



TOWNSHIP
MANAGER'S
2011
ANNUAL
REPORT

FEBRUARY 21, 2012

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TEANECK TOWNSHIP COUNCIL

2010-2012

Mohammed Z. Hameeduddin, Mayor
Adam J. Gussen, Deputy Mayor

Elie Y. Katz
Monica A. Honis
Lizette P. Parker
Emil "Yitz" Stern
Barbara Ley Toffler

TEANECK TOWNSHIP ADMINISTRATION

William Broughton, Township Manager
Jaime L. Evelina, RMC, Township Clerk
Stanley Turitz, Township Attorney

James R. Tighe, Tax Assessor
Steven M. Gluck, Construction Official
Jill Graham, Court Administrator
Charles J. McKearnin, Township Engineer
Christine L. Brown, Interim Chief Financial Officer
Anthony Verley, Fire Chief
Ken Katter, Health Officer
Dean B. Kazinci, Director of Human Resources
Robert A. Wilson, Chief of Police
Michael McCue, Director of Public Library
Fran Wilson, Director of Public Works
Kevin Lynch, Purchasing Agent
Glenna D. Crockett, Superintendent of Recreation

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MANAGER'S MESSAGE

On behalf of all Township employees, I am proud to offer this message to the Township Council and the residents of Teaneck. In 2011, the township enjoyed many successes in the face of significant challenges. Although continued weakness in the economy impacted our municipal budget, teamwork, cost control, and an emphasis on efficiency allowed the workforce to accomplish more for our residents with fewer resources.

During the 2011 calendar year, the Township was hit hard by severe storms including Hurricane Irene and the October 29th snow storm, which caused significant tree damage, extended power outages, and most importantly, the loss of human life. Under these most difficult circumstances, and with the support of the Township Council, employees succeeded in implementing several initiatives including the institution of a new bi-weekly recycling program that increased residential recycling rates by 45% and revenue by 31%, reducing Public Works costs to residents; achieved the Township's first Bronze Certification as a sustainable community from Sustainable Jersey; generated an annual surplus to be used for tax relief in the 2012 budget; implemented a program to accept online tax payments to improve efficiency and convenience for residents; expanded Senior Center course offerings at the Richard Rodda Center; upgraded township infrastructure including the Municipal Complex and installed a new cupola, raised over \$11,000 in donations to assist 288 struggling Teaneck families during the holiday season, as well as, completed numerous other projects.

In late 2011, contaminated soil was discovered in Votee Park as a result of a soil investigation required under our Green Acres Grant for installation of a new synthetic turf soccer and football field. Although the Township took precautionary measures to limit use of the park, our intent is to remediate contaminants, install the new turf field, and to reopen the park expeditiously, while protecting public health and safety.

In 2012, I look forward to working with the Township Council and municipal employees to further enhance municipal services, improve efficiency, and to ensure the Township of Teaneck remains a great place to visit, work, live and raise a family.

TAX ASSESSOR

The Assessor's chief statutory responsibility includes listing and determining the taxable value of all properties in the Township. Ancillary duties include reviewing and processing deeds, assessing and listing new construction, reviewing and processing deduction requests, determining eligibility for exempt status, review and defense of assessments under appeal, and providing information to the public and other departments within the Township.

The Assessor position is unique within the framework of Municipal Government in as much as the municipality selects the Assessor, however, the duties are imposed by State law and are defined in State statutes rather than in local ordinances. In order to ensure these duties are performed without the threat of local interference, the Assessor is directly supervised by the County Tax Administrator and is subject to supervision by the State Division of Taxation.

The department consists of two full-time employees. The current department head is a New Jersey State Certified Tax Assessor, as well as a Certified General Real Estate Appraiser, who has served as the Township's Tax Assessor for the past fourteen years. The Assessing Aide has been with the Assessor's Office since 1993 and has received training in property tax administration through the Center for Government Services at Rutgers University.

As of October 1, 2011, Teaneck had a total of 11,857 taxable real properties with an aggregate assessable value of \$6,011,164,400. This represents a net decrease of \$49,692,900 (-.82%) compared to the aggregate assessable value of real property for the prior year. With the addition of taxable business property, the net

valuation taxable was \$6,016,713,585 for use in Tax Year 2012.

The following breakdown by property class was listed in 2011 for use in Tax Year 2012:

<u>Property Type</u>	<u># of Parcels</u>	<u>% of Total #</u>	<u>% of Assessed Value</u>
1-4 Family Residential	11,262	94.98%	86.5%
Commercial	382	3.22%	9.3%
Industrial	15	0.13%	0.7%
Apartments	61	0.51%	3.1%
Vacant Land	137	1.16%	0.4%
Total Land	11,857	100.00%	100.00%

(In addition to taxable real properties, Teaneck has a total of 323 exempt properties, which include schools, municipal properties, houses of worship, parsonages, charitable properties, homes of 100% disabled veterans, and hospitals.)

In 2011, the Township experienced a significant increase in the number of tax appeals filed by property owners seeking reductions in their property tax assessment. The precipitous force driving the increase in filings was the continued weakness in real estate markets throughout the nation.

The following chart lists the number of tax appeals filed with the Bergen County Board of Taxation in the years 2009 through 2011. The bottom row reflects assessment reductions obtained through County Tax Board proceedings for each of the years in question.

	<u>2009</u>	<u>2010</u>	<u>2011</u>
Appeals Filed	540	732	1,084
Total Property Value Contested	\$273,512,300	\$328,293,400	\$562,359,600
Assessment Reductions CTB	\$12,085,300	\$20,497,800	\$44,083,100
% of Total	4.42%	6.24%	7.84%

The following lists the number of appeals filed with the State Tax Court for each of the same years. Many of the cases remain pending and involve multiple years rather than completely new filings. In addition, a number of these filings represent challenges to County Board judgments issued in the same year.

	<u>2009</u>	<u>2010</u>	<u>2011</u>
State Tax Court Appeals	184	165	196

The preparation of reports for County Tax Board hearings and State Tax Court trials requires a significant investment of time. Subsequently, for the purposes of research, analysis and actual report generation it has become necessary to contract with outside appraisers to assist in the preparation for both entities.

Given the weakness in the real estate market, it is anticipated that the current trend will continue to trigger a number of tax appeal filings in 2012. Consequently, the assistance of outside contractors will once again be required to assist in the performance of statutory tasks in 2012.

In 2011, a total of 181 current year added assessments, prior year added assessments and prior year omitted added assessments, were levied on properties which were renovated, expanded or newly constructed. These assessments resulted in a total of \$171,567.52 in additional taxes due the Township. Assessment rolls were increased by a total of \$15,961,300 for 2012 as a result of this activity. It is interesting to note that the number of assessments levied in 2011 was significantly higher than 2010, however, the dollar amount collected in taxes was significantly lower. This is due to the fact that 2011's list contained a large number of projects, which were completed in the latter half of the year and pro-rated for fewer months of the year.

The recommendation of the Tax Assessor is that the Township Council considers conducting a revaluation/reassessment of all properties for 2013, as a result of the projected volume of appeals, the number and magnitude of reductions granted, and the negative outlook for property values.

In order to complete all necessary tasks, a decision would need to be made early in 2012 on whether to move forward on this project. It is likely that the volume of appeals filed, as well as the magnitude of reductions, could be reduced, but not eliminated, through an updating of the assessment list.

BUILDING DEPARTMENT

The Building Department is responsible for the administration of both the New Jersey Uniform Construction Code (U.C.C.) and the Township of Teaneck's Development Regulations (Zoning Ordinances). Building Department personnel review applications

for development, conduct field inspections and issue permits and certificates of occupancy. In addition, Building Department staff responds to emergency scenes to assist the Fire and Police Departments with evaluation of properties

for suitability of occupancy. Both administrative and technical staffs are available to assist with questions about the need for permits and the process of obtaining them.

The Construction Official, a registered Architect, is responsible for the supervision of the daily activities of the department, which currently consists of ten (10) full-time and two (2) part-time staff members that handle construction, zoning, and land use issues. The remaining staff responsibilities are as follows:

Construction application reviews and inspections are performed by the Building Sub-code Official, Electric Sub-code Official, Plumbing Sub-code Official and Fire Sub-code Official. Inspection activities are supplemented by a Part-time Building Inspector and a Part-time Electric Inspector. Support for the processing and issuance of permits and certificates are handled by two (2) Technical Assistants.

Zoning application reviews and inspections are performed by the Township Zoning Officer and Assistant Zoning Officer. These staff members investigate complaint issues and perform enforcement actions to ensure compliance with the Township Code.

The processing of applications for development, which require approvals by the Planning Board or Zoning Board of Adjustment, is the responsibility of the Technical Assistant for Land Use.

The Building Department issued 2,508 U.C.C. construction permits in 2011 with a construction value of \$27,812,513, compared to 2,344 U.C.C. construction permits in 2010 with a construction value of \$29,175,159. There were 18 permits where all fees were waived. The waived fees

totaled \$41,267. These permits encompassed both municipal and Board of Education projects.

In addition, the Building Department issued 652 Zoning Permits after reviewing a total of 784 Zoning Permit Applications. The denied applicants have either abandoned their projects, modified the proposals to be code compliant or are in the process of applying for necessary variances or site plan approvals.

The Township received a total of \$973,351 in revenue from various permits and fees, and the department personnel performed inspections/reviews from the following Building Department activities:

U.C.C. Construction Activities		
	<u>Revenue</u>	<u>Inspections</u>
Building		4,248
Plumbing		4,439
Electric		2,480
Fire		1,405
Permits	\$769,994	
Certificates	\$36,110	
Penalties	\$10,165	
Miscellaneous	\$8,832	
SUBTOTAL	\$825,101	12,572
	<u>Revenue</u>	<u>Activity</u>
Permits	\$81,875	1461 Reviews
Planning Board	\$12,870	31 Appeals
Zoning Board	\$53,505	65 Appeals
SUBTOTAL	\$148,250	

Considering the continued state of the economy, construction activity levels posted slight increases from 2010 for both permits issued and revenues collected. Teaneck, however, continues to outpace many municipalities in the region with steady residential construction activity. Expectations are for modest increases in permits issued and revenues collected, with totals keeping pace with the improving regional economy.

In 2011, the Building Department accomplished its goal of reducing both

application review times and inspection schedule times, thereby providing a better service product to the public. The addition of a second Technical Assistant to support application processing efforts and the use of part-time inspection staff were instrumental in realizing this goal. Staff initiatives to acquire additional licenses and cross-training into other disciplines aided this effort.

MUNICIPAL CLERK

The Clerk is appointed by and serves as secretary to the Township Council. The responsibilities of this position include the preparation of agendas, the keeping of minutes, the retention of original copies of ordinances, resolutions, contracts, and other official documents.

Furthermore, the Clerk serves as the custodian of all Township records, acts as liaison to the public, and correspondent on behalf of the Council. Additionally, the Clerk supervises voter registration and elections, issues licenses for liquor, amusement games, towing, movie theaters and taxi cabs. The Clerk manages livery compliance and issues parking decals as well.

Copies of the Township Code, Development Regulations, the One Hundred Year Book, Historic Landmark Guide, Township Street Map, and Zoning Maps, are made available for purchase through the Clerk's Office.

The Clerk's office staff consist of (3) employees; the Registered Municipal Clerk, with 8 years of service to the Township, (1) full-time Senior Clerk and (1) full-time Clerk Typist.

In 2011, the Township Clerk's office issued the following:

<u>Permit/License</u>	<u>Volume</u>	<u>Revenue</u>
Resident Parking Decals	176	\$8,800.00
Commuter Parking Decals	42	\$2,100.00
Merchant Parking Decals	205	\$10,250.00
Livery Compliance Correspondence	11	\$3,250.00
Taxi Cab Cards	10	\$500.00
Towing Licenses	4	\$2,200.00
Amusement Game Licenses	4	\$2,100.00
Movie Theater Licenses	1	\$800.00
Raffle Licenses	24	\$2,600.00
Liquor Licenses		\$70,564.00
a) Club	3	
b) Consumption	17	
c) Distribution	10	
d) Hotel Exception	1	
Total Fee Revenue		\$103,164.00

Furthermore, since the Clerk's appointment in February, 2011, she has focused her efforts on reassessing existing conditions to streamline mandated procedures.

The Goals and Objectives for 2012 are to continue the reassessment and review of current practices and procedures to achieve

greater effectiveness and efficiency in the department. The commitment is to researching innovative methods which will facilitate improved operations and increase customer satisfaction while holding cost to a minimum. Finally, there is a plan to provide extensive hands-on training to the staff with regards to all statutory areas of the Municipal Clerk duties and responsibilities.

MUNICIPAL COURT

The mission of the Municipal Court is to achieve justice while remaining neutral and independent of the Executive and Legislative Branches of Government. This judicial independence is important to ensure confidence in the legal system by the litigants served.

The Municipal court handles all traffic, criminal and local offenses filed within the Township of Teaneck. Offenses of a more serious nature are turned over to the County Prosecutor's office for final disposition.

The Municipal Court is completely automated, utilizing the Statewide Automated Traffic System (ATS) and the Automated Criminal System (ACS). The ATS/ACS system is connected with the New Jersey Motor Vehicle Commission for prompt reporting of court dispositions and drivers license suspensions of defendants, who fail to pay assessed fines and costs, satisfy traffic summonses, or criminal disorderly persons offenses.

The Executive components of the Teaneck Municipal Court are the Honorable Judge, and a Certified Municipal Court Administrator. The Municipal Court support staff consists of two (2) Senior Clerks and three (3) Clerk Typists.

As one of the larger courts in Bergen County by volume, the Municipal Court staff disposed of 18,107 traffic offenses and 726 criminal offenses in 2011. This statistic left a minimal amount of cases issued in 2011 to be disposed of in the new year.

An important goal of the municipal court is to work with the Township to engage a private collection agency to collect an estimated \$400,000.00 in outstanding debts owed to the court. Although the staff has not been successful in the collection of the estimated outstanding debt; they have worked in earnest and collected an estimated total of \$1.4 million dollars in fines and costs in 2011. Of the estimated collected total, \$690,590.00 was remitted to the Township Treasurer, leaving an estimated balance of \$719,000.00 for disbursement to other agencies, primarily the State Director of the Motor Vehicle Commission and the County of Bergen.

In 2011, the Municipal Court, in conjunction with the Police Department, implemented the e-ticketing paperless traffic summons system. This system will reduce costs associated with the processing of summonses.

In 2012, the Court will continue to focus on efficiency and the collection of outstanding fines.

ENGINEERING DEPARTMENT

The Engineering Department provides the engineering services for the Township's infrastructure systems. The infrastructure includes storm drain systems, sanitary sewer systems, buildings, grounds, parks, roadway systems, traffic signals, and various services required for public works. The Engineering Department prepares capital improvement programs as they relate to the preparation of the capital budget and the implementation (engineering design and construction administration) of these programs. In addition, the department reviews the impact that new developments will have on the Township's infrastructure, such as traffic conditions, sanitary sewer, and storm water systems.

The Engineering Department has two full-time employees; the Township Engineer and one full-time Clerk Typist, who is shared with the Public Works Department. Additionally, one part-time Clerk Typist supports the Engineer.

The Township Engineer is a licensed professional, certified to practice within the States of New Jersey and New York. Furthermore, he is a Certified Public Works Manager in the State of New Jersey, and holds an Associate's Degree in Forestry and Surveying and a Bachelor of Science Degree in Civil and Environmental Engineering. He has over 30 years experience working in municipal government, which includes almost 15 years with the Township.

Selected projects completed in 2011:

- Ward Plaza Streetscape – included the construction of a landscaped island and the installation of new decorative street lights
- Resurfacing of Robinson Street funded through a Community Development Block Grant
- Annual Safety Pruning of Trees
- Acquisition and planting of new trees throughout the township
- Resurfacing of Queen Anne Road from Cedar Lane to Fort Lee Road funded by the NJDOT
- Various Road Resurfacings
- Interior demolition and remediation of the Old Police Building
- Improvement of the Greenhouse/Community Gardens Storm Drain System
- Environmental Cleanup, including asbestos removal required for the HVAC project at the Teaneck Public Library
- Environmental Cleanup, including lead removal from the old shooting range at the Public Works Complex
- Wading Pool Barrier-Free enhancements, partially funded by the Bergen County Open Space Trust Fund
- Basketball Court Resurfacing at various parks
- Library heating improvements, including new boiler, piping, and various air handler replacements
- Municipal Complex Improvements, including installation of new walkways at the front of the

municipal building, stair repairs, front door replacement, exterior repairs to the building, and installation of a new cupola

Selected projects scheduled for 2012:

- Greenbelt Improvement – Including the reconstruction of a pedestrian walkway, along the north bank of Route 4 from Sussex Road to Dartmouth Street. Additionally, the project includes fence repairs, installation of walkway lights, and storm drain improvements
- Grant Terrace Sanitary Sewer Improvements - Replacement of a portion of the sewer line between Lindbergh Boulevard and Fycke Lane
- Court Game Area Renovations - Phelps and Votee Parks were bid in

2011, including resurfacing of tennis courts and wall repair of the handball court in Votee Park

- Library Air Conditioning Improvements – Including second phase of HVAC upgrades, and replacement of existing cooling system
- Winthrop Rd. Sanitary Sewer Improvements – Completion of construction and repaving of roadway between Windsor Rd. and Jefferson St.
- Votee Park and Synthetic Turf Field Project - including remediation, installation of synthetic turf and appropriate drainage

In 2012, the Engineering Department will continue its proactive approach to upgrading and maintaining the Township's infrastructure and facilities.

FINANCE DEPARTMENT

The Finance Department is responsible for the receipt, safeguarding, investment, disbursement, and reporting of municipal funds, including tax collection and accounts payable. Furthermore, the department is accountable for meeting financial compliance and reporting standards promulgated by the NJ Division of Local Government Services.

The department provides financial data to staff and prepares financial reports, including the Annual Debt Statement (ADS) and the Annual Financial Statement (AFS). The ADS is required to be filed with the State by January 31st of each year and outlines the Township's debt condition. The debt capacity of any municipality in New Jersey cannot exceed 3.5% of the

municipality's "state equalized valuation" average for three years. The Township's debt ratio is .49%. The AFS is the sworn statement of the Townships Chief Financial Officer attesting to the municipality's financial condition. This report is required to be filed with the State by February 10th of each year.

In addition to its financial duties the department is responsible for tax collection, Vital Statistics and Management Information Systems (MIS).

The department is comprised of a Certified Municipal Finance Officer, Accountant, Certified Tax Collector, Assistant Tax Collector, two part time tax collection assistants, Licensed Registrar of Vital

Statistics, Deputy Registrar, MIS Specialist and MIS Technical Assistant.

In 2011, the Finance Department disbursed more than \$60,000,000 in budget appropriations through the processing of more than 4,000 vouchers. In addition, the Department prepared a bimonthly payroll for over 338 full time employees as well as for over 250 part time and seasonal employees, and prepared all State and Federal payroll returns.

The Finance Department provided administrative support to the Cedar Lane Management Group (CLMG) by maintaining its financial records and preparing its payroll returns through the end of the year. The CLMG is an agency of the Township that manages the Cedar Lane Special Improvement District.

Managed by the Tax Collector, the Tax Office is the central receiving agency for all municipal revenue collected for licenses, fees, permits, fines, etc. In addition to tax collection, this office handles billing, processing of senior citizen and veteran deductions, and performs tax searches on more than 12,000 properties in response to inquiries from residents, attorneys, realtors, banks and mortgage companies.

In 2011, the Township began accepting check, credit and debit card tax payments online through our website. Furthermore, the Tax Office collected 97.56% of the total tax levy of \$143,730,387.60 and collected

\$429,553.84 in hotel occupancy taxes. Combined with all other revenues and fees, the Tax Office collected over \$150 million in 2011. All funds were recorded and deposited by Tax Office employees within 48 hours of receipt as required by state law.

The Registrar of Vital Statistics issued the following documents in 2011.

<u>Document</u>	<u>Number Issued</u>
Birth Certificate	1,569
Copy/Birth Certificate	1,593
Marriage License*	235
Copy/Marriage Lic.*	164
Death Certificate	1,124
Copy/Death Certificate	264

*Includes Domestic Partner Licenses

The Finance Department's MIS division maintains and manages a local area network that connects all departments. Over 100 computers and servers (excluding the Police Department) are serviced by two MIS employees. The division manages technology for the Township including telephone systems and our website. The division is scheduled to launch the new Township website in April 2012.

In 2012, the Finance Department will undertake a major project to upgrade its financial software, in order to create a more efficient, integrated and automated financial reporting system.

FIRE DEPARTMENT

The primary goal of the Teaneck Fire Department is to prevent fires from occurring. When a fire does occur the goal is to immediately protect life and property by promptly confining, controlling and extinguishing the fire while rescuing any

trapped occupants. In addition to responding to all fire alarms, the department is often called upon to assist in the case of auto accidents, rescue missions and other emergencies.

The Fire Department had 93 members in 2011, including 31 Officers, 60 firefighters and 2 civilians. The Department responded to 4,227 alarms in 2011. This is the highest number of responses in the history of the fire department. The alarms were received as follows:

<u>Activity</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>
Fires	256	310	369
Other Emergencies	1,369	1,057	952
Alarm, No Fire	991	1,162	1,124
Mutual Aid	39	31	22
Other Services	1,562	1,426	1,126
Totals	4,227	3,986	3,593

In 2011, the department experienced a number of challenges regarding serious fires. The severity and intensity of such fires exceeded normal averages. A total of 196 classified structure fires occurred in buildings. Quick action on the part of fire officials prevented more serious damage in many cases.

Some fires were the direct result of the October 29th snow storm and power outage. Fires were triggered in three homes, where stoves were being used as a substitute source of heat. The prolonged misuse of a generator operating in a shed was the cause of another fire, which spread to an adjoining home. Improper storage of flammable materials in close proximity to an electric heater resulted in another fire, upon power restoration. Damages from Hurricane Irene caused a house fire, when a tree damaged the homes' service wires causing the electrical panel in the basement to ignite.

Additionally, arson played a role over the past year in fire incidents, both of a malicious and mischievous nature. Failures

in existing house wiring were responsible for two serious fires, while occupant misuse of power strips and extension cords in place of permanent outlets were the culprit in others.

The use of torches to solder plumbing joints without proper checks for hidden fire was the cause of major damage to two homes. Almost all of the most serious fires were in residences, except for one each in a school, a college student center, a midrise office building and a commercial laboratory. These buildings were all equipped with full smoke detection devices with direct alarm connections to the fire department. In each case, damage and threat to human life was minimal. The most serious residential fires frequently occurred in homes with no working smoke detectors. In other cases, residents used precious time investigating or trying to extinguish the fires themselves as opposed to immediately evacuating and calling the fire department. On a positive note, Automatic Fire Detection Systems and the appropriate use of fire extinguishers abated many potential losses.

Fires from unattended candles, misuse of fireplaces, and water flooding gas heating appliances continued to be problematic. The department's Fire Prevention and Protection Program, including fire safety education, fire code enforcement, and a network of fast receipt and alarm dispatch, facilitated fast response time by our team of well-trained firefighters from neighborhood fire stations. Through this program fires were prevented and others contained, benefiting the community and reducing fire losses, including life, health, and property.

Teaneck's fire alarm boxes were used to report 35 fires, including six "working" fires in 2011. In addition, they were used to report 64 emergencies, including 34 pre-fire

smoke conditions and a variety of other incidents including medical emergencies, electrical accidents, steam leaks, etc.

In 2011, the Fire Department conducted 4,420 fire prevention and related activities/inspections. Of that number, 784 were meetings with fire protection contractors for upgrades and repairs; 333 were unsafe complaint inspections and 181 were follow-ups on unsafe condition re-inspections issued by fire suppression companies on emergency responses.

Neighborhood fire companies conducted approximately 1,800 in-service inspections. The Fire Prevention Bureau performed 615 home smoke detector and carbon monoxide detector inspections with regard to the resale of single or two family homes. The Bureau continued its' practice of annual inspections conducted by our Fire Prevention staff.

Additionally, members of the Bureau developed a power point training program for all fire department members on how to perform fire company in-service inspections. Fire Prevention staff members responded to 104 fire scenes throughout the year to assist fire suppression personnel with manpower needs and investigations.

Over the past year, uniformed members of the department attended continuing education courses covering a broad variety of subjects, including: practical exercises in fire attack; search and rescue; confined space operations; emergency "bailout" evacuation devices and techniques; foam operations and tool/apparatus use; cardio-pulmonary resuscitation (refresher); automatic external defibrillators (refresher); basic life support (refresher) and rope/anchor systems. In addition, members attended classroom sessions on: Self Contained Breathing Apparatus (SCBA)

breathing techniques/smoke inhalation; asbestos awareness; specialized tool/equipment usage and care; incident management; fire attack in contemporary buildings; water supply; fire scene ventilation operations; incident response to radiation emergencies; incident response involving photovoltaic (solar) systems; first responder (recertification); township workplace harassment training; and PEOSHA mandated annual training on workplace hazards. Fire department supervisors received specific training on report writing and documentation. Individual members continued to expand their knowledge by attending advanced fire training programs outside of the department.

In 2011, the department hired five new firefighters to replace retiring members. All Fire Department members are CPR & AED certified, and maintain certifications as either, NJ Emergency Medical Technicians and/or Medical First Responders. The fire department continued its' response to serious motor vehicle accidents, along with the Teaneck Police Department and the Teaneck Volunteer Ambulance Corps on Routes 4, 80, 95 and on local streets. Later in the year, the department accepted delivery of a 2011 Sutphen Fire Engine, purchased as part of our plan to upgrade fire apparatus. As a result, the department will retire a 1982 Engine.

Over the past year, the Fire Department received mutual aid assistance 23 times and provided mutual-aid 15 times to surrounding communities at multiple alarm fires. The Department is a member of the Mid-Bergen Mutual Aid Association and serves as the Mutual Aid Dispatch Center.

The Fire Department endeavors to seek funding opportunities for the purpose of purchasing additional life saving equipment.

In 2011, the department received a Federal Grant of \$153,000 to purchase needed equipment for four of our engines and one of our ladder trucks. This followed the receipt of another Federal Grant in 2010 for \$64,400 to purchase six Thermal Imaging Cameras and six multi-gas detectors.

Current department goals are to provide all Teaneck Fire Department apparatus the following needed items with quantities

listed; Thermal Imaging Cameras (2), all fire department vehicles with automatic defibrillators (14), Multi-gas detectors (3), first aid kits for vehicles (12), Oxygen kits for vehicles (12), hand lights for vehicles (6), forcible entry sets (12) and hydraulic entry tools (7). Additionally, the department is actively pursuing avenues to fund the purchase of specialized water rescue and ice rescue equipment.

HEALTH AND HUMAN SERVICES DEPARTMENT

The mission of the Teaneck Department of Health and Human Services is to provide programs and services, which promote and protect the health, welfare and safety of all men, women and children, who live, work or do business in the Township of Teaneck.

Various department programs offered include environmental inspections of retail food establishments, public bathing facilities, housing, and daycare facilities. Furthermore, the department conducts lead inspections, handles property maintenance issues, vector and rabies control, as well as heat and noise complaints.

The department provides Public Health Nursing services to address childhood health care issues through their Child Health Clinic as well as adult health through their Annual Health Fair, Influenza Clinic, screenings and ongoing educational programs. Lastly, the department provides Social Services to the community and serves as the coordinator for the Municipal Alliance Against Substance Abuse.

The staff is comprised of (7) full time employees including the Health Officer, MA, CPM, with 19 years of service to the Township, (4) Registered Environmental Health Specialists, (1) Social Work Specialist and (1) Senior Clerk Typist. One

staff member is state certified as a Lead Inspector-Risk Assessor and another in Noise Control Enforcement. Additionally, the Health Department employs a number of part-time and contractual employees. The Teen Clean Program generally employs (7) Teaneck High School students that clean and maintain municipal grounds and public places. The Township has an annual contract for Public Health Nursing with Holy Name Medical Center, which provides as many as (8) staff members to execute related programming. In 2011, the Health Department managed the Township's contract with the Bergen County Animal Shelter for animal control services, as well as, the contract with Viking Pest Control, who provides up to (3) employees to service public places to control vectors and infestation.

In 2011, the Health Department executed and performed the following:

- 443 inspections of retail food establishments
- 1,465 property maintenance inspections
- Collected \$3,348 in fines
- Managed (62) property clean-ups or summary abatements
- Conducted (210) air conditioner/noise inspections

- Provided Social Services to (1,533) clients a 10% increase over the previous year
- Collected over (\$137K+) in revenue or a 2% increase over 2010
- Conducted Annual Health Fair, Flu Clinic and Social Services Fair
- Coordinated the Township Safety Committee and Municipal Alliance

Against Substance Abuse for the 16th consecutive year

In 2012, the Health Department will continue to proactively focus on its core mission of protecting the health and safety of those who visit or reside in the Township.

HUMAN RESOURCES DEPARTMENT

The Human Resources Department (HR) is charged with the responsibility of furthering the Township's goals through support of the workforce. The department seeks to provide employee services that promote a work environment characterized by fair and equitable treatment, open communication, personal and professional accountability, trust and mutual respect. The HR Director works to proactively provide solutions to workplace issues that support and optimize the operating principles of the Township. HR promotes a teamwork philosophy and has achieved a high level of success in managing employee satisfaction, resulting in improved productivity, efficiency and enhanced customer service.

The department is responsible for maintaining all employee personnel records; the administration of the employee benefits program; maintenance of the pay and classification system; implementation and adherence to personnel policies and procedures; and to ensure compliance with NJ Civil Service Commission, Federal, State and local regulations regarding the Township's 338 full time and part time employees. Furthermore, HR services several hundred of the Township's seasonal employees.

The Human Resources Department consists of two (2) full time employees; The Director of HR, and a Payroll Administrator. The

Director has served the Township in various capacities for over 28 years. The Payroll Administrator has an Associate's Degree and is a New Jersey State Certified Payroll Administrator with 18 years of service to the Township, having spent the last 10 years concentrating on the administration of payroll and benefits.

The Human Resources Department provided the following services to the employees of the Township in 2011:

- Complaint/Conflict Resolution
- Personnel Investigation
- Anti-Harassment Training
- Recruitment
- Various training programs to promote individual success and increase overall value to the organization
- Workplace safety training and monitoring
- Employee Recognition Programs
- Worker's Compensation Admin.
- Employee Evaluations
- Benefit seminars

In 2011, the State Legislature enacted several reforms, which increased employee contributions to health and pension benefits. HR continues to manage the Township's compliance with the new laws to ensure employees are contributing at the appropriate level of the laws various phases.

HR will continue its effort to support the workforce using innovative methods to

improve employee relations, efficiency and productivity.

LEGAL DEPARTMENT

The Township's Legal Department comprises attorneys serving the Township, the Planning Board, the Zoning Board of Adjustment, the Rent Board, the Civilian Complaint Review Board, the Environmental Commission, and the Historic Preservation Commission, as well as a Labor Attorney, a Municipal Prosecutor, and a Public Defender. Each of these attorneys is in private practice and serves the Township on a part-time basis. The Township Code of Ethics bars each of the appointed attorneys, and other members of their firms, from appearing before any Township agency, board or department on behalf of private clients.

Apart from litigation, the members of the Department serve the municipal government in a number of ways. They attend all meetings of the boards to which they are assigned, they render advisory opinions to municipal appointed and elected officials, and they facilitate the business of government, including drafting public contracts and local laws. The Municipal Prosecutor attends all sessions of the Municipal Court, where the Prosecutor presents all criminal charges on behalf of the Township and the Police Department, and the Public Defender assists those defendants that cannot afford legal counsel. The Public Defender also acts as legal counsel to the Civilian Complaint Review Board.

The Township Attorney may also serve as attorney for the Self-Insurance Commission which administers the self-insurance program. That program was in existence since 1976 through 2010, when the Township successfully acquired insurance coverage. The Insurance Commission

coordinates with our insurance consultant and insurance companies. In addition, the Township Attorney serves as the attorney for the Rent Board.

The Following is a brief summary of major pending litigation as of December 31, 2011:

Labor Matters

- **Civil Service Consent Decree.** Evaluate Sergeants promotions and steps to be taken to comply with Civil Service Consent Decree.
- **Civil Service Appeal.** Civil Service appeal of list removal by candidate for employment for position of firefighter.
- **Civil Service Appeal.** Civil Service appeal of list removal by candidate for employment for position of police officer.
- **Negotiations.** Consult with Township Manager on negotiations with FMBA Local 42, AFSCME Local 820 and other collective negotiation units.
- **Miscellaneous.** Various miscellaneous personnel issues as they might arise.

Major Pending Litigation as of December 31, 2011

- **PBA Local 215/Rosano v. Township of Teaneck.** This matter pertains to a Federal lawsuit recently filed by PBA Local 215 alleging

violations of the Fair Labor Standards Act regarding unpaid overtime, unpaid muster time and time spent “donning and doffing” uniforms.

- **PBA Local 215 and Rosano v. Township of Teaneck, Chief Robert Wilson and Dean Kazinci.**
- On January 21, 2011, the PBA and Rosano filed an Amended Complaint for a declaratory judgment challenging the appointment of Dean Kazinci to the position of the Township’s Director of Human Resources.
- **Vera Greenwald and Martin Greenwald, her husband, v. Township of Teaneck, et al.** Slip and fall.
- **Care One v. Teaneck.** Zoning issues.
- **Tiffany Persons v. Teaneck.** Civil rights issues.
- **Assayag v. Teaneck.** Slip and fall.
- **Troy Bonner v. Teaneck.** Slip and fall.
- **Donald Farrar v. Teaneck.** Civil rights issues.
- **Paff v. Teaneck.** Open Public Records issue.
- **Spray v. Teaneck.** Debtor’s rights issue
- **554 Queen Anne Road v. Teaneck.** Board of Adjustment, zoning issues. RLUIPA issues.

- **Kaplan v. Teaneck.** Motor vehicle collision
- **Abdelhak v. Teaneck.** Slip and fall.
- **Denise George-Smith v. Teaneck.** Slip and fall.
- **Galano v. Teaneck.** Civil rights issues.
- **Avraham, Estate of Miriam v. Teaneck; Avraham, Helene v. Teaneck; Brauner v. Teaneck; Tabek as Guardian for Sachar Avraham v. Teaneck -** Motor vehicle
- **Woodson v. Teaneck.** Motor vehicle.
- **Mitchell v. Teaneck.** Motor vehicle.
- **Yulis v. Teaneck.** Slip and fall
- **Toffler v. Teaneck.** Civil Rights issues.
- **Geriatric Services Inc. v. Teaneck.** Zoning issue dealing with access.

Notices of Tort Claims

As of December 31, 2011, there were approximately 29 Notices of Tort Claim on which the statute of limitations for filing suits has not expired.

Workman's Compensation Cases

There were approximately 10 cases.

Various State and County Tax Appeals

There are approximately 174 combined residential and commercial State and County tax appeals under supervision by the Township Attorney's office.

POLICE DEPARTMENT

The mission of the department is to safeguard the lives and property of the people they serve, to reduce the incidence and fear of crime, and to enhance public safety, while working with diverse communities to improve their quality of life. Members of the department are committed to the highest ethical standards and to providing public service with honor, integrity and respect.

The department is further charged with the prevention and solving of crimes. Their objective is to work in partnership with the community to achieve a high sense of security. The department strives to promote community partnerships and to elevate the level of public safety through public education, continuous training, technology, and law enforcement.

The department is comprised of 96 sworn officers, including the Chief, and is divided into three divisions; Operations, Investigations, and Service. Additionally, the department has 9 dispatchers, 9 civilian support staff members, 3 Parking Enforcement Officers, 25 school crossing guards, and 11 Auxiliary Police volunteers.

The Chief of Police holds a Masters Degree in Public Administration and has served the Township for over 27 years.

In 2011, the department received 79,389

calls for service, resulting in the filing of 11,026 police reports.

Police made 1302 arrests, including 47 arrests for Driving While Intoxicated (DWI).

In 2011, members of the department drove approximately 440,000 miles patrolling township streets, issued 16,325 motor vehicle summonses, including 8,885 moving violations and 7,440 parking violations. Of those summonses, 1,286 were for violation of the Township's Snow Emergency Ordinance and 888 were for violation of the Cellular Phone statute.

Additionally, 1,503 accident investigations were conducted and 263 vehicles were impounded.

Service Bureau:

Staffed by police officers and civilians, the Bureau is charged with facilitating the department's training, national recognition through CALEA program, evidence collection, firearms licensing, alarm registration, police records management, as well as, public records access.

During 2011, the bureau collected \$17,750 in alarm registration fees, as well as \$5,450 in false alarm fines. Additionally, the unit collected \$13,544.34 in miscellaneous fees, \$9,330 in identification fees, and \$445.08 in

all other fees. The total amount of fees collected for 2011 was \$46,519.42.

Detective Bureau:

The bureau is comprised of a diverse group of law enforcement experts that investigate all crimes within the Township, other than those investigated by members of the Juvenile Bureau. They are also responsible for providing security for our Municipal Court.

Offenses investigated range from robbery to Homeland Security related issues. The detectives assigned to the bureau's Anti-Crime Squad continue to take proactive approaches to street crimes such as robbery, burglary and narcotics distribution, which have yielded significant arrests of suspects engaged in these offenses.

Detectives have successfully used established relationships with citizens, businesses and other institutions to rapidly respond to crimes and work with our County, State and Federal Law Enforcement partners to solve these crimes.

The Juvenile Bureau:

The bureau is comprised of highly trained detectives who investigate cases involving juveniles, families and gangs, as well as, provide a uniformed detective, who is assigned to Teaneck High School as the School Resource Officer.

During 2011, juvenile detectives investigated cases of child abuse, sexual abuse, missing and exploited children, graffiti, bicycle theft, family crisis, bias incidents, violators of Megan's Law, as well as, crimes that occurred on school property. Members of the Juvenile Bureau maintain close relationships and work collaboratively

with our public and private schools to provide safe and secure learning environments. Presentations were made to students, parents, teachers and others on a wide range of topics that include the perils of gangs, alcohol and drug abuse. Their close working relationship with public school officials facilitated involvement in the planning, coordination and staffing of the annual pre-thanksgiving bonfire, the prom "Show-Off," and culminating with the high school graduation.

Community Policing Bureau:

Re-established in 2011, officers assigned to this unit have worked to address chronic quality of life issues by applying problem-solving techniques to abate concerns. The squad spearheads the police department's community education effort, including addressing various contemporary issues through seminars and events such as emergency preparedness meetings, and National Night Out.

Traffic Bureau:

The bureau is staffed by skilled Police Officers, who specialize in working to ensure that pedestrians and motorists are able to safely and conveniently maneuver throughout the Township.

The Traffic Bureau educates residents on safety issues and enforces traffic laws. Additional areas of focus include DWI awareness and enforcement, Pedestrian Safety, Child Passenger Safety Seat Inspections, Auxiliary Police, School Crossing Guard, and Parking Enforcement officer management.

Looking forward, the police department is in the final phase of attaining National Recognition from the *Commission on*

Accreditation for Law Enforcement Agencies, Inc. (CALEA).

The Recognition process will be complete during 2012. National Recognition symbolizes the commitment of police personnel to provide service with honor, integrity and respect. Members are held to the highest standards of conduct and professionalism in their activities.

“CALEA exists to improve the delivery of public safety services by maintaining a *credible* and best-in-class body of standards,

developed by a highly regarded group of public safety practitioners; establishing and administering an accreditation process; and recognizing professional excellence through a highly coveted, comprehensive awards program.”

In 2012, the department will apply for State Accreditation through the New Jersey State Association of Chiefs of Police. The department will continue to implement best practices using available technology to increase effectiveness and efficiency.

PUBLIC LIBRARY

The Public Library serves as an information, education and entertainment resource for the Township’s residents. It endeavors to serve all residents with a professionally selected and managed collection of materials in both print and non-print formats. It provides assistance in reference queries that enrich a person’s personal and professional life. Programs are organized to serve the very young (story times) and the adult populations. It offers a seven-day schedule year-round, including many holidays, allowing people to have access to resources, the internet, Wi-Fi, and space for study.

Library staff includes, seven full-time professional Librarians. The Library Director, has a Masters in Library Science with 34 years experience as a Director. There are two Supervising Librarians. One is head of reference services and has expertise in the area of web page development and information technology. The other is the head of children’s services and oversees the library’s services to the pre-school, elementary school and middle school populations. All the librarians hold Master’s degrees in Library Science. A total of fifty people are employed by the library. Of this number half are full-time employees and the balance are part-time

with varying numbers of hours worked weekly.

In 2011, the library maintained its’ position as the busiest in the Bergen County Co-operative Library System (BCCLS) consortium of 74 public libraries. Lending of materials did decline from record levels as the recession eased coupled with the two week closure for asbestos abatement. The library remains number one in the BCCLS when you measure collection turnover. This figure indicates how many times each item in the library is borrowed and Teaneck far surpasses its neighbors.

The library survived the Irene and Halloween storms with minor damage and only brief power outages. It became a community center for electricity and internet access following the Halloween nor’easter and was featured on local newscasts.

The carpeting in the children’s room was replaced with a bright, new design. A major leak in the library’s auditorium was repaired after causing damage to the exterior walls and carpet.

Lucille Bertram, the head of the Reference Department, retired after more than 40 years of service to the community. The library

promoted her successor from within, which was most fitting.

A new heating system was installed in a project that lasted seven months. After closing from May 18 to June 1 for asbestos abatement, the library re-opened and experienced two of the busiest days in its history. Despite the disruption and noise caused by the project, the library maintained its services for the remaining six months of the year. The new system replaces antiquated equipment and promises a higher level of comfort and efficiency. The library experienced one day of closure resulting from the parking lot being occupied by a heavy crane. The library was thrilled to be the recipient of a grant from the Bill and Melinda Gates Foundation, administered by the New Jersey State Library. This generous grant enabled the library to increase computer and internet access for the public.

The library added three new computers to its public access internet fleet, and has made plans to install five new desktops at the Richard Rodda Community Center for computer classes for our Senior residents. The library also investigated the expansion of the number of electric outlets at various locations in the building for Wi-Fi users.

In 2012, a contract has been awarded for a new air conditioning system as phase two of the HVAC project described above. The

goal is to have it fully functional when the season begins.

The library cooperative, BCCLS, will switch software programs this coming December. The library will strive to ensure all staff is comfortable with use of the new program and that any changes or enhancements are communicated to the public.

The library plans to actively monitor and assess technology developments with respect to internet streaming, e-books, and music on-line. The library is already experiencing a drop in music CD usage, only one example of changes that are coming in the near future. The great increase in sales of Nooks, Kindles, and iPads suggest that more people expect to download books and other print materials. The library will work with its partners to increase funds for downloadable books.

The library will install a new phone system as the current one is 17 years old and in need of replacement. The Library's existing windows are single pane and woefully energy inefficient. The library is preparing for the installation of new windows in the 1936 vintage reference room.

The library will complete a strategic planning process covering the next three years. A Library Trustee and the Director completed a day and a half of training which has prepared them for completion of work slated for the library this spring.

PUBLIC WORKS DEPARTMENT

The Public Works Department or DPW is responsible for maintenance of public areas and facilities of the Township. The DPW endeavors to retain the communities' cleanliness, safety and aesthetic appearance through execution of proactive and preventative maintenance programs.

The Director of Public Works has 30 years of service to the Township and is a Certified Public Works Manager, as well as, a Certified Recycling Professional. The department's administrative support staff consists of an Assistant Superintendent of Public Works, Division of Motors Manager, Confidential Secretary and a Senior Clerk

Typist, who is shared with the Engineering Department. There are an additional 52 full time Public Works employees.

The DPW is divided into five divisions that provide a comprehensive array of services.

Street and Sanitation Division:

Responsible for maintenance of 124 miles of improved roadways and approximately 2 miles of unimproved roadways, including snow plowing and snow removal operations. This division cleans and sweeps roadways, Municipal parking lots, collects leaves, garden debris, trash from public receptacles, and provides curbside pick-up of recyclables from residences. Additionally, the division installs and maintains traffic signs, street name signs, and roadway markings including crosswalks and parking stalls.

Sewer Division:

Handles routine maintenance and repair of approximately 170 miles of sanitary and storm drain sewers and more than 5,700 manholes, catch basins, culverts, and head walls.

Garage Division:

Provides preventive maintenance and repair services for 72 Public Works vehicles, 60 Police vehicles, 26 Fire vehicles, 3 Recreation vehicles, 1 library vehicle, 7 back-up generators, and over 200 other equipment items.

Parks and Tree Division:

Maintains 25 local parks, encompassing approximately 225 acres, over 20,000 trees along public streets and the grounds of

municipal facilities, including trees, shrubs and flowers. Additionally, the division maintains approximately 200 Township owned lots, one in-ground swimming pool and one above ground pool.

Maintenance Division:

Handles upkeep of the physical plant and mechanical systems of all municipal facilities including HVAC, plumbing and electrical. Additionally, the division is responsible for maintenance of a networked fire alarm system.

In 2011, the DPW and its various divisions successfully completed the following::

- Fulfilled approximately 5,300 work orders and email requests for service
- Filled approximately 1,550 potholes, using 330 tons of asphalt
- Removed approximately 319 trees and thousands of branches from various storms
- Garage Division issued 2,620 corrective maintenance work orders and 460 preventive maintenance work orders.
- Removed over 30,000 cubic yards of leaves from public streets
- Responded to 230 Sewer calls

In order to reduce fuel costs and to provide a sustainable outlet for waste, the DPW partnered with local businesses to collect used vegetable oil for the purpose of making

bio-diesel. Trained personnel process the material for use in DPW vehicles. The team has made over 1,000 gallons of bio-diesel, significantly reducing fuel costs and consumption.

On January 1, 2011, the DPW implemented our enhanced recycling program, designed to reduce landfill waste and to increase township revenue. Under this initiative, recyclable material is picked up biweekly instead of monthly. Furthermore, the number of commodities collected was expanded. As a result, the Township has seen a 45% increase in recycling and a 31% increase in revenue from the sale of recyclable commodities. All proceeds must be used for recycling purposes.

Using recycling funds, the township purchased 4,500 yellow residential recycling containers, and over \$200,000 in other equipment used in the collection of recyclable material. Accordingly, the

Township strongly encourages all residents to recycle in order to reduce taxpayer costs for equipment and services.

In January of 2011, the Township entered into an Inter-local/Shared Services Agreement with the Teaneck Board of Education (TBOE) to provide various services at cost. Under the agreement the DPW provides TBOE with vehicle fueling services, rock salt and recyclables pick-up. Taxpayers have saved approximately \$15,000 under this arrangement. The Township will continue to work with TBOE to identify areas that may reduce costs or provide benefits through shared services.

In 2012, the DPW will focus efforts on enhancing our tree maintenance program. Additional staff will be assigned to this task in order to proactively address concerns.

PURCHASING DEPARTMENT

The Purchasing Department is responsible for the procurement of all Township equipment, supplies, and services; supports the Finance Department in monitoring departmental budgets and spending; and serves as one of the Township's two accounts payable liaisons with vendors.

The Purchasing Agent monitors the Township's compliance with the Local Public Contract Laws, aides in the development of bid specifications and oversees all Public Bid openings.

The Department is responsible for conducting public auctions of surplus

Township equipment and supplies. The Purchasing Agent is the Township's liaison with the New Jersey State Cooperative Purchasing Program and the Bergen County Cooperative Purchasing System.

The Purchasing Agent oversees compliance with State Affirmative Action Public Contract Regulations, New Jersey State Prevailing Wage Requirements, and State regulations pertaining to New Jersey Business Registration Certificates and assists in Pay to Play oversight. The Purchasing Agent serves as the Public Agency Compliance Officer for the Township. Finally, the Department seeks to

meet its procurement mission in an expeditious, legal, and cost effective manner.

The Purchasing Department is presently staffed by two (2) employees and is headed by the Purchasing Agent, who has served the Township in this capacity for close to 22 years. He holds an MBA in Business Management, and has been designated a Qualified Purchasing Agent (QPA) by the Department of Community Affairs Division of Local Government Services, of the State of New Jersey. The second position is that of Purchasing Assistant, which was filled by a new employee to the department in August 2011. The department has been greatly assisted in achieving its' departmental goals by this new hire.

In 2011, the Purchasing Department processed 2049 requisitions and issued 1442 purchase orders. The dollar volume of Purchase Orders generated in 2011 was \$2,327,168.00. The number of checks generated for Purchase expenditures during this same time period was 1,589.

The Township firmly believes in the concept of cooperative purchasing and is a contributing partner and participant in both New Jersey's State Cooperative Purchasing Program and Bergen County's Cooperative Purchasing System. Ordering equipment, supplies, and services through New Jersey's State Cooperative Purchasing Program and

Bergen County's Cooperative Pricing System enabled the Township to secure better pricing as our needs were combined with the needs of other participating members.

An example of the work performed in 2011 by the Purchasing Agent, was the procurement of Recycling Containers and lids for our DPW for distribution to our residents. As a member of the State of New Jersey's Cooperative Purchasing System, the Township was able to add Teaneck's requirements to the anticipated needs of all other State and County Government Entities for this commodity. The larger quantity of Recycling containers and lids were publicly advertised by the New Jersey State Purchase Bureau. Competition generated by the Public Bidding Process and the greater cumulative amount of Recycling containers and lids requested by the State, resulted in lower prices for this commodity for all cooperative members. In 2011, the Township purchased 4500 Recycling Containers and lids. Total spending on this commodity was \$85,569.50 which was far less expensive as a result of our cooperative membership.

In 2012, the Purchasing Department will continue to utilize the highest ethical standards and equitable practices on behalf of taxpayers, in order to obtain the lowest price for items and services.

RECREATION DEPARTMENT

The mission of the department is to provide year round leisure time activities and quality recreational programming for residents, with the goal of enhancing the quality of life, while contributing positively to the "Teaneck Experience." Ever mindful of their mandate and committed to the spirit of service to the community, the department

continued to raise the bar and reaffirmed its commitment to excellence in all areas of programming in 2011.

The department is responsible for providing places for leisure activities and to ensure an environment that is safe, well maintained

and wholesome for participants of various ages.

The Recreation Department's mandate is unique and multi-faceted. Not only is the department charged with promoting community health through positive leisure time activities, they are further challenged and committed to the steadfast promotion of health and wellness through active, passive and cultural activities, while creating and maintaining a safe atmosphere conducive to positive experiences and interactions for participants.

The department is headed by a Superintendent, who is a Certified Park & Recreation Professional, as well as a Certified Recreation Administrator, who has skillfully lead the department for the past 29 years. The department is comprised of ten full time employees and over 250 seasonal part time employees. Except for three Recreation Attendants, all other Department staff holds a Bachelor's Degree or other certification in their respective field. The Assistant Superintendent holds a Masters Degree, is a State Certified Social Worker, and has completed Certificate Programs in Management Development Studies and Proactive Leadership from Cornell University School of Industrial & Labor Relations.

The Recreation Department enjoyed another banner year in 2011. The department saw record numbers in all programs and divisions. High customer sentiment and satisfaction exceeded expectations. The department continued to receive rave reviews for their excellence in programming from the community at large. The department has been successful in continually recruiting and bringing on board the finest instructors in their respective fields. The Recreation Department has built

a solid team of committed and talented professionals, placing Teaneck on the cutting edge of this field. .

Over the past year, the Youth Division experienced a sizable increase in enrollment. Maximum capacity was reached in Sunshine Garden Learning Center, which is a Montessori based early childhood preschool for three and four year olds. The Montessori philosophy and educational curriculum is characterized by its emphasis on independence and freedom, within limits, regarding natural development.

The Learning Center is staffed by State Certified professionals and has an excellent child to staff ratio, significantly below the state's mandated requirement. The two Head Teachers are responsible for taking the lead and facilitating the educational, intellectual, social and emotional aspects of the age appropriate curriculum. The students are closely monitored and evaluated with regard to their academic progress and success in preparing them for kindergarten and beyond. The department received many accolades throughout the year from parents and other professionals concerning the quality of service provided at the learning center. The staff is truly outstanding and worthy of the highest recognition for the love, guidance and care with which they shower the children day in and day out. Additionally, under the most capable leadership of the Division Director, a New Jersey State Certified Head Teacher and Director as authorized by the Bureau of Licensing and the Division of Youth and Family Services, the After School Child Care Program provided recreational and educational programs for one hundred and twenty five students from kindergarten through middle school. The Summer Day Camp, Camp Sunsational flourished, with an enrollment

of five hundred campers aged three years to eight.

In the Administrative Office the full-time Recreation Supervisor planned, organized, implemented and provided supervision of recreational activities, camps and special events for children and adults ages eighteen months to fifty four years. In 2011, there were over 11,000 young residents, who frolicked in ten Township wading pools during the summer's heat wave. Furthermore, the department successfully brought on board fifteen lifeguards to ensure the safety of our swimmers and pool patrons.

The Recreation Department significantly added to its program offerings in 2011. The department offered 271 individual classes taught by 37 instructors. Zumba, a Latin based aerobic dance exercise class and indoor tennis for children and adults were well attended. The tennis program taught and facilitated by All Pro Tennis was so popular that the department had to double the number of classes offered. Additionally, the department expanded the outdoor tennis program to include classes for teens and adults as well as increased the number of ice skating lessons and sessions offered on the weekends at the Mackay Ice Arena in Englewood.

Over the past year the department offered 184 sessions of adult and student Open Gym and Forum Programs both on site and at local schools. During school breaks and holidays, 483 students attended the Open Gym Programs supervised by department staff.

The Ice skating program was very successful in 2011 with enrollment increasing by 20% from the Fall Session to the Winter Session.

Programs offered through the department serviced over 8,600 residents during the course of the year. A new in-ground pool badge system was implemented that theoretically, enables residents to swipe a badge to gain access to the pool area. The department was able to process the badges for residents at the time of purchase making it much more convenient and seamless for residents and staff. The department sold 1,344 pool badges to adults and children, 410 swim tags for the above ground pool and 271 guest passes for the in ground pool at Votee Park.

As a convenience to residents, the Recreation Department continued its' practice of offering discounted consignment tickets to local amusement parks, made available through a collaboration with the New Jersey Recreation and Park Association.

The department's senior and disabled transportation service provided 11,577 free rides to eligible residents for food shopping, medical appointments, errands and trips to the mall, a much needed and appreciated service which the department is proud to offer.

In the Senior Division, vibrancy and energy abound. Over 3,540 (duplicated senior participants) were registered in classes, social recreational activities and the congregate lunch program. The division offered a total of 200 fitness and education classes for residents 55 years and over. During the year the popularity of the center continued and attracted 173 new participants, 140 of whom were Teaneck residents and 36 nonresidents.

Highlights included the 6th Annual Spring Showcase and a five week "Learn to Bowl" program resulting from collaboration with

Bowler City. The center offered an on-site 3 Part Osteoporosis Screening Program and Cooking Demonstration presented by the Wellness Institute. During National Senior Center Month: "It happens at My Center. My Life. My Time. My Way," featured a week of programming including special guest speakers covering an array of topics. Participants exercised their minds through Cerebral Gymnastics, got creative in their Stampin'Up Workshops and filled the gym with over 60 seniors for a fun and lively Zumba Gold Exercise Workshop.

Throughout the year seminars and workshop series were provided addressing pertinent information on various topics such as, healthy nutrition, healthy living, new tax legislation, environmental safety and recycling in Teaneck. As reported by staff, the most common phrases heard by participants throughout the year were, "I'm having fun" and "These classes are really helping me to feel better." Through the generosity of The Friends of the Teaneck Senior Services Center the senior staff was able to offer additional exercise classes as well as purchase and maintain programming equipment.

Our Special Education Program continues its success year after year. This camp offers approximately 40-50 Special Needs Children, grade 1 through 6, a warm, nurturing and supportive camp experience, facilitated by Certified Teachers as well as Teachers Aids and Counselors.

Other milestones in the Youth Division included introducing Sunshine Garden Learning Center to the Teaneck Public Library, an introduction to the Anti-Bullying way of life, Drop Everything And Read Fridays (30 minutes of quiet reading), Make A Difference Project (donation Boxes prepared for our Military abroad as well as

the Teaneck Nursing Home) and an introduction to nutrition through the "Color Me Healthy Program."

A major milestone for the department was the successful hosting of the First Recreation Gym Day, which resulted from collaboration with Special Parents of Teaneck (SPOT) and was spearheaded by our Youth Center Director and a select group of the Youth Division staff. Although challenging, the Youth Division Director took the lead and mobilized a team to bring this day to fruition. The event was a huge success with overwhelming attendance. As a result of the unwavering determination of the Youth Division Leaders the department had 34 special needs children enrolled far exceeding SPOT's expectations. The day was truly memorable and a heartwarming and wonderful experience for the children, their parents and the staff.

In 2012, the department will expand course offerings in the Senior Division, including exercise classes, computer courses and transportation. The staff is committed to excellence in all areas of programming and will remain vigilant with regards to exploring and forming greater collaborations while monitoring current and emerging trends in recreation.

ADDENDUM 1 – ANNUAL FINANCIAL STATEMENT

TOWNSHIP OF TEANECK ANNUAL FINANCIAL STATEMENT FOR THE YEAR 2011 (UNAUDITED)

POPULATION LAST CENSUS 37,825
 NET VALUATION TAXABLE 2011 \$ 6,066,673,026
 MUNICODE 0260

**FIVE DOLLARS PER DAY PENALTY IF NOT FILED BY:
MUNICIPALITIES - FEBRUARY 10, 2012**

ANNUAL FINANCIAL STATEMENT REQUIRED TO BE FILED UNDER NEW JERSEY STATUTES ANNOTATED 40A:5-12, AS AMENDED, COMBINED WITH INFORMATION REQUIRED PRIOR TO CERTIFICATION OF BUDGETS BY THE DIRECTOR OF THE DIVISION OF LOCAL GOVERNMENT SERVICES.

TOWNSHIP _____ of TEANECK _____, County of _____ BERGEN _____

**SEE BACK COVER FOR INDEX AND INSTRUCTIONS.
DO NOT USE THESE SPACES**

	Date	Examined By:	Remarks
1		Preliminary Check	
2		Caps	
3		Examined	

I hereby certify that the debt shown on Sheets 31 to 34, 49 to 51, and 63 to 65 are a complete, were computed by me and can be supported upon demand by a register or other detailed analysis.

Name _____
Title REGISTERED MUNICIPAL ACCOUNTANT

(This MUST be signed by Chief Financial Officer, Comptroller, Auditor or Registered Municipal Accountant.)

REQUIRED CERTIFICATION BY THE CHIEF FINANCIAL OFFICER:

I hereby certify that I am responsible for filing this verified Annual Financial Statement, (which I have prepared) or (which I have not prepared) [eliminate one] and information required also included herein and that this Statement is an exact copy of the original on file with the clerk of the governing body, that all calculations, extensions and additions are correct, that no transfers have been made to or from emergency appropriations and all statements contained herein are in proof; I further certify that this statement is correct correct insofar as I can determine from all the books and records kept and maintained in the Local Unit.

Further, I do hereby certify that I, Christine Brown
 Officer, License # N-449, of the _____ TOWNSHIP _____ of
TEANECK, County of _____ BERGEN _____ and that the
 statements annexed hereto and made a part hereof are true statements of the financial condition of the Local Unit as at
 December 31, 2011, completely in compliance with N.J.S. 40A:5-12, as amended. I also give complete assurances as
 to the veracity of required information included herein, needed prior to certification by the Director of Local Government
 Services, including the verification of cash balances as of December 31, 2011

Signature _____
 Title CHIEF FINANCIAL OFFICER
 Address 818 TEANECK ROAD, TEANECK, NJ 07666
 Phone Number 201-837-1600

IT IS HEREBY INCUMBENT UPON THE CHIEF FINANCIAL OFFICER, WHEN NOT PREPARED BY SAID, AT A MINIMUM MUST REVIEW THE CONTENTS OF THIS ANNUAL FINANCIAL STATEMENT WITH THE PREPARER, SO AS TO BE FAMILIAR WITH THE REPRESENTATIONS AND ASSERTIONS MADE HEREIN.

THE REQUIRED CERTIFICATION BY AN RMA IS AS FOLLOWS:

Preparation by Registered Municipal Accountant (Statement of Statutory Auditor Only)

I have not prepared the post-closing trial balances, related statements and analysis included in the accompanying Annual Financial Statement from the books of account and records made available to me by the TOWNSHIP of TEANECK as of December 31, 2011 and have applied certain agreed-upon procedures thereon as promulgated by the Division of Local Government Services, solely to assist the Chief Financial Officer in connection with the filing of the Annual Financial Statement for the year then ended as required by N.J.S. 40A:5-12, as amended.

Because the agreed-upon procedures do not constitute an examination of accounts made in accordance with generally accepted auditing standards, I do not express an opinion on any of the post-closing trial balances, related statements and analyses. In connection with the agreed-upon-procedures, no matters came to my attention that caused me to believe that Annual Financial Statement for the year ended 2011 is not in substantial compliance with the requirements of the State of New Jersey, Department of Community Affairs, Division of Local Government Services. Had I performed additional procedures or had I made an examination of the financial statements in accordance with generally accepted auditing standards, other matters might have come to my attention that would have been reported to the governing body and the Division. This Annual Financial Statement related only to the accounts and items prescribed by the Division and does not extend to the financial statements of the municipality/county, taken as a whole.

Listing of agreed-upon procedures not performed and/or matters coming to my attention of which the Director should be informed:

(Registered Municipal Accountant)

GARBARINI & CO., P.C.

(Firm Name)

P.O. BOX 362, DIVISION AVENUE & ROUTE 17 SOUTH

(Address)

CARLSTADT, NJ 07072

(Address)

Certified by me
This 6th day of February, 2012

(201) 933-5566
(Phone Number)

(201) 933-0221
(Fax Number)

Sheet 1a

***UNIFORM CONSTRUCTION CODE CERTIFICATION
BY CONSTRUCTION CODE OFFICIAL***

The undersigned certifies that the municipality has complied with the regulations governing revenues generated by uniform construction code fees and expenditures for construction code operations for the year 2011 as required under N.J.A.C. 5:23-4.17.

Printed name: _____

Signature: _____

Certificate #: _____

Date: _____

**MUNICIPAL BUDGET LOCAL EXAMINATION QUALIFICATION CERTIFICATION
BY
CHIEF FINANCIAL OFFICER**

*One of the following Certifications must be signed by the Chief Financial Officer if
your municipality is eligible for local examination.*

CERTIFICATION OF QUALIFYING MUNICIPALITY

1. The outstanding indebtedness of the previous fiscal year is not in excess of 3.5%;
2. All emergencies approved for the previous fiscal year did not exceed 3% of total appropriations;
3. The tax collection rate exceeded 90%;
4. Total deferred charges did not equal or exceed 4% of the total tax levy;
5. There were no "procedural deficiencies" noted by the registered municipal accountant on Sheet 1a of the Annual Financial Statement; and
6. There was no operating deficit for the previous fiscal year.
7. The municipality did not conduct an accelerated tax sale for less than 3 consecutive years.
8. The municipality did not conduct a tax levy sale the previous fiscal year and does not plan to conduct one in the current year.
9. The current year budget does not contain a "CAP" waiver per N.J.S.A 40A:4-45.3ee
10. The municipality will not apply for Extraordinary Aid for 2012.

The undersigned certifies that this municipality has complied in full in meeting ALL of the above criteria in determining its qualification for local examination of its Budget in accordance with N.J.A.C. 5:30-7.5.

Municipality: _____
Chief Financial Officer: _____
Signature: _____
Certificate #: _____
Date: _____

CERTIFICATION OF NON-QUALIFYING MUNICIPALITY

The undersigned certifies that this municipality does not meet ALL of the criteria above and therefore does not qualify for local examination of its Budget in accordance with N.J.A.C. 5:30-7.5.

Municipality: _____
Chief Financial Officer: _____
Signature: _____
Certificate #: _____
Date: _____

22-6002336
Fed I.D. #

Township of Teaneck
Municipality

Bergen
County

Report of Federal and State Financial Assistance

Expenditures of Awards

	Fiscal Year Ending:		12/31/11
	(1)	(2)	(3)
	Federal Programs Expended (administered by the state)	State Programs Expended	Other County/ Local Programs Expended
Total	\$ 586,329.58	\$ 163,449.56	\$ 11,932.86

Type of Audit required by OMB A-133 and OMB 04-04:

- Single Audit
 Program Specific Audit
 Financial Statement Audit Performed in Accordance With Government Auditing Standards (Yellow Book)

Note: All local governments, who are recipients of federal and state awards (financial assistance), must report the total amount of federal and state funds expended during its fiscal year and the type of audit required to comply with OMB A-133 (Revised 6/27/03) and OMB 04-04. The single audit threshold has been increased to \$500,000 beginning with Fiscal Year ending after 12/31/03. Expenditures are defined in Section 205 of OMB A-133.

(1) Report expenditures from federal pass-through programs received directly from state government. Federal pass-through funds can be identified by the Catalog of Federal Domestic Assistance (CFDA) number reported in the State's grant/contract agreement.

(2) Report expenditures from state programs received directly from state government or indirectly from pass-through entities. Exclude state aid (i.e., CMPTRA, Energy Receipts tax, etc.) since there are no compliance requirements.

(3) Report expenditures from federal programs received directly from the federal government or indirectly from entities other than state government.

Signature of Chief Financial Officer

Date

IMPORTANT!

READ INSTRUCTIONS

INSTRUCTION

The following certification is to be used ONLY in the event there is NO municipally operated utility.

If there is a utility operated by the municipality or if a "utility fund" existed on the books of account, do not sign this statement and do not remove any of the UTILITY sheets from the document.

CERTIFICATION

I hereby certify that there was no "utility fund" on the books of account and there was no utility owned and operated by the TOWNSHIP of TEANECK , County of Bergen during the year 2011 and that sheets 40 to 68 are unnecessary.

I have therefore removed from this statement the sheets pertaining only to utilities

Name : *Paul W. Garbarini CPA*

Title: REGISTERED MUNICIPAL ACCOUNTANT

(This must be signed by the Chief Financial Officer, Comptroller, Auditor or Registered Municipal Accountant.)

NOTE:

When removing the utility sheets, please be sure to refastened the "index" sheet (the last sheet in the statement) in order to provide a protective cover sheet to the back of the document.

MUNICIPAL CERTIFICATION OF TAXABLE PROPERTY AS OF OCTOBER 1, 2011

Certification is hereby made that the Net Valuation Taxable of property liable to taxation for the tax year 2012 and filed with the County Board of Taxation on January 10, 2012 in accordance with the requirement of N.J.S.A. 54:4-35, was in the amount of \$

SIGNATURE OF TAX ASSESSOR

TOWNSHIP OF TEANECK
MUNICIPALITY

BERGEN
COUNTY

TEANECK
POST CLOSING
TRIAL BALANCE - CURRENT FUND
AS AT DECEMBER 31, 2011

Cash Liabilities Must be Subtotaled and Subtotaled Must be Marked with "C" -- Taxes Receivable Must be Subtotaled

Title of Account	Debit	Credit
LIABILITIES:		
Appropriation Reserves		3,505,671.17
Encumbrances Payable		826,420.11
Interfunds:		
Due to Trust Fund		5,058,486.49
Due to Animal License Fund		7,304.00
Due to Assessment Trust Fund		332,938.09
Due to Capital Fund		7,970,730.88
Due to Grant Fund		48,390.16
Prepaid Taxes		595,220.93
Prepaid Licenses and Permits		9,520.00
Added County Taxes Payable		16,087.06
Due to State of New Jersey:		
Marriage license		875.00
Building Surcharge		8,885.00
Dog License Fees		14.60
Property tax overpayments		1,149,838.47
Miscellaneous Suspense Deposits		33,835.00
Accounts Payable		56,233.25
Special Emergency Note Payable		768,000.00
Reserve for:		
Library Grants		195.80
Maintenance of Free Public Library with State Aid		102,720.96
Revaluation		196,847.62
Master Plan Update		3,188.78
Property Deposits		6,750.00
Tax Settlement		58,313.47
Tax Appeals		
Debt Payment Cedar Lane SID Loan		40,000.00
Severance Liabilities		73,055.35
Sale of Municipal Assets		15,750.00
		20,885,272.19
Reserve for Receivables		2,771,813.46
Fund Balance		5,629,611.95
TOTAL CURRENT FUND	29,286,697.60	29,286,697.60

(Do Not Crowd - add additional sheets)
Sheet 3a

**POST CLOSING
TRIAL BALANCE - SUMMARY CURRENT FUND AND
STATE AND FEDERAL GRANTS**

AS AT DECEMBER 31, 2011

Title of Account	Debit	Credit
Cash 85001	25,741,003.53	
Change Fund	2,375.00	
Receivables with full reserves:		
Taxes Receivable 85002	2,341,714.51	
Tax Title Liens Receivable 85003	1,593.56	
Property acquired for taxes 85004	263,167.00	
Other receivables 85005	165,338.39	
Total receivables with full reserves:	2,771,813.46	
Due from NJ	3,172.61	
Due to Grant from Current	48,390.16	
Federal & State Grants Receivable	165,892.90	
Deferred Charges	768,333.00	
Total Assets 85008	29,500,980.66	
Cash Liabilities 85009		20,885,272.19
Reserve for Receivables 85010		2,771,813.46
Other Grant Reserves		214,283.06
Total Other Reserves		23,871,368.71
Fund Balance 85011		5,629,611.95
Total Liabilities, Reserves and Fund Balance 85012		29,500,980.66
	29,500,980.66	29,500,980.66

MUNICIPAL PUBLIC DEFENDER

CERTIFICATION

Public Law 1998, C. 256

Municipal Public Defender Expended Prior Year 2011:(1)	\$	
		x	<u>25%</u>
	(2)	\$	0.00
Municipal Public Defender Trust Cash Balance December 31, 2011:	(3)	\$	

Note: If the amount of money in a dedicated fund established pursuant to this section exceeds by more than 25% the amount which the municipality expended during the prior year providing the services of a municipal public defender, the amount in excess of the amount expended shall be forwarded to the Criminal Disposition and Review Collection Fund administered by the Victims of Crime Compensation Board. (P.O. Box 084, Trenton, NJ 08625)

Amount in excess of the amount expended: $3 - (1 + 2) =$ \$ 0.00

The undersigned certifies that the municipality has complied with the regulations governing Municipal Public Defender as required under Public Law 1998, C. 256.

Chief Financial Officer: _____

Signature: _____

Certificate # : _____

Date: _____

Schedule of Trust Fund Deposits and Reserves

Purpose	Amount Dec. 31, 2010 per Audit Report	Receipts	Disbursements	Balance as at Dec. 31, 2011
1. Elevator Inspection Fees	\$ 11,863.00	41,455.00	45,082.00	\$ 8,236.00
2. Recycling Trust Fund	458,563.08	283,573.40	194,925.10	547,211.38
3. Deposits Payable	799,491.34	59,673.10	34,101.35	825,063.09
4. Tax Title Lien Redemption	52,181.58	1,324,840.59	1,144,747.74	232,274.43
5. Special Law Enforcement Trust	109,990.43	68,286.65	63,764.02	114,513.06
6. Tax Sale Premiums	835,300.00	773,700.00	358,100.00	1,250,900.00
7. General Liability Insurance Claims	1,446,354.98	522,778.67	991,580.44	977,553.21
8. Worker's Comp. Insurance Claims	754,110.26	518,257.84	778,659.84	493,708.26
9. Unemployment Insurance Claims	261,233.62	60,264.62	98,768.88	222,729.36
10. Dunk Driving Enforcement Fund	22,722.12		3,470.00	19,252.12
11. Municipal Court POAA	48,492.60	4,252.00		52,744.60
13. Payroll Deductions Payable	313,566.02	14,138,054.11	13,999,338.69	452,281.44
18. Zoning Escrow Deposits	80,824.65	86,000.00	56,825.00	109,999.65
19. Affordable Housing	300,585.59	5,000.00	9,908.31	295,677.28
20. Dedicated Fire Penalties	7,912.00	175.00		8,087.00
21. Accumulated Absence	16,666.35	150,031.11	35,783.19	130,914.27
22. Snow Removal	399,020.38	125,857.85	157,502.98	367,375.25
23. Other Gifts and Donations	110,127.47	52,095.00	41,983.80	120,238.67
24. Returned Bail	5,494.50	0.00	0.00	5,494.50
25. Outside Police Duty	73,113.40	732,097.75	739,011.89	66,199.26
26. Municipal Open Space	862,791.99		387,548.00	475,243.99
27. Donations Municipal Open Space	26,494.00		650.00	25,844.00
28. Municipal Open Space 2010 - 2012	1,221,030.20	607,476.24		1,828,506.44
29. COAH Fees	70,985.24	35.40		71,020.64
30. Cedar lane special	82,156.81	192,632.76	163,906.12	110,883.45
Totals:	\$ 8,371,071.61	\$ 19,746,537.09	\$ 19,305,657.35	\$ 8,811,951.35

CASH RECONCILIATION DECEMBER 31, 2011 (cont'd)

LIST BANKS AND AMOUNTS SUPPORTING "CASH ON DEPOSIT"

Current Fund:					
	Bank of America - Treasurers current # 0002 5129 1572				25,568,409.98
	Chase - Petty Cash Account # 00020512901173				1,803.00
	Change fund				575.00
	Bogota Savings Bank # 0510950850				548,929.51
					26,119,717.49
Grant Fund:					
	Bank Of America Bank				
Assessment Trust:					
	Bank of America Bank # 0094 0458 9924				8,201.85
Animal License Trust:					
	Bank of America Bank # 00940045809916				12,411.49
Other Trust Funds:					
	Bank of America Checking - # 0002 5129 1580 PayrollDdeductions				526,262.87
	Bank of America Checking - Hyatt Community Fund # 0002 5129 1181				5,123.95
	Lakeland Bank - Investment account # 6250400999				22,763.81
	PNC Bank - COAH # 80 3495 4749				71,020.64
	Bank of America checking # 0094 0458 9908 - trust other				4,012.44
	NJ Cash Management # 117-118710-171				28,711.97
					657,895.68
General capital					
	Bank of America ckg. # 0094 0458 9895				115,000.00
	New Jersey Cash Management Fund				4,658.61
					119,658.61
Welfare fund:					
	Bank of America Checking - #				4,734.67
					4,734.67
Total All Funds:					26,922,619.79
Note: Sections N.J.S. 40A:4-61, 40A:4-62 and 40A:4-63 of the Local Budget Law require that separate accts be maintained					
Sheet 9a					

**MUNICIPALITIES AND COUNTIES
FEDERAL AND STATE GRANTS RECEIVABLE**

Grant	Balance Jan. 1, 2011	2011 Budget Revenue Realized	Received	Balance Canceled	Balance Dec. 31, 2011
2006 Grants					
NJ DCA - Statewide Livable Communities Grant Library	75,000.00		75,000.00		0.00
	0.00				0.00
2010 Grants					
Teaneck against substance abuse (TMAASA)	8,911.44		8,911.44		(0.00)
FEMA Firefighters	57,960.00		57,960.00		0.00
DEP forest service	7,000.00		7,000.00		0.00
JAG grant	9,997.00				9,997.00
Emergency management	5,000.00		5,000.00		0.00
NJ Body Armor Replacement	2,966.21			2,966.21	0.00
	0.00				0.00
2011 Grants					
Pedestrian Safety Grant 2011	0.00	13,000.00	13,000.00		0.00
FEMA Firefighters	0.00	143,217.00	9,200.00		134,017.00
Green Communities Grant-	0.00	3,000.00			3,000.00
Teaneck against substance abuse (TMAASA)-2011	0.00	15,759.00	1,380.10		14,378.90
Click it or Ticket Grant		4,000.00	4,000.00		0.00
Totals	166,834.65	178,976.00	181,451.54	2,966.21	161,392.90

SCHEDULE OF APPROPRIATED RESERVES FOR FEDERAL AND STATE GRANTS

Grant	Balance Jan. 1, 2011	Transferred from 2011 Budget Appropriations		Balance Canceled	Expended	Adjustments	Balance Dec. 31, 2011
		Budget	Appropriation By 40A:4-87				
Division of highway Traffic Safety - Ped. Safety Enf. & Ed.	7,100.00				7,100.00		0.00
FEMA - Firefighters Assistance Grant	28,450.00				28,450.00		0.00
NJ DCA - Statewide Livable Communities Grant Library	75,000.00				75,000.00		0.00
Bulletproof Vest Partnership Grant	12,496.05				12,496.05		0.00
NJ 911 Assistance Gran	9,898.00						9,898.00
NJ DEP- Forest Service BSF Grant	7,000.00				7,000.00		0.00
Edward Byrne JAG Grant # 3	9,997.00						9,997.00
NJ Emergency Mangement Assistance	5,000.00						5,000.00
Body armor replacement	31,375.76				26,977.20		4,398.56
Muni alliance on alcoholism & drug abuse	2,681.89				2,681.89		0.00
Muni alliance on alcoholism & drug abuse - local share	3,947.66				3,947.66		0.00
Edward Byrne Jag grant #2	3.30			(3.30)			0.00
COPs in shops	1,300.00				1,300.00		0.00
2011 Grants							
Pedestrian Safety Grant 2011		13,000.00			13,000.00		0.00
FEMA Firefighters		143,217.00			9,200.00		134,017.00
FEMA Firefighters-Match		15,912.00					15,912.00
Green Communities Grant- (Includes Match \$1500)		1,500.00	3,000.00				4,500.00
Teaneck against substance abuse (TMAASA)-2011		3,940.00	15,759.00		9,250.97		10,448.03
TOTAL Sheet 11 Continued on sheet 12	194,249.66	177,569.00	18,759.00	(3.30)	196,403.77	0.00	0.00

Sheet 11

SCHEDULE OF UNAPPROPRIATED RESERVE FOR FEDERAL AND STATE GRANTS

GRANT	Balance Jan. 1, 2011	Transferred to 2011		Received	Paid	Balance Dec. 31, 2011
		Budget Appropriations				
		Budget	Appropriation By 40A:4-87			
Pedestrian Safety	-			250.00		250.00
	-					-
	-					-
	-					-
	-					-
						-
						-
						-
						-
						-
						-
Totals	-	-	-	250.00	-	250.00

*** LOCAL DISTRICT SCHOOL TAX**

		Debit	Credit
Balance January 1, 2011			
School Tax Payable # (Prepaid)	85001-00		
School Tax Deferred			
(Not in excess of 50% of Levy 2010-2011)	85002-00		
Levy School Year July 1, 2011 - June 30, 2012			79,235,126.00
Levy Calendar Year 2011			
Paid		79,235,126.00	
Balance December 31, 2011			
School Tax Payable # (Prepaid)	85003-00		
School Tax Deferred			
(Not in excess of 50% of Levy 2011-2012)	85004-00		
* Not including Type 1 school debt service, emergency authorizations-school, transfer to Board of Education for use of local schools. # Must include unpaid requisitions.		79,235,126.00	79,235,126.00

MUNICIPAL OPEN SPACE TAX

		Debit	Credit
Balance January 1, 2011	85045-00		2,083,822.19
2011 Levy	81105-00		606,667.73
2011 Levy - Added Levy			808.51
Interest Earned			
Expenditures		387,548.00	
Balance December 31, 2011	85046-00	2,303,750.43	
# Must include unpaid requisitions.		2,691,298.43	2,691,298.43

REGIONAL SCHOOL TAX

(Provide a separate statement for each Regional District involved)

	N/A		Debit	Credit
Balance January 1, 2011				
	School Tax Payable #	85031-00		
	School Tax Deferred			
	(Not in excess of 50% of Levy 2010-2011)	85032-00		
Levy School Year January 1, 2011-June 30, 2012				
Levy Calendar Year 2011				
Paid				
Balance December 31, 2011				
	School Tax Payable #	85033-00		
	School Tax Deferred			
	(Not in excess of 50% of Levy 2011-2012)	85034-00		
# Must include unpaid requisitions.				

REGIONAL HIGH SCHOOL TAX

	N/A		Debit	Credit
Balance January 1, 2011				
	School Tax Payable #	85041-00		
	School Tax Deferred			
	(Not in excess of 50% of Levy 2010-2011)	85042-00		
Levy School Year January 1, 2011-June 30, 2012				
Levy Calendar Year 2011				
Paid				
Balance December 31, 2011				
	School Tax Payable	85043-00		
	School Tax Deferred			
	(Not in excess of 50% of Levy 2011-2012)	85044-00		
# Must include unpaid requisitions.			0.00	0.00

COUNTY TAXES PAYABLE

	Debit	Credit
Balance January 1, 2011		
County Taxes 80003-01		
Due County for Added and Omitted Taxes 80003-02		27,999.56
Levy:		
General County 80003-03		11,886,926.77
County Library 80003-04		
County Health		
County Open Space Preservation		145,865.71
Due County for Added and Omitted Taxes 80003-05		16,087.06
Paid	12,060,792.04	
Balance December 31, 2011		
County Taxes		
Due County for Added and Omitted Taxes	16,087.06	
	12,076,879.10	12,076,879.10

SPECIAL DISTRICT TAXES

	Debit	Credit
Balance January 1, 2011 80003-06		
Levy:(List Each Type of District Tax Separately - See Footnote)		
Fire - 81108-00		
Sewer - 81111-00		
Water - 81112-00		
Garbage - 81109-00		
Special Improvement District Levy		183,888.41
80003-07		
Paid 80003-08	183,888.41	
Balance December 31, 2011 80003-09		
	183,888.41	183,888.41

Footnote: Please state the number of districts in each instance.

STATE LIBRARY AID
RESERVE FOR MAINTENANCE OF FREE PUBLIC LIBRARY WITH STATE AID

		DEBIT	CREDIT
Balance January 1, 2011	80004-01		\$97,193.32
State Library Aid Received in 2011	80004-02		18,330.00
Expended	80004-09	12,802.36	
Balance December 31, 2011	80004-10	102,720.96	
		\$115,523.32	\$115,523.32

RESERVE FOR EXPENSE OF PARTICIPATION IN FREE COUNTY LIBRARY WITH STATE AID

Balance January 1, 2011	80004-03		
State Library Aid Received in 2011	80004-04		
Expended	80004-11		
Balance December 31, 2011	80004-12		
		\$0.00	\$0.00

RESERVE FOR AID TO LIBRARY OR READING ROOM WITH STATE AID (N.J.S.A. 40:54-35)

Balance January 1, 2011	80004-05		
State Library Aid Received in 2011	80004-06		
Expended	80004-13		
Balance December 31, 2011	80004-14		
		\$0.00	\$0.00

RESERVE FOR LIBRARY SERVICES WITH FEDERAL AID

Balance January 1, 2011	80004-07		
State Library Aid Received in 2011	80004-08		
Expended	80004-15		
Balance December 31, 2011	80004-16		
		\$0.00	\$0.00

STATEMENT OF GENERAL BUDGET REVENUES 2011

Source	Budget -01	Realized -02	Excess or Deficit* -03
Surplus Anticipated 80101-	4,450,000.00	4,450,000.00	0.00
Surplus Anticipated with Prior Written Consent of Director of Local Government 80102-			0.00
Miscellaneous Revenue Anticipated			xxxxxxxx
Adopted Budget	7,960,013.00	8,456,159.33	496,146.33
Added by N.J.S. 40A:4-87(List on Sheet 17a)	97,016.23	97,016.23	xxxxxxxx
Total Miscellaneous Revenue Anticipated 80103-	8,057,029.23	8,553,175.56	496,146.33
Receipts from Delinquent Taxes 80104-	1,845,274.00	2,073,317.46	228,043.46
Amount to be Raised by Taxation:			xxxxxxxx
(a) Local Tax for Municipal Purposes 80105-	49,519,894.95	xxxxxxxx	xxxxxxxx
(b) Addition to Local District School Tax 80106-			xxxxxxxx
(c) Minimum Library Tax 80107-	1,946,398.93	xxxxxxxx	xxxxxxxx
Total Amount to be Raised by Taxation 80108-	51,466,293.88	51,209,122.40	(257,171.48)
	65,818,597.11	66,285,615.42	467,018.31

ALLOCATION OF CURRENT TAX COLLECTIONS

	Debit	Credit
Current Taxes Realized in Cash (Total of Item 10 or 14 on Sheet 22) 80108-00		140,216,492.59
Amount to be Raised by Taxation		
Local District School Tax 80109-00	79,235,126.00	
Regional School Tax 80119-00		
Regional High School Tax 80110-00		
County Taxes & County Open Space Presentation 80111-00	12,032,792.48	
Due County for Added and Omitted Taxes 80112-00	16,087.06	
Special District Taxes (Garbage Districts) 80113-00	183,888.41	
Municipal Open Space Tax 80120 - 00	607,476.24	
Reserve for Uncollected Taxes 80114-00		3,068,000.00
Deficit in Required Collection of Current Taxes (or) 80115-00		
Balance for Support of Municipal Budget (or) 80116-00	51,209,122.40	
*Excess Non-Budget Revenue (See Footnote) 80117-00		
*Deficit Non-Budget Revenue (See Footnote) 80118-00		
	143,284,492.59	143,284,492.59

*These items are applicable only when there is no "Amount to be Raised by Taxation" in the "Budget" column of the statement at the top of this sheet. In such instances, any excess or deficit in the above allocation would apply to "Non-Budget Revenue" only.

STATEMENT OF GENERAL BUDGET APPROPRIATIONS 2011

2011 Budget as Adopted	80012-01	65,721,580.88
2011 Budget - Added by N.J.S. 40A:4-87	80012-02	97,016.23
Appropriated for 2011 (See Budget Statement Item 9)	80012-03	65,818,597.11
Appropriated for 2011 by Emergency Appropriation (Budget Statement Item 9)	80012-04	768,333.00
Total General Appropriations (Budget Statement Item 9)	80012-05	66,586,930.11
Add: Overexpenditures (See Footnote)	80012-06	
Total Appropriations and Overexpenditure	80012-07	66,586,930.11
Deduct Expenditures:		
Paid or Charged [Budget Statement Item (L)]	80012-08	60,013,258.94
Paid or Charged-Reserve for Uncollected Taxes	80012-09	3,068,000.00
Reserved	80012-10	3,505,671.17
Total Expenditures		66,586,930.11
Unexpended Balance Canceled (See Footnote)	80012-12	0.00

FOOTNOTES - RE: Overexpenditures:

Every appropriation overexpended in the budget document must be marked with an * and must agree in the aggregate with this item.

RE: UNEXPENDED BALANCE CANCELED:

Are not to be shown as "Paid or Charged" in the budget document. In all instances, "Total Appropriations" and "Overexpenditures" must equal the sum of "Total Expenditures" and "Unexpended Balance Canceled".

SCHEDULE OF EMERGENCY APPROPRIATIONS FOR LOCAL DISTRICT SCHOOL PURPOSES

(EXCEPT FOR TYPE I SCHOOL DEBT SERVICE)

2011 Authorizations		
N.J.S. 40A:4-46 (After adoption of Budget)		
N.J.S. 40A:4-20 (Prior to Adoption of Budget)		
Total Authorizations		
Deduct Expenditures:		
Paid or Charged		
Reserved		
Total Expenditures		

SCHEDULE OF MISCELLANEOUS REVENUES NOT ANTICIPATED

SOURCE	Amount Realized
Appropriation Refunds	16,449.28
Miscellaneous Department Fees	1,481.88
Lot Cleanings	167,305.28
Exempt Sewer User Charge	10,457.92
Sewer Service Charge	6,500.00
Telephone Commissions	422.60
Township Auctions	17,788.71
Parking Meter Receipts	7,000.00
Payment In Lieu of Taxes	110,200.00
Duplicate Tax Bills	507.86
Cable Franchise Fees	217,935.06
Jury Duty	9.00
Fire Services Reimbursement	4,920.00
Restitution and Fines	474.00
Clerk / Manager Miscellaneous	4,455.00
Assessor Miscellaneous	378.35
Share services	7,303.63
Fire Department Miscellaneous	250.00
Police Department Miscellaneous	445.08
Building Department Miscellaneous	18,847.11
Dept. Of Public Works Miscellaneous	4,495.00
Health Department Miscellaneous	600.42
Recreation Miscellaneous	848.00
FEMA	67,249.12
Sr. Citizen Program Donations	7,261.00
Fire Chief Miscellaneous	4,123.69
Vet. & Sr. Citizen Administrative Fee	5,427.17
DMV Inspection Reimbursement	3,582.25
Police Off-Duty Admin	93,991.89
Historical Grants	25.00
Miscellaneous Grant Reimbursements	4,339.00
BCUA Rebate Sewer Connection Fees	1,807.62
Total Amount to Miscellaneous Revenues Not Anticipated (Sheet 19)	\$786,880.92

SURPLUS - CURRENT FUND YEAR 2011

	Debit	Credit
1. Balance January 1, 2011 80014-01		7,051,531.85
2.		
3. Excess Resulting from 2011 Operations 80014-02		3,028,080.10
4. Amount Appropriated in the 2011 Budget - Cash 80014-03	4,450,000.00	
5. Amount Appropriated in 2011 Budget - with Prior Written Consent of Director of Local Government Services 80014-04		
6. Deficit Resulting from 2011 Operations		
7. Balance December 31, 2011 80014-05	5,629,611.95	
	10,079,611.95	10,079,611.95

ANALYSIS OF BALANCE DECEMBER 31, 2011 (FROM CURRENT FUND - TRIAL BALANCE)

Cash 80014-06		25,743,378.53
Investments 80014-07		
Change Fund		
Sub-Total		25,743,378.53
Deduct Cash Liabilities Marked with "C" on Trial Balance 80014-08		20,885,272.19
Cash Surplus 80014-09		4,858,106.34
Deficit in Cash Surplus 80014-10		
Other Assets Pledged to Surplus: *		
(1) Due from State of N.J. Senior Citizens and Veterans Deduction 80014-16	3,172.61	
Deferred Charges # Special Emergency 80014-12	768,333.00	
Cash Deficit # 80014-13		
Total Other Assets 80014-14		771,505.61
* IN THE CASE OF A "DEFICIT IN CASH SURPLUS", "OTHER ASSETS" WOULD ALSO BE PLEDGED TO CASH LIABILITIES. 80014-15		5,629,611.95

MAY NOT BE ANTICIPATED AS NON-CASH SURPLUS IN 2012 BUDGET.
(1) MAY BE ALLOWED UNDER CERTAIN CONDITIONS.

NOTE: Deferred Charges for authorizations under N.J.S. 40A:4-55 (Tax Map, etc.) N.J.S. 40A:-55 (Flood Damage etc.) N.J.S.A. 40A:4-55.1 (Road and Bridges, etc.) and N.J.S. 40A:4-55.13 (Public Emergencies, etc.) to the extent of emergency notes issued and outstanding for such purposes, together with such emergency notes, may be omitted from this analysis.

ACCELERATED TAX SALE / TAX LEVY SALE - CHAPTER 99

To Calculate Underlying Tax Collection Rate For 2011

Utilize this sheet only if you conducted an Accelerated Tax Sale or Tax Levy Sale pursuant to Chapter 99, P.L. 1997.

N/A

(1) Utilizing Accelerated Tax Sale

Total of Line 10 Collected in Cash (sheet 22)..... \$ _____

LESS: Proceeds from Accelerated Tax Sale..... _____

NET Cash Collected..... \$ _____

Line 5c (sheet 22) Total 2011 Tax Levy..... \$ _____

Percentage of Collection Excluding Accelerated Tax Sale Proceeds
(Net Cash Collected divided by Item 5c) is..... %



(2) Utilizing Tax Levy Sale

Total of Line 10 Collected in Cash (sheet 22)..... \$ _____

LESS: Proceeds from Accelerated Tax Sale..... _____

Net Cash Collected..... \$ _____

Line 5c (sheet 22) Total 2011 Tax Levy..... \$ _____

Percentage of Collection Excluding Tax Levy Sale Proceeds
(Net Cash Collected divided by Item 5c) is..... %

**SCHEDULE OF DUE FROM/TO STATE OF NEW JERSEY
FOR SENIOR CITIZENS AND VETERANS DEDUCTIONS**

	Debit	Credit
1. Balance January 1, 2011	4,749.32	
Due From State of New Jersey		
Due to State of New Jersey		
2. Sr. Citizens Deductions Per Tax Billings	36,500.00	
3. Veterans Deductions Per Tax Billings	204,500.00	
4. Senior Citizens Deductions Allowed By Tax Collector	6,250.00	
5. Veterans Deductions Allowed By Tax Collector		
6. Senior Citizen Deductions Allowed - Prior Year		
7. Sr. Citizens Deductions Disallowed By Tax Collector		4,076.71
8. Sr. Citizens Deductions Disallowed by Tax Collector 2010 Taxes		4,101.37
9. Received in Cash from State		240,648.63
10.		
11.		
12. Balance December 31, 2011		
Due From State of New Jersey		3,172.61
Due To State of New Jersey		
	251,999.32	251,999.32

Calculation of Amount to be included on Sheet 22, Item 10-

2010 Senior Citizens and Veterans Deductions Allowed

Line 2	<u>36,500.00</u>
Line 3	<u>204,500.00</u>
Line 4 & 5	<u>6,250.00</u>
Sub-Total	<u>247,250.00</u>
Less: Line 7	<u>4,076.71</u>
To Item 10, Sheet 22	<u><u>243,173.29</u></u>

**COMPUTATION OF APPROPRIATION:
RESERVE FOR UNCOLLECTED TAXES AND
AMOUNT TO BE RAISED BY TAXATION
IN 2011 MUNICIPAL BUDGET**

TOWNSHIP OF TEANECK	YEAR 2010	YEAR 2009
1. Total General Appropriations for 2011 Municipal Budget Statement Item 8 (L) (Exclusive of Reserve for Uncollected Taxes) 80015-		xxxxxxxxxx
2. Local District School Tax- Actual 80016-		79,235,126
Estimate ** 80017-		xxxxxxxxxx
3. Regional School District Tax- Actual 80025-		
Estimate * 80026-		xxxxxxxxxx
4. Regional High School Tax- Actual 80018-		0
School Budget Estimate * 80019-		xxxxxxxxxx
5. County Tax Actual 80020-		12,048,880
Estimate * 80021-		xxxxxxxxxx
6. Special District Taxes Actual 80022-		
Estimate * 80023-		xxxxxxxxxx
7. Municipal Open Space Tax Actual 80027-		
Estimate * 80028-		xxxxxxxxxx
8. Total General Appropriations & Other Taxes & Other Taxes 80024-01	0	
9. Less: Total Anticipated Revenues from 2008 in Municipal Budget (Item 5) 80024-02		
10. Cash Required from 2008 Taxes to Support Local Municipal Budget and Other Taxes 80024-03	0	
11. Amount of Item 10 Divided by _ % [820044-04] Equals Amount to be Raised by Taxation (Percentage used must not exceed the applicable percentage shown by Item 13, Sheet 22) 80024-05	0	
Analysis to Item 11:		* May not be stated in an amount less than "actual" Tax of year 2007
Local District School Tax (Amount Shown on Line 2 Above) 0		
Regional School District Tax (Amount Shown on Line 3 Above) 0		** Must be stated in the amount of the proposed budget submitted by the Local Board of Education to the Commissioner of Education on January 15, 2006 (Chap. 136, P.L. 1978). Consideration must be given to calendar year calculation.
Regional High School Tax (Amount Shown on Line 4 Above) 0		
County Tax (Amount Shown on Line 5 Above) 0		
Special District Tax (Amount Shown on Line 5 Above) 0		
Municipal Open Space Tax (Amount Shown on Line 7 Above) 0		
Tax in Local Municipal Budget		
Total Amount (See Line 11) 0		
12. Appropriation: Reserve for Uncollected Taxes (Budget Statement, Item 8 (M) (Item 11, Less Item 10) 80024-06		
Computation of "Tax in Local Municipal Budget"		NOTE
Item 1 - Total General Appropriations 0		The amount of
Item 12-Appropriation: Reserve for Uncollected Taxes 0		anticipated revenues
Sub-Total 0		(Item 9) may never
Less: Item 9-Total Anticipated Revenues 0		exceed the total of
Amount to be Raised by Taxation in Municipal Budget 80024-07 0		Items 1 and 12.

ACCELERATED TAX SALE - CHAPTER 99

**Calculation to Utilize Proceeds In Current Budget As Deduction
To Reserve For Uncollected Taxes Appropriation**

Note: This sheet should be completed only if your are conducting an accelerated tax sale for the first time in the current year.

A. Reserve for Uncollected Taxes (sheet 25, Item 12) \$ _____

B. Reserve for Uncollected Taxes Exclusion:
Outstanding Balance of Delinquent Taxes
(sheet 26, Item 14A) x % of collection (Item 16) \$ _____

C. TIMES: % of increase of Amount to be
Raised by Taxes over Prior Year _____ %
[(2011 Estimated Total Levy - 2011 Total Levy) / 2010 Total Levy]

D. Reserve for Uncollected Taxes Exclusion Amount \$ _____
[(B x C) + B]

**E. Net Reserve for Uncollected Taxes
Appropriation in Current Budget** \$ _____
(A - D)

2011 Reserve for Uncollected Taxes Appropriation Calculation (Actual)

- 1 Subtotal General Appropriations (item 8(L) budget sheet 29) \$ _____
- 2 Taxes not Included in the Budget (AFS 25, items 2 thru 7) \$ _____
- Total
- 3 Less: Anticipated Revenues (item 5, budget sheet 11) \$ _____
- 4 Cash Required
- 5 Total Requirement at _____ % (items 4+6) \$ _____
- 6 Reserve for Uncollected Taxes (item E above) \$ _____

SCHEDULE OF DELINQUENT TAXES AND TAX TITLE LIENS

			Debit	Credit
1.	Balance January 1, 2011		2,089,402.46	xxxxxxxxxx
	A. Taxes	83102-00	2,089,402.46	xxxxxxxxxx
	B. Tax Title Liens	83103-00		xxxxxxxxxx
2.	Canceled		xxxxxxxxxx	xxxxxxxxxx
	A. Taxes	83105-00	xxxxxxxxxx	2,300.06
	B. Tax Title Liens	83106-00	xxxxxxxxxx	
3.	Transferred to Foreclosed Tax Title Liens:		xxxxxxxxxx	
	A. Taxes	83108-00	xxxxxxxxxx	
	B. Tax Title Liens	83109-00	xxxxxxxxxx	
4.	Added Taxes	83110-00	4,101.37	xxxxxxxxxx
5.	Added Tax Title Liens	83111-00		xxxxxxxxxx
6.	Adjustment between Taxes (Other than current year) and Tax Title Liens:		xxxxxxxxxx	xxxxxxxxxx
	A. Taxes - Transfers to Tax Title Liens	83104-00		624.44
	B. Tax Title Liens - Transfers from Taxes	83107-00	624.44	
7.	Balance Before Cash Payments		xxxxxxxxxx	2,091,203.77
8.	Totals		2,094,128.27	2,094,128.27
9.	Balance Brought Down		2,091,203.77	xxxxxxxxxx
10.	Collected:		xxxxxxxxxx	2,073,317.43
	A. Taxes	83116-00	2,073,317.43	xxxxxxxxxx
	B. Tax Title Liens	83117-00	xxxxxxxxxx	xxxxxxxxxx
11.	Interest and Costs - 2011 Tax Sale	83118-00	130.25	xxxxxxxxxx
12.	2011 Taxes Transferred to Tax Title Liens	83119-00	838.87	xxxxxxxxxx
13.	2011 Taxes	83123-00	2,324,452.61	xxxxxxxxxx
14.	Balance December 31, 2011		xxxxxxxxxx	2,343,308.07
	A. Taxes	83121-00	2,341,714.51	xxxxxxxxxx
	B. Tax Title Liens	83122-00	1,593.56	xxxxxxxxxx
15.	Totals		4,416,625.50	4,416,625.50

16. Percentage of Cash Collections to Adjusted Amount Outstanding (Item No. 10 divided by Item No. 9), is 99.14% .
83124-00

17. Item No. 14 multiplied by percentage shown above is \$2,323,155.62 and represents the maximum amount that may be anticipated in 2011
83125-00

(See Note A on Sheet 22 - Current Taxes)
(1) These amounts will always be the same.

SCHEDULE OF FORECLOSED PROPERTY
(PROPERTY ACQUIRED BY TAX TITLE LIEN LIQUIDATION)

		Debit	Credit
1.	Balance January 1, 2011	263,167.00	xxxxxxxx
2.	Foreclosed or Deeded in 2011	xxxxxxxx	xxxxxxxx
3.	Tax Title Liens		xxxxxxxx
4.	Taxes Receivable		xxxxxxxx
5A.			xxxxxxxx
5B.		xxxxxxxx	
6.	Adjustment to Assessed Valuation		xxxxxxxx
7.	Adjustment to Assessed Valuation	xxxxxxxx	
8.	Sales:	xxxxxxxx	xxxxxxxx
9.	Cash *	xxxxxxxx	
10.	Contract	xxxxxxxx	
11.	Mortgage	xxxxxxxx	
12.	Loss on Sales	xxxxxxxx	
13.	Gain on Sales		xxxxxxxx
14.	Balance December 31, 2011	xxxxxxxx	263,167.00
		263,167.00	263,167.00

CONTRACT SALES

		Debit	Credit
15.	Balance January 1, 2011	20,000.00	xxxxxxxx
16.	2011 Sales from Foreclosed Property		xxxxxxxx
17.	Collected *	xxxxxxxx	5,000.00
18.		xxxxxxxx	
19.	Balance December 31, 2011	xxxxxxxx	15,000.00
		20,000.00	20,000.00

MORTGAGE SALES

N/A		Debit	Credit
20.	Balance January 1, 2011		xxxxxxxx
21.	2011 Sales from Foreclosed Property		xxxxxxxx
22.	Collected *	xxxxxxxx	
23.		xxxxxxxx	
24.	Balance December 31, 2011	xxxxxxxx	0

Analysis of Sale of Property _____
 *Total Cash Collected in 2011 (84125-00) _____
 Reserved to Balance Sheet 2010 _____
 To Results of Operation (Sheet 19) _____

DEFERRED CHARGES
-MANDATORY CHARGES ONLY-
CURRENT, TRUST, AND GENERAL CAPITAL FUNDS

(Do not include the emergency authorizations pursuant to N.J.S. 40A:4-55,
N.J.S. 40A:4-55.1 or N.J.S. 40A:4-55.13 listed on Sheets 29 and 30.)

	Caused By	Amount Dec. 31, 2010 per Audit Report	Amount in 2011 Budget	Amount Resulting from 2011	Balance as at Dec. 31, 2011
1.	Emergency Authorization - Municipal*	\$ _____	\$ _____	\$ _____	\$ 0.00
2.	Emergency Authorizations - Schools	\$ _____	\$ _____	\$ _____	\$ 0.00
3.	_____	\$ _____	\$ _____	\$ _____	\$ 0.00
4.	_____	\$ _____	\$ _____	\$ _____	\$ 0.00
5.	_____	\$ _____	\$ _____	\$ _____	\$ 0.00
6.	_____	\$ _____	\$ _____	\$ _____	\$ 0.00
7.	_____	\$ _____	\$ _____	\$ _____	\$ 0.00
8.	_____	\$ _____	\$ _____	\$ _____	\$ 0.00
9.	_____	\$ _____	\$ _____	\$ _____	\$ 0.00
10.	_____	\$ _____	\$ _____	\$ _____	\$ 0.00

* Do not include items funded or refunded as listed below.

**EMERGENCY AUTHORIZATIONS UNDER N.J.S.A. 40A:4-47 WHICH HAVE BEEN
FUNDED OR REFUNDED UNDER N.J.S. 40A:2-3 OR N.J.S. 40A:2-51**

	Date	Purpose	Amount
1.	_____	_____	\$ _____
2.	_____	_____	\$ _____
3.	_____	_____	\$ _____
4.	_____	_____	\$ _____
5.	_____	_____	\$ _____

JUDGMENTS ENTERED AGAINST MUNICIPALITY AND NOT SATISFIED

	In Favor Of	On Account of	Date Entered	Amount	Appropriated in Budget of Year 2011
1.	_____	_____	_____	\$ _____	_____
2.	_____	_____	_____	\$ _____	_____
3.	_____	_____	_____	\$ _____	_____
4.	_____	_____	_____	\$ _____	_____

N.J.S. 40A:4-53 SPECIAL EMERGENCY - TAX MAP; REVALUATION; MASTER PLAN; REVISION AND CODIFICATION OF ORDINANCES; DRAINAGE MAPS
FOR FLOOD CONTROL; PRELIMINARY ENGINEERING STUDIES; ETC. FOR SANITARY SEWER SYSTEM; MUNICI-
PAL CONSOLIDATION ACT; FLOOD OR HURRICANE DAMAGE

Date	Purpose	Amount Authorized	Not Less Than 1/5 of Amount Authorized*	Balance Dec. 31, 2010	REDUCED IN 2011		Balance Dec. 31, 2011
					By 2011 Budget	Canceled by Resolution	
4/26/2011	Special Emergency- Severence Liabilities	768,333.00	153,667.00	768,333.00			768,333.00
							0
			0				0
			0				0
			0				0
			0				0
			0				0
			0				0
			0				0
			0				0
			0				0
			0				0
			0				0
			0				0
			0				0
			0				0
			0				0
			0				0
			0				0
	Totals	768,333.00	153,667.00	768,333.00	0.00	0	768,333.00

80025-00 80026-00

It is hereby certified that all outstanding "Special Emergency" appropriations have been adopted by the governing body in full compliance with N.J.S. 40A:4-53 et seq. and are recorded on this page.

Chief Financial Officer

* Not less than one-fifth (1/5) of amount authorized but not more than the amount shown in the column "Balance Dec. 31, 2010" must be entered here and then raised in the 2010 budget.

**SCHEDULE OF BONDS ISSUED AND OUTSTANDING
AND 2012 DEBT SERVICE FOR BONDS**

TEANECK (MUNICIPAL) GENERAL CAPITAL BONDS

		Debit	Credit	2012 Debt Service
Outstanding January 1, 2011	80033-01	xxxxxxxx	1,644,000.00	
Issued	80033-02	xxxxxxxx		
Paid	80033-03	300,000.00	xxxxxxxx	
Outstanding, December 31, 2011	80033-04	1,344,000.00	xxxxxxxx	
		1,644,000.00	1,644,000.00	
2012 Bond Maturities - General Capital Bonds			80033-05	\$300,000.00
2012 Interest on Bonds*	80033-06		\$51,695.50	
ASSESSMENT SERIAL BONDS				
Outstanding January 1, 2011	80033-07	xxxxxxxx		
Issued	80033-08	xxxxxxxx		
Paid	80033-09		xxxxxxxx	
Outstanding, December 31, 2011	80033-10	0.00	xxxxxxxx	
		0.00	0.00	
2012 Bond Maturities - Assessment Bonds			80033-11	
2012 Interest on Bonds*	80033-12		0.00	
Total "Interest on Bonds - Debt Service" (*Items)			80033-13	\$51,695.50
LIST OF BONDS ISSUED DURING 2011				
Purpose	2011 Maturity	Amount Issued	Date of Issue	Interest Rate
Total	0	0		
	80033-14	80033-15		

**SCHEDULE OF LOANS ISSUED AND OUTSTANDING
AND 2012 DEBT SERVICE FOR LOANS**

New Jersey Economic Development Authority Loan

		Debit	Credit	2012 Debt Service
Outstanding January 1, 2011	80033-01	XXXXXXXX	202,500.00	
Issued	80033-02	XXXXXXXX		
Paid	80033-03	67,500.00	XXXXXXXX	
Outstanding, December 31, 2011	80033-04	135,000.00	XXXXXXXX	
		202,500.00	202,500.00	
2012 Loan Maturities			80033-05	\$ 67,500.00
2012 Interest on Loans		80033-06	\$	2,025.00
Total 2012 Debt Service For NJ Economic Dev. Auth Loan			80033-13	\$ 69,525.00

General Capital DCA Downtown Business Loan

Outstanding January 1, 2011	80033-07	XXXXXXXX	440,000.00	
Issued	80033-08	XXXXXXXX		
Paid	80033-09	40,000.00	XXXXXXXX	
Outstanding, December 31, 2011	80033-10	400,000.00	XXXXXXXX	
		440,000.00	440,000.00	
2012 Loan Maturities			80033-11	\$ 40,000.00
2012 Interest on Loans		80033-12	\$	-
Total 2012 Debt Service for DCA downtown loan			80033-13	\$ 40,000.00

LIST OF LOANS ISSUED DURING 2011

Purpose	2011 Maturity	Amount Issued	Date of Issue	Interest Rate
Total				

80033-14

80033-15

**SCHEDULE OF BONDS ISSUED AND OUTSTANDING
AND 2011 DEBT SERVICE FOR BONDS
TYPE I SCHOOL TERM BONDS**

		Debit	Credit	2010 Debt Service
Outstanding January 1, 2011	80034-01	xxxxxxxx		
Paid	80034-02		xxxxxxxx	
Outstanding, December 31, 2011	80034-03	0	xxxxxxxx	
		0	0	
2012 Bond Maturities - Term Bonds	80034-04			
2012 Interest on Bonds *	80034-05			
TYPE I SCHOOL SERIAL BOND				
Outstanding January 1, 2011	80034-06	xxxxxxxx	0	
Issued	80034-07	xxxxxxxx	0	
Paid	80034-08	0	xxxxxxxx	
Outstanding, December 31, 2011	80034-9	0	xxxxxxxx	
		0	0	
2012 Interest on Bonds *	80034-10		\$ 0	
2012 Bonds Maturities - Serial Bonds			80034-11	\$ 0
Total "Interest on Bonds - Type I School Debt Service" (*Items)			80034-12	\$ \$0.00

LIST OF BONDS ISSUED DURING 2011

Purpose	2011 Maturity -01	Amount Issued -02	Date of Issue	Interest Rate
Total	80035-			

2011 INTEREST REQUIREMENT - CURRENT FUND DEBT ONLY

		Outstanding Dec. 31, 2011	2012 Interest Requirement
1. Emergency Notes	80036-	\$ _____	\$ _____
2. Special Emergency Note	80037-	\$ 768,000.00	\$ 11,520.00
3. Tax Anticipation Notes	80038-	\$ _____	\$ _____
4. Unpaid State & County Taxes	80039-	\$ _____	\$ _____
5. _____		\$ _____	\$ _____
6. _____		\$ _____	\$ _____

DEBT SERVICE SCHEDULE FOR NOTES (OTHER THAN ASSESSMENT NOTES)

Title or Purpose of Issue	Original Amount Issued	Original Date of Issue*	Amount of Note Outstanding Dec. 31, 2011	Date of Maturity	Rate of Interest	2012 Budget Requirement		Interest Computed to (Insert Date)
						For Principal	For Interest	
1 3706 - Cedar Lane Improvements	\$2,118,000.00	06/22/06	\$1,898,895.00	04/26/12	1.500%	73,035.00	\$28,483.43	04/26/12
2 3811 - Various Public Works Equipment	320,000.00	07/31/08	284,444.00	04/26/12	1.500%	35,556.00	4,266.66	04/26/12
3 3874 - Road Resurfacing & Curb Replacement	570,000.00	07/31/08	555,384.00	04/26/12	1.500%	14,616.00	8,330.76	04/26/12
4 3875 - Acq Of Rescue Vehicle & Equipment	513,000.00	07/31/08	456,000.00	04/26/12	1.500%	57,000.00	6,840.00	04/26/12
5 3960 - Acquisition of Public Works Equipment	475,000.00	07/31/08	458,620.00	04/26/12	1.500%	16,380.00	6,879.30	04/26/12
6 4003 - Road Resurfacing & Curb Replacement	722,000.00	7/31/2008	684,000.00	04/26/12	1.500%	38,000.00	10,260.00	04/26/12
7 4128 - Refunding Bonds Judgement	5,950,000.00	07/07/09	5,950,000.00	04/26/12	1.500%	500,000.00	89,250.00	04/26/12
8 3813 - Replacement of library roof	380,000.00	04/26/10	380,000.00	04/26/12	1.500%		5,700.00	04/26/12
9 4087 - Supplemental replacement of library roof	389,500.00	04/26/10	389,500.00	04/26/12	1.500%		5,842.50	04/26/12
10 3814 - Municipal bldg. exterior upgrades	522,500.00	04/26/10	522,500.00	04/26/12	1.500%		7,837.50	04/26/12
11 3932 - Acq. of Pomander walk	266,631.00	04/26/10	266,631.00	04/26/12	1.500%		3,999.47	04/26/12
12 3944 - Sewer upgrade Winthrop road	408,500.00	04/26/10	408,500.00	04/26/12	1.500%		6,127.50	04/26/12
13 3945 - Road resurfacing & curb replacement	665,000.00	04/26/10	665,000.00	04/26/12	1.500%		9,975.00	04/26/12
14 3954 - Police headquarters upgrade	2,565,000.00	04/26/10	2,565,000.00	04/26/12	1.500%		38,475.00	04/26/12
15 4004 - acquisition of Packer garbage truck	240,350.00	04/26/10	240,350.00	04/26/12	1.500%		3,605.25	04/26/12
16 4076 - annual road resurfacing & curb replacement	617,500.00	04/26/10	617,500.00	04/26/12	1.500%		9,262.50	04/26/12
17 4152 - acq. Of radio communications upgrade equip.	213,750.00	04/26/10	213,750.00	04/26/12	1.500%		3,206.25	04/26/12
18 4164 - annual road resurfacing & curb replacements	380,000.00	04/26/10	380,000.00	04/26/12	1.500%		5,700.00	04/26/12
19 4165 - stormwater drainage improvements Ardsley Ct.	261,250.00	04/26/10	261,250.00	04/26/12	1.500%		3,918.75	04/26/12
20 4166 - improvements to Votee park pool	190,000.00	04/26/10	190,000.00	04/26/12	1.500%		2,850.00	04/26/12
21 4168 - sanitary sewer Perry Ln. & lozier Pl.	148,200.00	04/26/10	148,200.00	04/26/12	1.500%		2,223.00	04/26/12
Subtotal	\$17,916,181.00		\$17,535,524.00			\$734,587.00	\$263,032.86	

Memo: Designate all "Capital Notes" issued under N.J.S.40A:2-8(b) with "C". Such notes must be retired at the rate of 20% of the original amount issued annually.

80051-01

80051-02

Memo: Type 1 School Notes Should be separately listed and totaled.

* "Original date of issue" refers to the date when the first money was borrowed for a particular improvement, not the renewal date of subsequent notes which were issued.

All notes with an original date of issue of 2008 or prior require one legally payable installment to be budgeted if it is contemplated that such notes will be renewed in 2011 or written intent of permanent financing submitted with statement.

** If interest on notes is financed by ordinance, designates same, otherwise an amount must be included in this column.

(DO NOT CROWD - ADD ADDITIONAL SHEETS)

DEBT SERVICE SCHEDULE FOR ASSESSMENT NOTES

Title or Purpose of Issue	Original Amount Issued	Original Date of Issue*	Amount of Note Outstanding Dec. 31, 2011	Date of Maturity	Rate of Interest	2011 Budget Requirement		Interest Computed to (Insert Date)
						For Principal	For Interest **	
1								
2								
3								
4								
5								
6								
7								
8								
9								
10								
11								
12								
13								
Total	\$0.00		\$0.00			\$0.00	\$0.00	

MEMO: *See Sheet 33 for Clarification of "Original Date of Issue"

80051-01

80051-02

Assessment Notes with an original date of issue of December 31, 2008 or prior must be appropriated in full in 2012 Dedicated Assessment Budget or written intent of permanent financing submitted with statement.

** Interest on Assessment Notes must be included in the Current Fund Budget appropriation "Interest on Notes"

(Do Not Crowd - Add Additional Sheets)

SCHEDULE OF CAPITAL LEASE PROGRAM OBLIGATIONS

Purpose	Amount of Lease Obligation Outstanding Dec. 31, 2011	2012 Budget Requirement	
		For Principal	For Interest/Fees
1. <u>Bergen county improvement authority</u>	\$544,634.10	\$70,052.17	\$18,953.27
2. Note: FEMA firefighter grant, \$675,000			
3. used to paydown lease of fire equipment			
4.			
5.			
6.			
7.			
8.			
9.			
10.			
11.			
12.			
13.			
14.			
Total	\$544,634.10	\$70,052.17	\$18,953.27

Sheet 34A

80051-01

80051-02

(DO NOT CROWD-ADD ADDITIONAL SHEETS)

SCHEDULE OF IMPROVEMENT AUTHORIZATIONS (GENERAL CAPITAL FUND)

Ordinance Number	IMPROVEMENTS Specify each authorization by purpose. Do not merely designate by a code number.	Balance - January 1, 2011		2011 Authorizations		Expended	Authorizations Canceled	Balance - December 31, 2011	
		Funded	Unfunded					Funded	Unfunded
3547	Various Capital Improvements	2,999.30	0.00					\$2,999.30	\$0.00
3586	Various Capital Improvements	19,682.28	0.00					19,682.28	0.00
3604	Construction of New DPW Building	0.00	3,393,139.36			149,924.80		0.00	3,243,214.56
3628	Various Improvements	264.77	0.00					264.77	0.00
3632	Road Improvements	3,697.07	0.00					3,697.07	0.00
3663	Various Improvements	2,179.47	0.00					2,179.47	0.00
3668	Road Resurfacing	1,994.85	0.00					1,994.85	0.00
3669	Library Improvements	5,628.93	0.00					5,628.93	0.00
3705	Various Improvements	8,783.04	0.00					8,783.04	0.00
3706	Cedar Lane Streetscape	0.00	565,023.14			342,479.22		0.00	222,543.92
3708	Various Improvements	9,877.94	0.00					9,877.94	
3712	Road Resurfacing	16,421.25	0.00					16,421.25	0.00
3713	Police Building (supp. 3755 & 3812)	157,203.02	0.00					157,203.02	0.00
3753	Various Improvements (suppl. 3802)	1,438.74	0.00					1,438.74	0.00
3756	Road Resurfacing	71,787.99	0.00					71,787.99	0.00
3794	Votee Park lights	27,800.00	0.00					27,800.00	0.00
3800	Various improvements	9,788.03	0.00					9,788.03	0.00
3803	Purchase of street signs	66.00	0.00					66.00	0.00
3807	Pedestrian bridge Votee Park (NJDOT)	42,755.25	0.00					42,755.25	0.00
3808	Police computer equipment	2,729.06	0.00					2,729.06	0.00
3810	Road resurfacing	38,222.52	0.00					38,222.52	0.00
3811	Public works equipment		20,405.96			7,125.00			13,280.96
3813	Library roof (amended 7/08)		3,697.00						3,697.00
3814	Municipal building upgrades		311,807.38			156,255.33			155,552.05
3873	Various improvements	54,513.61						54,513.61	0.00
	TOTAL this page	\$477,833.12	\$4,294,072.84	\$0.00	\$0.00	\$655,784.35	\$0.00	\$477,833.12	\$3,638,288.49

Place an * before each item of "Improvement" which represents a funding or refunding of an emergency authorization.

SCHEDULE OF IMPROVEMENT AUTHORIZATIONS (GENERAL CAPITAL FUND) (cont.)

Ordinance Number	IMPROVEMENTS Specify each authorization by purpose. Do not merely designate by a code number.	Balance - January 1, 2011		2011 Authorizations	Refunds	Expended	Authorizations Canceled	Balance - December 31, 2011	
		Funded	Unfunded					Funded	Unfunded
3874	Road resurfacing		\$81,189.05						\$81,189.05
3875	Acq. of rescue vehicle		300.00						300.00
3880	Fire station #2 renovations - NJDOT	\$2,134.14	0.00					2,134.14	0.00
3932	Acquisition of Pomander Walk		618.00						618.00
3942	Various improvements	112,665.90	0.00			23,000.00		89,665.90	
3944	Sewer upgrade Winthrop Rd.		345,931.80			280,708.41			65,223.39
3945	Road resurfacing		62,270.71						62,270.71
3946	Refunding Ordinance Judgments		39,677.59					39,677.59	0.00
3954	Police HQS Upgrade		104,649.39						104,649.39
3960	Public works equip.		8,548.90						8,548.90
3995	Votee park pool upgrade	5,774.30						5,774.30	0.00
4000	Various improvements	31,187.30	0.00			30,605.00		582.30	0.00
4003	Road resurfacing & curbs		50,032.68			14,348.15			35,684.53
4004	Acquisition of "Packer" garbage truck		20,198.00						20,198.00
4022	Votee playground equip. - CDBG	31,285.98	0.00					31,285.98	0.00
4027	HVAC upgrades - library / muni bldg.		279,957.97			237,176.47			42,781.50
4074	Various improvements	70,486.40	0.00					70,486.40	0.00
4075	Various improvements - park	108,201.24	0.00			69,964.00		38,237.24	0.00
4076	Road resurfacing		52,360.73			28,000.00			24,360.73
4127	Solar panels - pool & rec bldg.		68,574.50						68,574.50
4128	Refunding Ordinance Judgments -5/19/09		44,547.50						44,547.50
4138	Various park / pool improvements - BCOS	12,280.00						12,280.00	0.00
4141	Ward plaza- NJDOT (amd. 4160)	350,396.46				146,314.00		204,082.46	0.00
4147	Lightening detection system	20,236.25				3,271.67		16,964.58	0.00
TOTAL this page		\$744,647.97	\$1,158,856.82	\$0.00	\$0.00	\$833,387.70	\$0.00	\$511,170.89	\$558,946.20

Sheet 35A

Place an * before each item of "Improvement" which represents a funding or refunding of an emergency authorization.

SCHEDULE OF IMPROVEMENT AUTHORIZATIONS (GENERAL CAPITAL FUND) (cont.)

Ordinance Number	IMPROVEMENTS Specify each authorization by purpose. Do not merely designate by a code number.	Balance - January 1, 2011		2011 Authorizations	Refunds	Expended	Authorizations Canceled	Balance - December 31, 2011	
		Funded	Unfunded					Funded	Unfunded
4145	Various bldg. improvements	17,357.00	332,500.00			250,442.45			99,414.55
4152	Radio communication		80,299.68			73,461.56			6,838.12
4164	Street, road, curb replacement		88,479.81			37,028.70			51,451.11
4165	Ardley court drainage project		55,069.40						55,069.40
4166	Votee park pool skimmer		169,296.00			40,505.00			128,791.00
4167	Greenbelt walkway drain improvements	10,000.00	190,000.00			6,800.00		3,200.00	190,000.00
4168	Sanitary sewer trunk line	7,800.00	148,200.00			4,200.00		3,600.00	148,200.00
4182	Fire pumper truck	25,000.00	475,000.00			500,000.00		0.00	0.00
4186	Recycling trucks	31,500.00	598,500.00			630,000.00			0.00
4188	Glenwood / Sanford St. resurface	15,000.00				8,400.00		6,600.00	0.00
4189	Wading pools / basketball courts	163,308.00				81,654.00		81,654.00	0.00
4190	Road resurfacing	38,075.00	760,000.00			703,875.96		0.00	94,199.04
4192	Queen Anne Sec 7 - NJDOT	200,000.00				200,000.00			0.00
4193	Robinson street resurfacing - CDBG	120,158.00				114,798.43		5,359.57	0.00
4195	ADA ramps & curbs - BCDPW	108,000.00				47,054.90		60,945.10	0.00
4202	Fire dept. work station uniforms	25,000.00				19,051.99		5,948.01	0.00
4203	Fire dept. personal emergency	4,500.00	85,500.00			84,420.00		0.00	5,580.00
4204	Acq. Of DPW Trucks / Equip.	48,750.00	926,250.00			164,539.60		0.00	810,460.40
4205	Radio communication upgrade	11,250.00	213,750.00			16,878.00		0.00	208,122.00
3691	Sidewalks		62,426.16						62,426.16
4213	Votees Sports Field			169,416.00				169,416.00	0.00
4214	Fire House Signal Improvements			120,000.00				6,000.00	114,000.00
4215	Install Fencing at Votee Park			95,500.00				4,775.00	90,725.00
TOTAL this page, 35 and 35A		\$2,048,179.09	\$9,638,200.71	\$384,916.00	\$0.00	\$4,472,282.64	\$0.00	\$1,336,501.69	\$6,262,511.47

Sheet 35B

Place an * before each item of "Improvement" which represents a funding or refunding of an emergency authorization.

SCHEDULE OF IMPROVEMENT AUTHORIZATIONS (GENERAL CAPITAL FUND) (cont.)

Ordinance Number	IMPROVEMENTS Specify each authorization by purpose. Do not merely designate by a code number.	Balance - January 1, 2011		2011 Authorizations	Refunds	Expended	Authorizations Canceled	Balance - December 31, 2011	
		Funded	Unfunded					Funded	Unfunded
4216	Stormwater Drainage			60,000.00				3,000.00	57,000.00
4217	Impr to GlenPointe Sanitary Sewer Pump Station			220,000.00				11,000.00	209,000.00
4218	Andreas Park Fencing			20,000.00				20,000.00	0.00
4219	Sagamore park Fencing/ Trail Paving			22,000.00				22,000.00	0.00
4220	HVAC Improv to Library, Police & Muni Bldgs			1,000,000.00		97,498.35			902,501.65
4221	Sanitary Sewer Improvements			1,090,000.00		192,514.36			897,485.64
4222	Renovation of Old Police Headquarters Bldg			3,500,000.00		48,960.00		126,040.00	3,325,000.00
4223	Various Public Improvements			500,000.00				25,000.00	475,000.00
4224	Phelps/ Votee Courts			190,000.00				190,000.00	0.00
4227	Defibrillators			9,000.00				9,000.00	0.00
4234	Police Department Computer Equipment			30,000.00				30,000.00	0.00
4235	Acq of Radio Comm Upgrade Equip			213,750.00				10,688.00	203,062.00
4236	Acq of Fire Dept Vehicles & Equipment			135,000.00				6,750.00	128,250.00
4237	NJ Dept of Trasp.- W. Englewood # 4			140,000.00				140,000.00	0.00
4239	Stormwater Drainage Improv - Various			94,000.00				4,700.00	89,300.00
4240	Resurfacing of Various Municipal Parking lots			327,000.00		5,732.50		10,617.50	310,650.00
4238	2011 Road Resurf & Sidewalk & Curb Improv Prog			1,100,000.00		16,711.00		38,289.00	1,045,000.00
4242	Acq of Sign Making Equip for DPW			50,000.00				2,500.00	47,500.00
TOTAL this page, 35 and 35A		\$2,048,179.09	\$9,638,200.71	\$9,085,666.00	\$0.00	\$4,833,698.85	\$0.00	\$1,986,086.19	\$13,952,260.76

Sheet 35C

Place an * before each item of "Improvement" which represents a funding or refunding of an emergency authorization.

GENERAL CAPITAL FUND

SCHEDULE OF DOWN PAYMENTS ON IMPROVEMENTS

		DEBIT	CREDIT
Balance January 1, 2011	80030-01	xxxxxxxx	
Received from 2011 Budget Appropriation *	80030-02	xxxxxxxx	
Received from 2011 Emergency Appropriation *	80030-03	xxxxxxxx	
Appropriated to Finance Improvement Authorizations	80030-04		xxxxxxxx
			xxxxxxxx
Balance December 31, 2011	80030-05		xxxxxxxx

*The full amount of the 2011 appropriation should be transferred to this account unless the balance of the appropriation is permitted to lapse.

CAPITAL IMPROVEMENTS AUTHORIZED IN 2011 AND DOWN PAYMENTS (N.J.S. 40A:2-11)

GENERAL CAPITAL FUND ONLY

Ord / Purpose	Amount Appropriated	Total Obligations Authorized	Down Payment Provided by Ordinance	Grants/Open Space
4213 Votee Sports Field	169,416.00			169,416.00
4214 Fire House Signal Improvements	120,000.00	114,000.00	6,000.00	
4215 Install Fencing at Votee Park	95,500.00	90,725.00	4,775.00	
4216 Stormwater Drainage	60,000.00	57,000.00	3,000.00	
4217 Impr. To GlenPointe Sanitary Sewer Pump Station	220,000.00	209,000.00	11,000.00	
4218 Andreas Park Fencing	20,000.00			20,000.00
4219 Sagamore Park Fencing/ Trail Paving	22,000.00			22,000.00
4220 HVAC Improv to Library, Police, & Municipal Bldgs.	1,000,000.00	950,000.00	50,000.00	
4221 Sanitary Sewer Improvements	1,090,000.00	1,035,500.00	54,500.00	
4222 Renovation of Old Police Headquarters Bldg	3,500,000.00	3,325,000.00	175,000.00	
4223 Various Public Improvement	500,000.00	475,000.00	25,000.00	
4224 Phelps/Votee Courts	190,000.00			190,000.00
4227 Defibrillators	9,000.00		9,000.00	
4234 Police Department Computer Equipment	30,000.00		30,000.00	
4235 Acq. Of Radio Comm Upgrade Equipment	213,750.00	203,062.00	10,688.00	
4236 Acq. Of Fire Department Vehicles & Equipment	135,000.00	128,250.00	6,750.00	
4237 NJ DOT W. Englewood # 4	140,000.00			140,000.00
4238 2011 Road Resurfacing& Sidewalk & Curb Improv. Program	1,100,000.00	1,045,000.00	55,000.00	
4239 Stormwater Drainage Improv.- Various	94,000.00	89,300.00	4,700.00	
4240 Resurfacing of Various Municipal Parking Lots	327,000.00	310,650.00	16,350.00	
4242 Acq. Of Sign Making Equip for DPW	50,000.00	47,500.00	2,500.00	
Total	80032-00	9,085,666.00	8,079,987.00	464,263.00
				541,416.00

NOTE - Where amount in column "Down Payment Provided by Ordinance" is LESS than 5% of amount in column "Total Obligations Authorized", explanation must be made part of or attached to this sheet.

GENERAL CAPITAL FUND

STATEMENT OF CAPITAL SURPLUS YEAR 2011

		Debit	Credit
Balance January 1, 2011	80029-01	xxxxxxxx	338,130.31
Premium on Sale of BANS		xxxxxxxx	221,932.86
		xxxxxxxx	
Appropriated to Finance Improvement Authorizations	80029-02		xxxxxxxx
Appropriated to 2011 Budget Revenue	80029-03	325,000.00	xxxxxxxx
Balance December 31, 2011	80029-04	235,063.17	xxxxxxxx
		560,063.17	560,063.17

BONDS ISSUED WITH A COVENANT OR COVENANTS

1. Amount of Serial Bonds Issued Under Provisions of Chapter 233, P.L. 1944, Chapter 268, P.L. 1944, Chapter 428, P.L. 1943 or Chapter 77, Article VI-A, P.L. 1945, with Covenant or Covenants; Outstanding December 31, 2011 \$ _____
2. Amount of Cash in Special Trust Fund as of December 31, 2011 (Note A) \$ _____
3. Amount of Bonds Issued Under Item 1
 Maturing in 2011 \$ _____
4. Amount of Interest on Bonds with a
 Covenant - 2011 Requirement \$ _____
5. Total of 3 and 4 - Gross Appropriation \$ _____
6. Less Amount of Special Trust Fund to be Used \$ _____
7. Net Appropriation Required \$ _____

NOTE A: This amount to be supported by confirmation from bank or banks.

Footnote: Any formula other than the one shown above and required to be used by covenant or covenants is to be attached hereto.

Item 5 must be shown as an item of appropriation, short extended, with Item 6 shown directly following as a deduction and with the amount of Item 7 extended into the 2011 appropriation column.

ADDENDUM 2 – ANNUAL DEBT STATEMENT

2011			
ANNUAL DEBT STATEMENT			
AS REQUIRED BY N.J.S.A. 40A:2-40			
Of the	Township	of	Teaneck County of Bergen
Prepared as of December 31, 2011			
	Gross	Deduction	Net
1. (a)	Total Bonds and Notes for School Purposes	\$ 15,530,000 (50011-00)	
(b)	Less Applicable Deductions	\$ 15,530,000 (50012-00)	
(c)	Net Debt for School Purposes		\$ 0 (50013-00)
2. (a)	Total Bonds and Notes for Self-Liquidating Purposes	\$	
(b)	Less Applicable Deductions	\$	
(c)	Net Debt for Self-Liquidating Purposes		\$ 0 (50016-00)
3. (a)	Total Other Bonds, Notes and Loans	\$ 35,372,957 (50017-00)	
(b)	Less Applicable Deductions	\$ 5,950,000 (50018-00)	
(c)	Net Debt for Other Purposes		\$ 29,422,957 (50019-00)
	Total Gross Debt-	\$ 50,902,957 (50020-00)	
	Total Deductions	\$ 21,480,000 (50021-00)	
4.	TOTAL NET DEBT DECEMBER 31, 2011		\$ 29,422,957 (50022-00)
EQUALIZED VALUATION BASIS			
Equalized valuation basis (the average of the equalized valuations of real estate, including improvements, and the assessed valuation of class II railroad property of the local unit for the last 3 preceding years.)			
(1)	2009 Equalized Valuation Real Property with Improvements plus assessed valuation of class II R.R. property		\$ 6,102,413,434
(2)	2010 Equalized Valuation Real Property with Improvements plus assessed valuation of class II R.R. property		\$ 5,831,966,363
(3)	2011 Equalized Valuation Real Property with Improvements plus assessed valuation of class II R.R. property		\$ 5,808,757,236
5.	EQUALIZED VALUATIONS BASIS - Average of (1), (2) and (3)		\$ 5,914,379,011
6.	PERCENTAGE OF NET DEBT OF EQUALIZED VALUATION BASIS		
The percentage that the net debt (Line 4 above) bears to the equalized valuation basis (Line 5 above):			
	Four Hundredths and Ninety Seven Thousandths	per cent (0.497%) (50039-00)
AFFIDAVIT			
STATE OF NEW JERSEY) County of Bergen) ss.			
Anthony Bianchi, being duly sworn, deposes and says:			
Deponent is the chief financial officer of the Township of Teaneck County of Bergen here and in the statement hereinafter mentioned called "the municipality" or "the county." The Annual Debt Statement annexed hereto and hereby made a part hereof is a true statement of the debt condition of the municipality or county as of December 31, 2011 and is computed as provided by the Local Bond Law of New Jersey (N.J.S.A. 40A:2-1 et. seq.). The amounts of such items as are indefinite or unascertainable are estimated and are so marked.			
Subscribed and sworn to before me this _____ day of _____ Notary Public of New Jersey		Name: _____ Title: Chief Financial Officer Address: 818 Teaneck Road Teaneck, NJ 07666 Phone: (201)837-4816 Fax: (201)833-1129	
NOTE - Two originals must be filed not later than January 31, with Division of Local Government Services, P.O. Box 803, Trenton, N.J. 08625-0803. The code numbers in brackets () are for Division of Local Government Services use only.			

DEDUCTIONS APPLICABLE TO BONDS AND NOTES FOR SCHOOL PURPOSES

Amounts held or to be held for the sole purpose of paying bonds and notes included on the opposite page (Items 1, 2, 3, 5, 6)

1.	Sinking funds in hand for bonds shown as Line 1, Page 2 of this statement but not in excess of such bonds.		\$ _____	(50211-00)
2.	Funds in hand in those cases where such funds cannot be diverted to purposes other than the payment of bonds and notes included in Line 4, Page 2.		\$ _____	(50212-00)
3.	Estimated proceeds of bonds and notes authorized but not issued where such proceeds will be used for the sole purpose of paying bonds and notes included in Line 4, Page 2.		\$ _____	(50213-00)
4.	<u>4</u> per centum of average of equalized valuations as stated in Line 5, Page 1		\$ 236,575,160	(50214-00)
	Instruction re: Line 4. Use applicable per centum as follows: 2 1/2 % Kindergarten or Grade 1 through Grade 6 3% Kindergarten or Grade 1 through Grade 8 3 1/2% Kindergarten or Grade 1 through Grade 9 4% Kindergarten or Grade 1 through Grade 12 Other (Insert applicable description)			
	<u>4</u> % <u>5,914,379,011</u>			
	(50222-00)			
5.	Additional State School Building Aid Bonds (N.J.S.A. 18A:58-33.4(d)).	(50220-00)	\$ _____	
6.	Total	(50215-00)	\$ 236,575,160	
7.	School Debt as shown by Line 4, Page 2.	(50216-00)	\$ 15,530,000	
8.	Deduction for School Debt included in Line 4, Page 2. (smaller of Line 6 or 7).	(50217-00)	\$ 15,530,000	
9.	Regional School Debt as shown by Line 7, Page 2.	(50218-00)	\$ 0	
	Page Total		\$ 15,530,000	(50219-00)

OTHER BONDS, NOTES AND LOANS

1. TERM BONDS (state purposes separately)

(1)		\$	
(2)		\$	
(3)		\$	
(4)		\$	
(5)		\$	
(6)		\$	
(7)		\$	
(8)		\$	

2. Total Term Bonds

\$ _____ 0
(50509-00)

3. SERIAL BONDS (state purposes separately)

(a) Issued

(1)	General Improvements Bonds 2002	\$	1,344,000
(2)		\$	
(3)		\$	
(4)		\$	
(5)		\$	
(6)		\$	
(7)		\$	
(8)		\$	
(9)		\$	
(10)		\$	
(11)		\$	
(12)		\$	
(13)		\$	
(14)		\$	
(15)		\$	
(16)		\$	
(17)		\$	

OTHER BONDS, NOTES AND LOANS

3. SERIAL BONDS (Continued)

(a) Issued

(18)		\$	
(19)		\$	
(20)		\$	
(21)		\$	
(22)		\$	
(23)		\$	
(24)		\$	
(25)		\$	
(26)		\$	
(27)		\$	
(28)		\$	
(29)		\$	
(30)		\$	
Total Serial Bonds Issued			\$ 1,344,000 (50547-00)

(b) Authorized but not issued

(1)		\$	
(2)		\$	
(3)		\$	
(4)		\$	
(5)		\$	
(6)		\$	
(7)		\$	
(8)		\$	
(9)		\$	
(10)		\$	
(11)		\$	
(12)		\$	
(13)		\$	
Total Serial Bonds Authorized but not Issued			\$ 0 (50564-00)

4. Total Serial Bonds Issued and Authorized but not Issued \$ 1,344,000
(50565-00)

OTHER BONDS, NOTES AND LOANS

5. BOND ANTICIPATION NOTES (state purposes separately)				
(a) Issued				
(1)	3706: Cedar Lane Streetscape	\$	1,898,895	
(2)	3811: Various Public Works Equipment	\$	284,444	
(3)	3874: Road Resurfacing & Curb Replacement	\$	555,384	
(4)	3875: Acq. Of Rescue Vehicle & Equip.	\$	456,000	
(5)	3960: Acq. Of Public Works Equip.	\$	458,620	
(6)	4003: Road Resurfacing & Curb Replacement	\$	684,000	
(7)	4128: Refunding Bonds Judgment	\$	5,950,000	A
(8)	3813/4087: Replacement of Library Roof	\$	769,500	
(9)	3814: Municipal Building Exterior Upgrades	\$	522,500	
(10)	3932: Acq. Of Pomander Walk	\$	266,631	
(11)	3944: Sewer Upgrade Winthrop Road	\$	408,500	
(12)	3945: Road Resurfacing & Curb Replacement	\$	665,000	
(13)	3954: Police Headquarters Upgrade	\$	2,565,000	
(14)	4004: Acq. Of Packer Truck	\$	240,350	
(15)	4076: Annual Road Resurfacing & Curb Replacement	\$	617,500	
(16)	4152: Acq. Of Radio Communications Upgrades Equip.	\$	213,750	
(17)	4164: Annual Road Resurfacing & Curb Replacement	\$	380,000	
(18)	4165: Stormwater Drainage Improvements Ardsley Ct.	\$	261,250	
(19)	4166: Improvements to Votee Park Pool	\$	190,000	
(20)	4168: Sanitary Sewer Perry Lane and Lozier Place	\$	148,200	
(21)	4145: Improvements to Various Township Buildings	\$	332,500	
(22)	4167: Improvements to Greenbelt Walkway	\$	190,000	
(23)	4182: Fire Pumper Truck	\$	475,000	
(24)	4186: Recycling Trucks	\$	598,500	
(25)	4190: Road Resurfacing & Curb Replacement	\$	760,000	
(26)	4203: Fire Dept Personal Emergency Escape System	\$	85,500	
(27)	4204: Acq of DPW Trucks/Equipment	\$	400,000	
(28)	4205: Radio Communication Upgrade Equipment	\$	213,750	
(29)	4214: Fire House Signal Improvements	\$	114,000	
(30)	4216: Stormwater Drainage	\$	57,000	
(31)	4222: Renovation of Old Police Headquarters Bldg	\$	400,000	
(32)	4223: Various Public Improvements	\$	200,000	
(33)	4221: Sanitary Sewer Improvements	\$	1,035,500	
(34)	4220: HVAC Improvement to Library, Police & Muni Bldg	\$	950,000	
Bond Anticipation Notes Issued		\$	23,347,274	
			(50625-00)	
(b) Authorized but not issued				
(1)	3604: Construction of DPW Building	\$	3,775,000	
(2)	3811: Replacement of Various Public Works Equip.	\$	14,893	
(3)	4027: HVAC Upgrades for Library & Municipal Building	\$	451,250	
(4)	4204: Acq. Of New Equip. & New Vehicles for DPW Dept.	\$	526,250	
(5)	3509/3691: Sidewalk Improvements Various	\$	55,803	
(6)	4217: Improvement to Glenpointe Sanitary Sewer Pump Station	\$	209,000	
(7)	4215: Install Fencing at Votee Park	\$	90,725	
(8)	4222: Renovation of Old Police Headquarters Bldg	\$	2,925,000	
(9)	4223: Various Public Improvements	\$	275,000	
(10)	4236: Acquisition of Fire Dept Vehicles and Equipment	\$	128,250	
(11)	4235: Acquisition of Radio Comm Upgrade Equipment	\$	203,062	
(12)	4239: Stormwater Drainage Improvement - Various	\$	89,300	
(13)	4240: Resurfacing of Various Municipal Parking lots	\$	310,650	
(14)	4238: 2011 Road Resurf & Sidewalk & Curb Improv Program	\$	1,045,000	
(15)	4242: Acq of Sign Making Equipment for DPW	\$	47,500	
(16)		\$		
Bond Anticipation Notes Authorized but not Issued		\$	10,146,683	
			(50661-00)	
6. Total Bond Anticipation Notes Issued and Authorized but not Issued		\$	33,493,957	
			(50662-00)	

(A) Refunding bonds (N.J.S.A. 40A:2-52) deducted on page #10 line #5

OTHER BONDS, NOTES AND LOANS

MISCELLANEOUS BONDS, NOTES AND LOANS (not including Tax Anticipation Notes, Emergency Notes, Special Emergency Notes and Utility Revenue Notes)			
(a) Issued			
(1) Capital Notes (N.J.S.A. 40A:2-8)	(50711-00)	\$	
(2) Bonds issued by another Public Body Guaranteed by the Municipality	(50712-00)	\$	
(3) NJEDA Loan	(50713-00)	\$	135,000
(4) DCA Downtown Business Imp. Loan	(50714-00)	\$	400,000
(5) _____	(50715-00)	\$	
Miscellaneous Bonds, Notes and Loans Issued			\$ 535,000 (50716-00)
(b) Authorized but not issued			
(1) Capital Notes (N.J.S.A. 40A:2-8)	(50721-00)	\$	
(2) Bonds Authorized by another Public Body Guaranteed by the Municipality	(50722-00)	\$	
(3) _____	(50723-00)	\$	
(4) _____	(50724-00)	\$	
(5) _____	(50725-00)	\$	
Miscellaneous Bonds and Notes Authorized but not Issued			\$ 0
8. Total Miscellaneous Bonds, Notes and Loans Issued and Authorized but not Issued.			\$ 535,000 (50726-00)
Total of Pages 6, 7, 8 and 9			\$ 35,372,957 (50799-00)

DEDUCTIONS APPLICABLE TO OTHER BONDS AND NOTES

<p>1. Amounts held or to be held for the sole purpose of paying bonds and notes included on Pages 6, 7, 8 and 9</p> <p>(a) Sinking funds in hand for term bonds shown on Line 2 on Page 6</p> <p>(1) _____</p>	<p>\$ _____</p>			
			\$	(50814-00)
<p>(b) Funds in hand (including proceeds of bonds and notes held to pay other bonds and notes), in those cases where such funds cannot be diverted to purposes other than the payment of bonds and notes included on Pages 6, 7, 8 and 9</p> <p>(1) _____</p> <p>(2) _____</p> <p>(3) _____</p>	<p>\$ _____</p> <p>\$ _____</p> <p>\$ _____</p>			
			\$	(50824-00)
<p>(c) Estimated proceeds of bonds and notes authorized but not issued where such proceeds will be used for the sole purpose of paying bonds and notes included on Pages 6, 7, 8 and 9</p> <p>(1) _____</p> <p>(2) _____</p> <p>(3) _____</p>	<p>\$ _____</p> <p>\$ _____</p> <p>\$ _____</p>			
			\$	(50834-00)
<p>(d) Accounts receivable from other public authorities applicable only to the payment of any part of the gross debt not otherwise deductible</p> <p>(1) _____</p> <p>(2) _____</p>	<p>\$ _____</p> <p>\$ _____</p>			
			\$	(50843-00)
<p>2. Bonds authorized by another Public Body to be guaranteed by the municipality</p>			\$	(50844-00)
<p>3. Bonds issued and bonds authorized but not issued to meet cash grants-in-aid for housing authority, redevelopment agency or municipality acting as its local public agency [N.J.S.A. 55:14B-4.1(d)]</p>			\$	(50848-00)
<p>4. Bonds issued and bonds authorized but not issued- Capital projects for county colleges (N.J.S.A. 18A:64A-22.1 to N.J.S.A. 18A:64A-22.8)</p>			\$	(50851-00)
<p>5. Refunding Bonds (N.J.S.A 40A:2-52)</p> <p>(1) Ord. # 4128: Refunding Bonds Judgment</p> <p>(2) _____</p>	<p>\$ 5,950,000.00</p> <p>\$ _____</p>			
			\$	5,950,000.00 (50860-00)
<p>Page Total</p>			\$	5,950,000.00 (50849-00)

(Set forth in the following form, the figures showing whether the self-liquidating utility(s) have supported themselves during fiscal year 2011

		UTILITY		
(Insert Applicable Utility)				
1.	Total Cash Receipts from Fees, Rents or Other Charges for Year		(509 1-00)	\$ _____
2.	Operating and Maintenance Cost		(509 2-00)	\$ _____
3.	Debt Service per Water Accounts			
	(a) Interest	(509 3-00)		\$ _____
	(b) Notes	(509 4-00)		\$ _____
	(c) Serial Bonds	(509 5-00)		\$ _____
	(d) Sinking Fund Requirement	(509 6-00)		\$ _____
4.	Debt Service per Current Budget			
	(N.J.S.A. 40A:2-52)			
	(a) Interest on _____ Refunding Bonds	(509 7-00)		\$ _____
	(b) _____ Refunding Bonds	(509 8-00)		\$ _____
5.	Anticipated Deficit in Dedicated _____ Assessment Budget	(509 9-00)		\$ _____
6.	Total Debt Service		(510 0-00)	\$ _____
7.	Total Deductions (Line 2 plus Line 6)		(510 1-00)	\$ _____
8.	Excess in Revenues (Line 1 minus Line 7)		(510 2-00)	\$ _____
9.	Deficit in Revenues (Line 7 minus Line 1)		(510 3-00)	\$ _____
10.	Total Debt Service (Line 6)		(510 4-00)	\$ _____
11.	Deficit (smaller of Line 9 or Line 10) to Page 5		(510 5-00)	\$ _____
	If Excess in Revenues (Line 8) all _____ Utility Debt is Deductible			

UTILITY

(Insert Applicable Utility)

12.	Total Cash Receipts from Fees, Rents or Other Charges for Year				(509 1-00)	\$	_____
13.	Operating and Maintenance Cost				(509 2-00)	\$	_____
14.	Debt Service						
	(a) Interest		(509 3-00)	\$			_____
	(b) Notes		(509 4-00)	\$			_____
	(c) Serial Bonds		(509 5-00)	\$			_____
	(d) Sinking Fund Requirement		(509 6-00)	\$			_____
15.	Debt Service per Current Budget (N.J.S.A. 40A:2-52)						
	(a) Interest on _____ Refunding Bonds		(509 7-00)	\$			_____
	(b) _____ Refunding Bonds		(509 8-00)	\$			_____
16.	Anticipated Deficit in Dedicated _____ Assessment Budget		(509 9-00)	\$			_____
17.	Total Debt Service				(510 0-00)	\$	_____
18.	Total Deductions (Line 13 plus Line 17)					(510 1-00)	\$ _____
19.	Excess in Revenues (Line 12 minus Line 18)		(501 2-00)	\$			_____
20.	Deficit in Revenues (Line 18 minus Line 12)		(510 3-00)	\$			_____
21.	Total Debt Service (Line 17)					(510 4-00)	\$ _____
22.	Deficit (smaller of Line 20 or Line 21) to Page 5					(510 5-00)	\$ _____
	If Excess in Revenues (Line 19) all _____ Utility Debt is Deductible						

(If Municipality has other utilities or enterprises, additional pages are to be added to this statement)

SPECIAL DEBT STATEMENT BORROWING POWER AVAILABLE UNDER N.J.S.A. 40A:2-7(f)

1.	Balance of debt incurring capacity as of December 31, 2010 under N.J.S.A. 40:1-16(d)			\$ _____ (51100-00)
2.	Obligations heretofore authorized during 2010 in excess of debt limitation and pursuant to			
	(a) N.J.S.A. 40A:2-7, paragraph (d)	(51101-00)	\$ _____	
	(b) N.J.S.A. 40A:2-7 paragraph (f)	(51102-00)	\$ _____	
	(c) N.J.S.A. 40A:2-7 paragraph (g)	(51103-00)	\$ _____	
	Total	(51104-00)	\$ _____	
3.	Less 2011 authorizations repealed during 2011	(51105-00)	\$ _____	
4.	Net authorizations during 2011			\$ _____ (51106-00)
5.	Balance of debt incurring capacity December 31, 2011 under N.J.S.A. 40:1-16(d)			\$ _____ (51107-00)

I, **Thomas H. Neff**, the Director of the Division of Local Government Services of the Department of Community Affairs of the State of New Jersey, do hereby certify that I have compared this copy of an Annual Debt Statement of the above municipality or county with the original Annual Debt Statement filed in the Division of Local Government Services of the Department of Community Affairs of the State of New Jersey on _____ and that this is a true copy of said statement and of the whole thereof.

In Witness Whereof, I have hereunto set my hand as Director of the Division of Local Government Services of the Department of Community Affairs of the State of New Jersey this _____ day of _____, 2012

Director