

TOWNSHIP OF TEANECK  
BERGEN COUNTY, NEW JERSEY

FINANCIAL STATEMENTS  
WITH SUPPLEMENTARY INFORMATION

FOR THE YEARS ENDED DECEMBER 31, 2011

TOWNSHIP OF TEANECK  
BERGEN COUNTY, NEW JERSEY

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BERGEN COUNTY, NEW JERSEY

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TOWNSHIP OF TEANECK  
BERGEN COUNTY, NEW JERSEY

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BERGEN COUNTY, NEW JERSEY

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**INDEPENDENT AUDITOR'S REPORT**

The Honorable Mayor and Members  
Of the Teaneck Council  
Township of Teaneck, New Jersey

We have audited the accompanying comparative balance sheets—regulatory basis of various funds of the Township of Teaneck (“the Township”), State of New Jersey, as of December 31, 2011 and 2010, and the related comparative statements of operations and changes in fund balance—regulatory basis for the years then ended, and the related statements of revenue and expenditures—regulatory basis, and statement of general fixed asset group of accounts for the year ended December 31, 2011. These financial statements—regulatory basis (the “financial statements”) are the responsibility of the Township’s management. Our responsibility is to express an opinion on these financial statements based on our audits.

Except as discussed in the following paragraph, we conducted our audits in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in **Government Auditing Standards**, issued by the Comptroller General of the United States; and in compliance with audit requirements as prescribed by the *Division of Local Government Services, Department of Community Affairs, State of New Jersey*. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

As described in Note 1, the financial statements previously referred to have been prepared in conformity with accounting practices prescribed by the *Division of Local Government Services, Department of Community Affairs, State of New Jersey*, which differ from accounting principles generally accepted in the United States of America. The effect on financial statements of the variances between the regulatory accounting practices and accounting principles generally accepted in the United States of America, although not reasonably determinable, are presumed to be material.

In our opinion, because of the effects on the financial statements of the requirement that the Township prepare its financial statements in accordance with accounting practices on the basis of accounting discussed in the preceding paragraph, the financial statements referred to above do not present fairly, in conformity with accounting principles generally accepted in the United States of America, the financial position of the Township, State of New Jersey, as of December 31, 2011 and 2010, or the results of its operations and changes in fund balance for the years then ended.

Furthermore, in our opinion, the financial statements referred to above present fairly, in all material respects, the financial position- regulatory basis of the various funds of the Township as of December 31, 2011 and 2010, and the results of its operations and the changes in fund balance of such funds for the years then ended, and the revenues-regulatory basis, expenditures-regulatory basis, of the various funds, and general fixed assets, for the year ended December 31, 2011 in conformity with accounting principles and practices prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey as described in Note 1.

In accordance with Government Auditing Standards, we have also issued a report dated August 17, 2012 on our consideration of the Township's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be read in conjunction with this report in considering the results of our audit.

Our audits were performed for the purpose of forming an opinion on the financial statements that collectively comprise the Township's basic financial statements. The accompanying schedules of expenditures of federal awards and/or state financial assistance programs are presented for the purposes of additional analysis as required by the U.S. Office of Management and Budget Circular A-133, *Audits of State and Local Governments, and Non-Profit Organizations* and State of New Jersey Circular 04-04-OMB, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*, and are not a required part of the financial statements. In addition, the supplementary financial statements presented for the various funds are presented for purposes of additional analysis as required by the Division of Local Government Services, Department of Community Affairs, State of New Jersey. Such information has been subjected to the auditing procedures applied in the audit of the financial statements and, in our opinion, is fairly presented in all material respects, in relation to the financial statements of each of the respective individual funds and account group taken as a whole.

*Paul W. Garbarini*

Paul W. Garbarini, CPA  
Registered Municipal Accountant  
No. 534

*Garbarini & Co., P.C.*

Garbarini & Co. P.C.  
Certified Public Accountants

August 17, 2012  
Carlstadt, New Jersey

TOWNSHIP OF TEANECK  
CURRENT FUND

COMPARATIVE BALANCE SHEET - REGULATORY BASIS

A

	Reference	At December 31:	
		2011	2010
<b>ASSETS</b>			
Current Assets:			
Cash	A-4	\$ 25,741,003.53	\$ 26,060,957.19
Petty Cash	A-6	1,800.00	1,800.00
Change Fund	A-7	575.00	575.00
Senior Citizens' and Veterans' Deductions Due from State of New Jersey	A-8	3,172.61	4,749.32
		<u>25,746,551.14</u>	<u>26,068,081.51</u>
Receivable and Other Assets with Full Reserves:			
Delinquent Taxes Receivable	A-9	\$2,341,714.51	2,089,402.46
Tax Title Liens Receivable	A-10A	1,593.56	
Property Acquired for Taxes - Assessed Valuations	A-10	\$263,167.00	263,167.00
Revenue Accounts Receivable	A-11	48,189.52	43,412.74
Sales Contracts Receivable	A-13	15,000.00	20,000.00
Other Accounts Receivable	A-14	102,148.87	188,513.39
		<u>2,771,813.46</u>	<u>2,604,495.59</u>
Deferred Charges :			
Special Emergency Authorizations NJSA 40A:4-53	A-15	768,333.00	-
		<u>768,333.00</u>	<u>-</u>
		<u>29,286,697.60</u>	<u>28,672,577.10</u>
Federal and State Grant Fund:			
Interfund - Current Fund	A-12	48,390.16	67,395.02
Grants Receivable	A-17	165,892.90	163,868.44
		<u>214,283.06</u>	<u>231,263.46</u>
<b>TOTAL ASSETS</b>		<u>\$ 29,500,980.66</u>	<u>\$ 28,903,840.56</u>

See Accompanying Notes to Financial Statements.



TOWNSHIP OF TEANECK  
CURRENT FUND

COMPARATIVE BALANCE SHEET - REGULATORY BASIS  
(CONTINUED)

A

	Reference	<u>At December 31:</u>	
		<u>2011</u>	<u>2010</u>
<b>LIABILITIES, RESERVES AND FUND BALANCES</b>			
Current Fund:			
Appropriation Reserves	A-3/A-18	\$ 3,505,671.17	\$ 3,907,669.83
Encumbrances Payable	A-3/A-19	826,420.11	689,920.76
Interfunds	A-12	13,417,849.62	11,321,997.63
Special Emergency Note Payable	A-16	768,000.00	
Prepaid Taxes	A-20	595,220.93	528,832.60
Prepaid Licenses and Permits	A-21	9,520.00	12,120.00
Added County Taxes Payable	A-23	16,087.06	27,999.56
Due to State of New Jersey:			
Domestic Violence	A-26	875.00	1,125.00
Building Surcharge Fees	A-26	8,885.00	9,284.00
Dog License Fees	A-26	14.40	3.80
Tax and Interest Overpayments	A-26	1,149,838.47	599,891.68
Miscellaneous Suspense Deposits	A-26	33,835.00	33,835.00
Accounts Payable	A-26	56,233.25	1,224,763.25
Reserve for:			
Library Grants	A-26	195.80	195.80
Maintenance of Free Public Library with State Aid	A-26	102,720.96	97,193.32
Revaluation	A-26	196,847.62	196,847.62
Master Plan Update	A-26	3,188.78	3,188.78
Property Deposits	A-26	6,750.00	7,350.00
Tax Settlement	A-26	58,313.47	58,313.47
Tax Appeals	A-26	0.00	120,267.56
Debt Payment Cedar Lane SID Loan	A-26	40,000.00	40,000.00
Severance Liabilities	A-26	73,055.35	
Sale of Municipal Assets	A-26	15,750.00	135,750.00
		<u>20,885,271.99</u>	<u>19,016,549.66</u>
Reserve for Receivables	Contra	2,771,813.46	2,604,495.59
Fund Balance	A-1	<u>5,629,612.15</u>	<u>7,051,531.85</u>
		<u>29,286,697.60</u>	<u>28,672,577.10</u>
Federal and State Grant Fund :			
Appropriated Reserve for Grants	A-27	211,339.26	194,249.66
Unappropriated Reserves for Grants	A-29	250.00	
Encumbrances Payable	A-28	2,693.80	37,013.80
		<u>214,283.06</u>	<u>231,263.46</u>
<b>TOTAL LIABILITIES, RESERVES AND FUND BALANCE</b>		<u>\$ 29,500,980.66</u>	<u>\$ 28,903,840.56</u>

See Accompanying Notes to Financial Statements.

TOWNSHIP OF TEANECK  
CURRENT FUND

COMPARATIVE STATEMENT OF OPERATIONS AND CHANGE IN FUND BALANCE - REGULATORY BASIS

A-1

		<u>For the Years Ended December 31:</u>	
	Reference	<u>2011</u>	<u>2010</u>
Revenue and Other Income Realized:			
Fund Balance Utilized	A-2	\$ 4,450,000.00	\$ 4,150,000.00
Miscellaneous Revenue Anticipated	A-2	8,553,175.56	8,316,736.52
Receipts from Delinquent Taxes	A-2	2,073,317.43	2,569,851.54
Receipts from Current Taxes	A-2	140,216,492.59	139,650,760.11
Non-Budget Revenues	A-2	786,880.95	1,469,266.83
Other Credits to Income:			
Unexpended Balance of Appropriation Reserves	A-18	1,951,350.58	1,169,499.28
Cancellation of Appropriated Grants	A-27	383.14	54,518.69
Cancellation of Accounts Payable	A-26	417,333.79	
Total Revenues and Other Income		158,448,934.04	157,380,632.97
Expenditures:			
Budget and Emergency Appropriations:			
Operations:			
Salaries and Wages	A-3	32,680,953.00	32,510,672.00
Other Expenses	A-3	19,800,257.19	18,868,226.38
Municipal Debt Service	A-3	1,843,946.61	1,635,768.17
Capital Improvements	A-3	546,838.00	428,525.00
Deferred Charges and Statutory Expenditures - Municipal	A-3	8,646,935.31	6,895,835.05
Local District School Taxes	A-22	79,235,126.00	79,018,427.50
County Taxes including Added Taxes	A-23	12,048,879.54	11,991,112.37
Special District Taxes	A-24	183,888.41	183,368.70
Municipal Open Space Taxes	A-25	607,476.24	610,703.09
Cancellation of Grants Receivable			3,627.99
Correction Prior Year Error - Trust Fund			4,079.00
Prior Year Senior Citizen & Veteran Deductions	A-8	4,101.37	
Refund of Prior Years Revenue/ Tax Appeals	A-4	590,785.07	399,915.18
Total Expenditures		156,189,186.74	152,550,260.43
Excess/(Deficit) in Revenue		2,259,747.30	4,830,372.54
Adjustments to Income Before Fund Balance			
Emergency Authorization - Which are by Statute			
Deferred to Budget of Succeeding Year		768,333.00	
Statutory Excess to Fund Balance		3,028,080.30	4,830,372.54
Fund Balance January 1	A	7,051,531.85	6,371,159.31
		10,079,612.15	11,201,531.85
Decreased by:			
Fund Balance Utilizes as Budget Revenue		4,450,000.00	4,150,000.00
Fund Balance December 31	A	\$ 5,629,612.15	\$ 7,051,531.85

See Accompanying Notes to Financial Statements.

TOWNSHIP OF TEANECK  
CURRENT FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

STATEMENT OF REVENUES - REGULATORY BASIS

A-2

	Reference	Anticipated Budget	Realized	Excess or (Deficit)
Fund Balance Anticipated	A-1	\$ 4,450,000.00	\$ 4,450,000.00	\$ -
Miscellaneous Revenues:				
Licenses:				
Alcoholic Beverages	A-11	70,000.00	73,314.00	3,314.00
Other	next pg.	124,000.00	128,687.00	4,687.00
Fees and Permits - Other	next pg.	941,500.00	986,507.69	45,007.69
Fines and Costs:				
Municipal Court	A-11	650,000.00	737,720.00	87,720.00
Other	A-11	25,000.00	20,432.64	(4,567.36)
Interest and Costs on Taxes	A-4	375,000.00	506,430.62	131,430.62
Interest and Costs on Assessments	A-4	20,000.00	15,846.60	(4,153.40)
Interest on Investments and Deposits	A-11	10,000.00	59,288.89	49,288.89
Rent of Township Property	A-11	55,000.00	46,866.25	(8,133.75)
Sewer Use Charges	A-11	483,000.00	534,073.60	51,073.60
Consolidated Municipal Property Tax Relief Aid	A-11	350,103.00	350,103.00	-
Energy Receipts Tax	A-11	3,029,193.00	3,029,193.00	-
Supplemental Energy Receipts Tax	A-11			-
Uniform Construction Code Fees	A-11	856,000.00	891,925.20	35,925.20
Special Items of General Revenue Anticipated				
With prior written Consent of Director of Local Government Services - Public and Private Revenue Offset with Appropriations				
Pedestrian Safety	A-17	13,000.00	13,000.00	-
FEMA Firefighters Grant	A-17	143,217.00	143,217.00	-
Click-it-or Ticket	A-17	4,000.00	4,000.00	-
Municipal Alliance Grant	A-17	15,759.00	15,759.00	-
Alcohol Education & Rehabilitation Grant	A-17	862.96	862.96	-
COPS in Shops	A-17	2,616.20	2,616.20	-
Clean Communities	A-17	53,609.40	53,609.40	-
NJ DEP Green Communities Grant	A-17	3,000.00	3,000.00	-
NJ Body Armor	A-17	8,168.67	8,168.67	-
NJLM Education Foundation Grant	A-17	9,000.00	9,000.00	-
Other Special Items:				
Reserve for Sale of Municipal Assets	A-26	125,000.00	125,000.00	-
Hotel Occupancy Fee (P.L. 2003, c. 114)	A-11	325,000.00	429,553.84	104,553.84
Reserve for CLSID Downtown Loan Payment	A-26	40,000.00	40,000.00	-
Capital Surplus	A-12	325,000.00	325,000.00	-
Total Miscellaneous Revenues	A-1	8,057,029.23	8,553,175.56	496,146.33
Receipts from Delinquent Taxes	A-1, next pg.	1,845,274.00	2,073,317.43	228,043.43
Subtotal General Revenues		14,352,303.23	15,076,492.99	724,189.76
Amount to be Raised by Taxes for Support of Municipal Budget - Local Tax for Municipal Purposes Including Reserve for Uncollected Taxes				
	A-9, next pg.	51,466,293.88	51,209,122.40	(257,171.48)
Budget Totals		65,818,597.11	66,285,615.39	467,018.28
Non-Budget Revenue	A-1, next pg.		786,880.95	786,880.95
		<u>\$ 65,818,597.11</u>	<u>\$ 67,072,496.34</u>	<u>\$ 1,253,899.23</u>
		A-3		
Adopted Budget	A-3	\$ 65,721,580.88		
Appropriated by N.J.S.A. 40A:4-87	A-3	97,016.23		
		<u>\$ 65,818,597.11</u>		

See Accompanying Notes to Financial Statements.

TOWNSHIP OF TEANECK  
CURRENT FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

**STATEMENT OF REVENUES - REGULATORY BASIS  
(CONTINUED)**

A-2

<u>Analysis of Realized Revenues</u>		
	<u>Reference</u>	
Revenue from Collections	A-1	\$ 140,216,492.59
Allocated to School, County and Special District Taxes and Municipal Open Space Taxes	A-9	<u>(92,075,370.19)</u>
Balance for Support of Municipal Appropriations		48,141,122.40
Add: Appropriation "Reserve for Uncollected Taxes"	A-3	<u>3,068,000.00</u>
Amount for Support of Municipal Budget Appropriations	prev. pg.	<u>\$ 51,209,122.40</u>
Receipts from Delinquent Taxes		
Delinquent Taxes	A-9	<u>\$ 2,073,317.43</u>
	prev. pg.	<u>\$ 2,073,317.43</u>
Licenses - Other:		
Township Clerk	A-11	\$ 12,545.00
Health Department	A-11	113,220.00
Fire Department	A-11	<u>2,922.00</u>
	prev. pg.	<u>\$ 128,687.00</u>
Fees and Permits - Other:		
Township Clerk	A-11	\$ 20,391.46
Department of Public Works	A-11	13,820.00
Fire Department	A-11	65,888.78
Planning Board/Board of Adjustment	A-11	68,856.00
Finance Department	A-11	96,034.00
Police Department	A-11	46,074.34
Recreation Department	A-11	<u>675,443.11</u>
	A-2	<u>\$ 986,507.69</u>

See Accompanying Notes to Financial Statements.

TOWNSHIP OF TEANECK  
CURRENT FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

**STATEMENT OF REVENUES - REGULATORY BASIS  
(CONTINUED)**

A-2

Analysis of Non-Budget Revenues  
Reference

Miscellaneous Revenues Not Anticipated:

Revenues Accounts Receivable:

Teaneck Senior Citizens Housing Association

Lease Agreement	A-11	\$ 110,200.00
Township Clerk	A-11	4,455.00
Health Department	A-11	600.42
Department of Public Works	A-11	4,495.00
Police Department	A-11	445.08
Building Department	A-11	18,847.11
Recreation	A-11	848.00
Fire Department	A-11	250.00
Assessor	A-11	378.35
Miscellaneous Charges Receivable	A-14	<u>167,305.28</u>

307,824.24

Fire Services Reimbursement	4,920.00
Duplicate Tax Bills	507.89
Appropriation Refunds	16,449.28
Miscellaneous Department Fees	1,481.88
TBOE Shared Services	7,303.63
Cable Franchise Fee	217,935.06
Police Outside Duty Administration	93,991.89
Jury Duty	9.00
Exempt Properties - Sewer User Charges	10,457.92
Telephone Commissions	422.60
Township Auctions	17,788.71
Parking Meters	7,000.00
Sewer Use Charge Ord. 4006	6,500.00
FEMA Reimbursement	67,249.12
Miscellaneous Grants	4,339.00
Veterans & Sr. Citizen Deduction Fees	5,427.17
Restitution and Fines	474.00
Fire Chief Misc	4,123.69
BCUA Rebate Sewer Connection Fee	1,807.62
Historical Grants	25.00
Senior Citizen Program Donations	7,261.00
DMV Inspection Reimbursements	<u>3,582.25</u>

A-4 479,056.71

A-2 \$ 786,880.95

See Accompanying Notes to Financial Statements.

TOWNSHIP OF TEANECK  
CURRENT FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

STATEMENT OF EXPENDITURES - REGULATORY BASIS

A-3

<u>General Appropriations</u>	<u>Budget</u>	<u>Budget After Modification</u>	<u>Paid or Charged</u>	<u>Reserved</u>	<u>Unexpended Balance Canceled</u>	<u>Over- Expenditure</u>
OPERATIONS - WITHIN "CAPS"						
GENERAL GOVERNMENT:						
Township Manager						
Salaries and Wages	\$ 277,400.00	\$ 277,400.00	\$ 273,136.78	\$ 4,263.22	\$ -	\$ -
Other Expenses	29,725.00	29,725.00	17,546.65	12,178.35	-	-
Township Council						
Salaries and Wages	49,000.00	49,000.00	48,998.88	1.12	-	-
Other Expenses	43,000.00	43,000.00	26,201.00	16,799.00	-	-
Township Clerk						
Salaries and Wages	166,000.00	166,000.00	146,380.22	19,619.78	-	-
Other Expenses	63,525.00	63,525.00	40,603.61	22,921.39	-	-
Human Resources						
Salaries and Wages	131,200.00	137,200.00	135,317.75	1,882.25	-	-
Other Expenses	44,670.00	44,670.00	10,443.22	34,226.78	-	-
Finance Office						
Salaries and Wages	461,000.00	461,000.00	451,662.99	9,337.01	-	-
Other Expenses	60,400.00	60,400.00	47,905.87	12,494.13	-	-
Purchasing						
Salaries and Wages	161,200.00	161,200.00	155,290.75	5,909.25	-	-
Other Expenses	3,830.00	3,830.00	3,579.13	250.87	-	-
Annual Audit						
Other Expenses	69,750.00	69,750.00	47,125.00	22,625.00	-	-
Management Information Systems						
Other Expenses	94,675.00	94,675.00	92,239.51	2,435.49	-	-
Tax Collection Office						
Salaries and Wages	190,000.00	192,500.00	191,959.80	540.20	-	-
Other Expenses	7,125.00	7,125.00	6,951.90	173.10	-	-
Assessment of Taxes						
Salaries and Wages	175,500.00	175,500.00	174,116.05	1,383.95	-	-
Other Expenses	11,345.00	21,345.00	19,127.92	2,217.08	-	-
Legal Services and Costs						
Salaries and Wages	66,000.00	66,000.00	59,487.84	6,512.16	-	-
Other Expenses	795,300.00	1,145,300.00	1,135,594.34	9,705.66	-	-
Municipal Court:						
Salaries and Wages	466,500.00	466,500.00	400,288.20	66,211.80	-	-
Other Expenses	46,370.00	49,370.00	44,907.01	4,462.99	-	-

(Continued Next Page)

TOWNSHIP OF TEANECK  
CURRENT FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

STATEMENT OF EXPENDITURES - REGULATORY BASIS

A-3

<u>General Appropriations</u>	<u>Budget</u>	<u>Budget After Modification</u>	<u>Paid or Charged</u>	<u>Reserved</u>	<u>Unexpended Balance Canceled</u>	<u>Over- Expenditure</u>
OPERATIONS - WITHIN "CAPS" (CONTD)						
INSURANCE:						
Group Insurance Plan for Employees	\$ 5,395,780.00	\$ 4,932,780.00	\$ 4,017,411.85	\$ 915,368.15	\$ -	\$ -
Other Insurance Premiums	192,500.00	192,500.00	192,500.00	-	-	-
Insurance Fund Commission	950,000.00	950,000.00	950,000.00	-	-	-
PUBLIC SAFETY:						
Police						
Salaries and Wages	11,450,000.00	11,280,500.00	10,864,827.38	415,672.62	-	-
Other Expenses	207,223.00	207,223.00	196,085.27	11,137.73	-	-
Purchase of Police Cars	195,600.00	195,600.00	195,600.00	-	-	-
School Guards						
Salaries and Wages	150,000.00	154,000.00	147,316.49	6,683.51	-	-
Other Expenses	1,000.00	1,000.00	1,000.00	-	-	-
Emergency Management						
Other Expenses	17,000.00	17,000.00	430.56	16,569.44	-	-
Volunteer Ambulance Corps						
Other Expenses	70,000.00	70,000.00	70,000.00	-	-	-
Fire						
Salaries and Wages	9,977,400.00	9,977,400.00	9,850,531.97	126,868.03	-	-
Other Expenses	116,579.00	116,579.00	98,746.21	17,832.79	-	-
PUBLIC WORKS:						
Department of Public Works						
Salaries and Wages	3,169,500.00	3,169,500.00	3,049,690.47	119,809.53	-	-
Other Expenses	1,703,565.00	1,703,565.00	1,251,917.81	451,647.19	-	-
Building and Grounds						
Salaries and Wages	432,000.00	432,000.00	403,090.66	28,909.34	-	-
Other Expenses	97,800.00	97,800.00	84,657.34	13,142.66	-	-
Maintenance Garage						
Salaries and Wages	792,000.00	792,000.00	771,464.03	20,535.97	-	-
Other Expenses	417,300.00	517,300.00	517,139.30	160.70	-	-
HEALTH AND WELFARE:						
Health Department						
Salaries and Wages	566,000.00	566,000.00	517,534.80	48,465.20	-	-
Other Expenses	239,219.00	259,219.00	234,494.74	24,724.26	-	-

(Continued Next Page)

TOWNSHIP OF TEANECK  
CURRENT FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

STATEMENT OF EXPENDITURES - REGULATORY BASIS

A-3

General Appropriations	Budget	Budget After Modification	Paid or Charged	Reserved	Unexpended Balance Canceled	Over- Expenditure
OPERATIONS - WITHIN "CAPS" (CONT'D)						
PARKS AND RECREATION:						
Recreation Department						
Salaries and Wages	\$ 1,564,955.00	\$ 1,644,955.00	\$ 1,617,973.94	\$ 26,981.06	\$ -	\$ -
Other Expenses	251,368.00	251,368.00	231,645.21	19,722.79	-	-
UNIFORM CONSTRUCTION CODE:						
Construction Code officials						
Salaries and Wages	815,500.00	815,500.00	721,444.81	94,055.19	-	-
Other Expenses	62,485.00	62,485.00	40,022.97	22,462.03	-	-
UNCLASSIFIED:						
Terminal Leave	150,000.00	150,000.00	150,000.00	-	-	-
Postage	81,320.00	81,320.00	67,229.61	14,090.39	-	-
Central Supply	53,300.00	53,300.00	40,158.07	13,141.93	-	-
Employee Allowances	194,200.00	194,200.00	168,230.01	25,969.99	-	-
Advertising	17,500.00	17,500.00	12,689.96	4,810.04	-	-
Utilities:						
Electricity, Gas and Street Lighting	1,277,700.00	1,277,700.00	988,213.65	289,486.35	-	-
Telephone and Telegraph	95,600.00	95,600.00	86,665.35	8,934.65	-	-
Water & Fire Hydrants	518,500.00	518,500.00	365,842.35	152,657.65	-	-
Heating Oil	26,400.00	26,400.00	18,515.17	7,884.83	-	-
Diesel Fuel	181,125.00	256,125.00	237,290.31	18,834.69	-	-
Gasoline	253,000.00	233,000.00	198,470.73	34,529.27	-	-
Total Operations within "CAPS"	45,094,934.00	45,094,934.00	41,887,695.44	3,207,238.56	-	-
Contingent	20,000.00	20,000.00	6,819.38	13,180.62	-	-
Total operations Including Contingent Within "CAPS"	45,114,934.00	45,114,934.00	41,894,514.82	3,220,419.18	-	-
Detail:						
Salaries and Wages	31,209,155.00	30,846,955.00	29,845,196.06	1,001,758.94	-	-
Other Expenses	13,905,779.00	14,267,979.00	12,049,318.76	2,218,660.24	-	-

(Continued Next Page)



TOWNSHIP OF TEANECK  
CURRENT FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

STATEMENT OF EXPENDITURES - REGULATORY BASIS

A-3

<u>General Appropriations</u>	<u>Budget</u>	<u>Budget After Modification</u>	<u>Paid or Charged</u>	<u>Reserved</u>	<u>Unexpended Balance Canceled</u>	<u>Over- Expenditure</u>
<b>DEFERRED CHARGES AND STATUTORY EXPENDITURES - MUNICIPAL WITHIN "CAPS"</b>						
Deferred Charges:						
Payment of Prior Years Bills:						
Rutgers - 2009 - DPW Training	\$ 403.00	\$ 403.00	\$ 403.00	\$ -	\$ -	\$ -
Whitemarsh Corporation	631.13	631.13	631.13	-	-	-
Statutory Expenditures						
Contribution to:						
Public Employees' Retirement System	1,042,090.00	1,042,090.00	1,042,090.00	-	-	-
Social Security System (O.A.S.I.)	1,357,500.00	1,357,500.00	1,193,680.41	163,819.59	-	-
Consolidated Police and Fireman's Pension Fund	36,296.18	36,296.18	36,296.18	-	-	-
Police and Fireman's Retirement System	5,411,682.00	5,411,682.00	5,411,682.00	-	-	-
Unemployment Insurance	30,000.00	30,000.00	30,000.00	-	-	-
	<u>7,878,602.31</u>	<u>7,878,602.31</u>	<u>7,714,782.72</u>	<u>163,819.59</u>	<u>-</u>	<u>-</u>
Total Deferred Charged and Statutory Expenditures - Municipal within "CAPS"						
	<u>52,993,536.31</u>	<u>52,993,536.31</u>	<u>49,609,297.54</u>	<u>3,384,238.77</u>	<u>-</u>	<u>-</u>
Total General Appropriations for Municipal Purposes within "CAPS"						
<b>OPERATIONS - EXCLUDED FROM "CAPS"</b>						
Insurance: N.J.S.A. 40A:4-45.3e	656,920.00	656,920.00	656,920.00	-	-	-
Public Employees Retirement System				-	-	-
Reserve for Tax Appeals	50,000.00	50,000.00	50,000.00	-	-	-
Maintenance of Free Public Library (P.L. 1985 Ch. 82-541)						
Salaries and Wages	1,833,998.00	1,833,998.00	1,769,725.69	64,272.31	-	-
Other Expenses	414,550.00	414,550.00	371,037.91	43,512.09	-	-
Bergen County Utilities Authority (40:14A-9)						
Sewer Service Charge	4,122,574.96	4,122,574.96	4,122,574.96	-	-	-
<b>PUBLIC AND PRIVATE PROGRAMS OFFSET BY REVENUES:</b>						
Public Health Priority Funding Act - 1977						
Health Department						
Other Expenses				-	-	-
Clean Communities Program						
Department of Public Works						
Other Expenses				-	-	-

(Continued Next Page)

TOWNSHIP OF TEANECK  
CURRENT FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

STATEMENT OF EXPENDITURES - REGULATORY BASIS

A-3

<u>General Appropriations</u>	<u>Budget</u>	<u>Budget After Modification</u>	<u>Paid or Charged</u>	<u>Reserved</u>	<u>Canceled</u>	<u>Over- Expenditure</u>
PUBLIC AND PRIVATE PROGRAMS OFFSET BY REVENUES (CONT'D):						
NJ Division of Criminal Justice- Body Armor Grant				\$ -	\$ -	\$ -
Matching Funds for Grants	35,000.00	35,000.00	21,352.00	13,648.00	-	-
Pedestrian Safety	13,000.00	13,000.00	13,000.00	-	-	-
FEMA Firefighters Grant	143,217.00	143,217.00	143,217.00	-	-	-
Municipal Alliance Against Drug & Alcohol Abuse				-	-	-
COPS in Shops				-	-	-
Chapter 159						
FEMA Firefighter's Grant				-	-	-
Click-it-or Ticket		4,000.00	4,000.00	-	-	-
Municipal Alliance Grant		15,759.00	15,759.00	-	-	-
Alcohol Education & Rehabilitation Grant		862.96	862.96	-	-	-
COPS in Shops		2,616.20	2,616.20	-	-	-
Clean Communities		53,609.40	53,609.40	-	-	-
NJ DEP Green Communities Grant		3,000.00	3,000.00	-	-	-
NJ Body Armor		8,168.67	8,168.67	-	-	-
NJLM Education Foundation Grant		9,000.00	9,000.00	-	-	-
NJ Emergency Mgmt Assistance				-	-	-
Total Operations - Excluded from "CAPS"	<u>7,269,259.96</u>	<u>7,366,276.19</u>	<u>7,244,843.79</u>	<u>121,432.40</u>	<u>-</u>	<u>-</u>
Detail:						
Salaries and Wages	1,833,998.00	1,833,998.00	1,769,725.69			
Other Expenses	<u>5,435,261.96</u>	<u>5,532,278.19</u>	<u>5,475,118.10</u>	<u>121,432.40</u>	<u>-</u>	<u>-</u>
Capital Improvements Excluded from "CAPS"						
Capital Improvement Fund	546,838.00	546,838.00	546,838.00	-	-	-
Total Capital Improvements Excluded from "CAPS"	<u>546,838.00</u>	<u>546,838.00</u>	<u>546,838.00</u>	<u>-</u>	<u>-</u>	<u>-</u>
Municipal Debt Service:						
Payment of Bond Principal	300,000.00	300,000.00	300,000.00	-	-	-
Payment of Bond Anticipation Notes	996,587.00	996,587.00	996,587.00	-	-	-
Interest on Bonds	63,995.50	63,995.50	63,995.50	-	-	-
Interest on Notes	283,821.17	283,821.17	283,821.17	-	-	-
EDA Loan - Principal	67,500.00	67,500.00	67,500.00	-	-	-
EDA Loan - Interest	3,037.50	3,037.50	3,037.50	-	-	-
BCIA -Principal	67,696.34	67,696.34	67,696.34	-	-	-
BCIA -Interest	21,309.10	21,309.10	21,309.10	-	-	-
Downtown Business District Loan - Principal	40,000.00	40,000.00	40,000.00	-	-	-
Total Municipal Debt Service - Excluded from "CAPS"	<u>1,843,946.61</u>	<u>1,843,946.61</u>	<u>1,843,946.61</u>	<u>-</u>	<u>-</u>	<u>-</u>

(Continued Next Page)

TOWNSHIP OF TEANECK  
CURRENT FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

STATEMENT OF EXPENDITURES

A-3

	APPROPRIATIONS		EXPENDED			Over-
	Budget	Budget After Modification	Paid or Charged	Reserved	Canceled	Expenditure
OPERATIONS - EXCLUDED FROM "CAPS"						
Deferred Charges:						
Special Emergency Authorization - 5 Years		\$ 768,333.00	\$ 768,333.00	\$ -	\$ -	\$ -
Total Deferred Charges - Municipal- Excluded From "CAPS"	-	768,333.00	768,333.00	-	-	-
TOTAL GENERAL APPROPRIATIONS FOR MUNICIPAL PURPOSE-EXCLUDED FROM "CAPS"	9,660,044.57	10,525,393.80	10,403,961.40	121,432.40	0.00	0.00
SUBTOTAL GENERAL APPROPRIATIONS	62,653,580.88	63,518,930.11	60,013,258.94	3,505,671.17	0.00	0.00
Reserve for Uncollected Taxes	3,068,000.00	3,068,000.00	3,068,000.00		-	-
TOTAL GENERAL APPROPRIATIONS	\$ 65,721,580.88	\$ 66,586,930.11	\$ 63,081,258.94	\$ 3,505,671.17	\$ -	\$ -
Reference	A-2	A-2	Below	A	A-1	A
	Reference					
Cash Expended	A-4		\$56,787,268.09			
Encumbrance Payable	A, A-19		826,420.11			
Reserve for Uncollected Taxes	A-2		3,068,000.00			
Budget Offsets	A-4		(370,185.49)			
Deferred Charges- Special Emergency Authorization	A-15		768,333.00			
Due to Trust Fund	A-12		1,130,000.00			
Capital Improvement Fund	A-12		546,838.00			
Reserve for Tax Appeals	A-26		50,000.00			
Transfer to Grant Fund	A-27		253,233.23			
Transfer to Grant Fund - Matching Funds	A-4,27		21,352.00			
	Above		\$63,081,258.94			

See Accompanying Notes to Financial Statements.

TOWNSHIP OF TEANECK  
TRUST FUND

COMPARATIVE BALANCE SHEET- REGULATORY BASIS

B

<u>ASSETS</u>	<u>Reference</u>	<u>At December 31:</u>	
		<u>2011</u>	<u>2010</u>
Assessment Fund:			
Cash	B-2	\$ 8,201.85	\$ 8,201.85
Assessments Receivable	B-4	15,951.03	26,568.85
Due From Current Fund	B-5	332,938.09	322,320.27
		357,090.97	357,090.97
Animal License Fund:			
Cash	B-2	12,411.49	12,411.49
Due from Current Fund	B-5	7,304.00	8,345.20
		19,715.49	20,756.69
Other Trust Funds:			
Cash	B-2	131,632.81	241,489.26
Cash - Payroll	B-2	452,281.44	313,566.02
Due from Current Fund	B-5	5,058,486.49	4,424,757.72
Due from General Capital Fund	B-6	3,169,550.61	3,391,258.61
		8,811,951.35	8,371,071.61
TOTAL ASSETS		\$ 9,188,757.81	\$ 8,748,919.27

See Accompanying Notes to Financial Statements.

TOWNSHIP OF TEANECK  
TRUST FUND

COMPARATIVE BALANCE SHEET- REGULATORY BASIS  
(CONTINUED)

B

	<u>Reference</u>	<u>At December 31:</u>	
LIABILITIES, RESERVE AND FUND BALANCE		<u>2011</u>	<u>2010</u>
Assessment Fund:			
Due to General Capital Fund	B-7,C	\$ 353,828.21	\$ 353,828.21
Fund Balance	B-1	3,262.76	3,262.76
		357,090.97	357,090.97
Animal License Fund:			
Reserve for Dog Fund Expenditures	B-8	19,715.49	20,753.09
Due to State of New Jersey	B-8A	-	3.60
		19,715.49	20,756.69
Other Trust Funds:			
Tax Sale Premiums	B-9	1,250,900.00	835,300.00
Returned Bail	B-9	5,494.50	5,494.50
Outside Police Duty	B-9	66,199.26	73,113.40
Street and Other Deposits Payable	B-9	825,063.09	799,491.34
Deposits for Redemption of Tax Sale Certificates	B-9	232,274.43	52,181.58
Drunk Driving Enforcement Fund	B-9	19,252.12	22,722.12
Municipal Court - FTA	B-9	52,744.60	48,492.60
Dedicated Fire Penalties	B-9	8,087.00	7,912.00
Reserve for Elevator Inspection Fees	B-9	8,236.00	11,863.00
Snow Removal Reserve	B-9	367,375.25	399,020.38
Donations for Municipal Open Space	B-9	25,844.00	26,494.00
Reserve for Accumulated Absence Liability	B-9	130,914.27	16,666.35
Reserve for Recycling	B-9	547,211.38	458,563.08
Other Gifts and Donations	B-9	120,238.67	110,127.47
Zoning Escrow Deposits	B-9	109,999.65	80,824.65
Reserve for Special Law Enforcement Trust	B-9	114,513.06	109,990.43
Cedar Lane Special Improvement District	B-9	110,883.45	82,156.81
Payroll Deductions	B-10	452,281.44	313,566.02
Reserve For:			
Self Insurance Fund (Commission)	B-11	977,553.21	1,446,354.98
Worker's Compensation Self Insurance	B-11	493,708.26	754,110.26
Unemployment Insurance Trust Fund	B-11	222,729.36	261,233.62
Affordable Housing	B-12	295,677.28	300,585.59
COAH Fees	B-13	71,020.64	70,985.24
Municipal Open Space	B-14	475,243.99	862,791.99
Municipal Open Space- Recreation	B-15	1,828,506.44	1,221,030.20
Total Liabilities, Reserves, & Fund Balance		8,811,951.35	8,371,071.61
TOTAL LIABILITIES, RESERVE AND FUND BALANCE		\$ 9,188,757.81	\$ 8,748,919.27

See Accompanying Notes to Financial Statements.

TOWNSHIP OF TEANECK  
TRUST FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

STATEMENT OF FUND BALANCE - REGULATORY BASIS  
ASSESSMENT TRUST FUND

B-1

	Reference	
Balance December 31, 2010	B	\$ 3,262.76
		<hr/>
Balance December 31, 2011	B	\$ 3,262.76
		<hr/> <hr/>

TOWNSHIP OF TEANECK  
CAPITAL FUND

C

COMPARATIVE BALANCE SHEET - REGULATORY BASIS

ASSETS	<u>Reference</u>	<u>At December 31:</u>	
		<u>2011</u>	<u>2010</u>
Cash	C-2, 3	\$ 119,658.61	\$ 119,653.56
Due from Current Fund	C-2A	7,970,730.88	6,499,179.42
Due from Trust Assessment Fund	B	353,828.21	353,828.21
Due from Community Development - Grants	C-4	174,158.00	228,158.00
Due from State of New Jersey- State Road Aid	C-4	948,545.78	1,239,016.00
Due from Bergen County Open Space Trust	C-4	267,502.00	151,654.00
Deferred Charges to Future Taxation			
Funded	C-5	2,423,634.10	2,898,830.44
Unfunded	C-6	33,668,988.19	26,799,857.29
<b>TOTAL ASSETS</b>		<u>\$ 45,927,045.77</u>	<u>\$ 38,290,176.92</u>
<b>LIABILITIES, RESERVE AND FUND BALANCE</b>			
E.D.A. Loan Payable	C-7	135,000.00	202,500.00
Downtown Business Improv. Fund Loan Payable	C-8	400,000.00	440,000.00
General Serial Bonds Payable	C-9	1,344,000.00	1,644,000.00
Bond Anticipation Notes	C-10	23,347,274.00	18,921,411.00
Capital Lease Payable	C-11	544,634.10	612,330.44
Due to Other Trust Fund	C-15	3,169,550.61	3,391,258.61
Reserve for Improvements		25,000.67	25,000.67
Reserve for Preliminary Cost Studies	C-16	160,849.18	182,719.90
Improvement Authorizations			
Funded	C-12	1,986,086.19	2,048,179.09
Unfunded	C-12	13,952,260.76	9,638,200.71
Capital Improvement Fund	C-13	627,327.09	632,177.09
Reserve for Payment of BANS	C-17	0.00	214,269.10
Fund Balance	C-1	235,063.17	338,130.31
<b>TOTAL LIABILITIES, RESERVE AND FUND BALANCE</b>		<u>\$ 45,927,045.77</u>	<u>\$ 38,290,176.92</u>

Bonds and notes authorized but not issued on December 31, 2011  
amounted to \$10,321,714.19 (Exhibit C-14).

STATEMENT OF FUND BALANCE - REGULATORY BASIS

C-1

	<u>Reference</u>	
Balance December 31, 2010	C	\$ 338,130.31
Increased by:		
Premium on Sale of BANS	C-2A	221,932.86
		<u>560,063.17</u>
Decreased by:		
Appropriated to 2011 Budget Revenue	C-2A	325,000.00
Balance December 31, 2011	C	<u>\$ 235,063.17</u>

See Accompanying Notes to Financial Statements.

TOWNSHIP OF TEANECK  
PUBLIC ASSISTANCE FUND

COMPARATIVE BALANCE SHEET - REGULATORY BASIS

D

		<u>At December 31:</u>	
	<u>Reference</u>	<u>2011</u>	<u>2010</u>
<b>ASSETS</b>			
Cash - Hyatt Community Fund	D-1	4,734.67	432.74
<b>TOTAL ASSETS</b>		<u>4,734.67</u>	<u>432.74</u>
<b>LIABILITIES, RESERVE AND FUND BALANCE</b>			
Reserve for Hyatt Community Fund	D-2	4,734.67	432.74
<b>TOTAL LIABILITIES, RESERVE AND FUND BALANCE</b>		<u>4,734.67</u>	<u>432.74</u>

See Accompanying Notes to Financial Statements.



TOWNSHIP OF TEANECK  
GENERAL FIXED ASSET ACCOUNT GROUP

COMPARATIVE STATEMENT OF GENERAL FIXED ASSETS- REGULATORY BASIS

E

	<u>At December 31,</u>	
	<u>2011</u>	<u>2010</u>
<b><u>GENERAL FIXED ASSETS:</u></b>		
Land	\$ 55,464,000.00	\$ 54,781,600.00
Buildings	14,116,200.00	15,295,400.00
Machinery, Equipment and Vehicles	<u>15,489,115.18</u>	<u>13,728,432.72</u>
<b>TOTAL ASSETS</b>	<b><u>\$ 85,069,315.18</u></b>	<b><u>\$ 83,805,432.72</u></b>
Investment in General Fixed Assets	<u>\$ 85,069,315.18</u>	<u>\$ 83,805,432.72</u>

See Accompanying Notes to Financial Statements.

TOWNSHIP OF TEANECK  
NOTES TO FINANCIAL STATEMENTS  
YEARS ENDED DECEMBER 31, 2011 AND 2010

**1. Summary of Significant Accounting Policies**

The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The GASB Codification establishes seven fund types and two account groups to be used by governmental units when reporting financial position and results of operations in accordance with generally accepted accounting principles (GAAP).

The financial statements of the Township of Teaneck have been prepared in conformity with accounting principles and practices prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey (the "Division"). Such principles and practices are designed primarily for determining compliance with legal provisions and budgetary restrictions and as a means of reporting on the stewardship of public officials with respect to public funds. Under this method of accounting, the Township accounts for its financial transactions through the following separate funds, which differ from the fund structure required by GAAP.

***A. Reporting Entity***

The Township of Teaneck (the "Township") operates under a Council-Manager form of government. The Township's major operations include public safety, road repair and maintenance, sanitation, fire protection, recreation and parks, health services, and general administrative services.

GASB has issued Statement No. 14, which requires the financial reporting entity to include both the primary government and those component units for which the primary government is financially accountable. Financial accountability is defined as appointment of a voting majority of the component unit's board and either a) the ability to impose will by the primary government or b) the possibility that the component unit will provide a financial benefit to or impose a financial burden on the primary government.

However, the municipalities in the State of New Jersey do not issue financial statements in accordance with GAAP, and thus, do not comply with all of the GASB pronouncements. The financial statements contained herein include only those boards, bodies, officers, or commissions as required by NJS 40A:5-5. Accordingly, the financial statements of the Township do not include the municipal library, which is considered a component unit under GAAP. Complete financial statements of the above component can be obtained by contacting the Treasurer of the respective entity.

***B. Fund Accounting***

The accounting policies of the Township conform to the accounting principles applicable to municipalities, which have been prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey. Such principles and practices are designed primarily for determining compliance with legal provisions and budgetary restrictions and as a means of reporting on the stewardship of public officials with respect to public funds. The accounts of the Township are organized on the basis of funds or account groups, each of which is considered to be a separate accounting entity. The operations of each fund or account group are summarized by providing a separate set of self-balancing accounts, which include its assets, liabilities, fund equity, revenues, and expenses or expenditures. The following funds and groups of accounts are used by the Township:

TOWNSHIP OF TEANECK  
NOTES TO FINANCIAL STATEMENTS  
YEARS ENDED DECEMBER 31, 2011 AND 2010  
(Continued)

1. Summary of Significant Accounting Policies (Continued)

*B. Fund Accounting (Continued)*

Current Fund - Resources and expenditures for governmental operations of a general nature.

Trust Fund - Receipts, custodianship and disbursement of funds in accordance with the purpose for which each reserve was created. The Division of Local Government Services regulates the accounting for these funds.

Assessment Trust Fund - This fund is used to account for special assessments levied against properties of specific purposes.

Other Trust Fund - This fund is established to account for the assets and resources, which are also held by the Township as a trustee or agent for individuals, private organizations, other governments and/or other funds. These funds include dedicated fees/proceeds collected, developer deposit and deposited funds with the Township as collateral.

Animal License Fund - This fund is used to account for fees collected from the dog and cat licenses and expenditures which are regulated by NJS 4:19-15.11.

General Capital Fund - Receipt and disbursement of funds for the acquisition of general capital facilities other than those acquired in the Current Fund.

Public Assistance Fund - Receipt and disbursement of funds that provide assistance to certain residents of the Township pursuant to Title 44 of New Jersey statutes. Effective April 1, 1998, the Township transferred administration of the general assistance program to the Bergen County Board of Social Services. The funds remaining in the public assistance fund are to be used to assist certain residents who do not qualify for the general assistance program.

Grant Fund - Receipt and disbursement of funds from Federal and State Grants.

General Fixed Assets - The General Fixed Assets Account Group is used to account for fixed assets used in governmental fund type operations for control purposes. All fixed assets are valued at historical cost or insurable cost if the actual historical cost is not available. Donated fixed assets are valued at their estimated fair value on the date of donation. No depreciation is recorded on general fixed assets.

TOWNSHIP OF TEANECK  
NOTES TO FINANCIAL STATEMENTS  
YEARS ENDED DECEMBER 31, 2011 AND 2010  
(Continued)

1. Summary of Significant Accounting Policies (Continued)

*C. Basis of Accounting*

A modified accrual basis of accounting is followed by the Township of Teaneck. Under this method of accounting, revenues, except for State/Federal Aid, are recognized when received and expenditures are recorded when incurred. The accounting principles and practices prescribed for municipalities by the Division differ in certain respects from generally accepted accounting principles (GAAP) applicable to local government units. The more significant differences are as follows:

Revenues - Revenues are recorded when received in cash except for certain amounts, which are due from other governmental units. Receipts from Federal and State grants are realized as revenue when anticipated in the municipal budget. Receivables for property taxes are recorded with offsetting reserves on the Financial Position of the municipality's Current Fund. Accordingly, such amounts are not recorded as revenue until collected. Other amounts, which are susceptible to accrual, that are due the municipality are recorded as receivables with offsetting reserves and are recorded as revenue when received.

Miscellaneous Revenues - Miscellaneous revenues are recognized on a cash basis. Receivables for the miscellaneous items that are susceptible to accrual are recorded with offsetting reserves on the Financial Position of the Township's Current Fund. GAAP requires such revenues to be recognized in the accounting period when they become susceptible to accrual.

Grant Revenues - Federal and State grants, entitlement or shared revenues received for purposes normally financed through the Current Fund, are recognized when anticipated in the Township's budget. GAAP requires such revenues to be recognized in the accounting period when they become susceptible to accrual.

Budgets and Budgetary Accounting - An annual budget is required to be adopted and integrated into the accounting system to provide budgetary control over revenues and expenditures. Budget amounts presented in the accompanying financial statements represent amounts adopted by the Township and approved by the State Division of Local Government Services per N.J.S.A. 40A:4 et seq. Transfers can be made during the last two months and the first three months of the following year. The budget may also be amended by emergency appropriation, which must be raised in the succeeding year's budget. Special items of revenue and corresponding expenditure may be added to the budget with special written consent from the Division of Local Government Services (Chapter 159).

The Township is not required to adopt budgets for the following funds:

Trust Funds  
General Capital Fund  
Public Assistance Fund

Expenditures - Expenditures are recorded in the "budgetary" basis of accounting. Generally, expenditures are recorded when an amount is encumbered for goods or services through the issuance of a purchase order in conjunction with an encumbrance accounting system. Outstanding encumbrances at December 31 are reported as a cash liability in the financial statements. Unexpended or uncommitted appropriations at December 31 are reported as expenditures through the establishment of appropriation reserves, unless canceled by the governing body. Except for unmatured interest on general long-term debt which should be recognized when due, GAAP requires expenditures, if measurable, to be recognized in the accounting period in which the fund liability is incurred.

TOWNSHIP OF TEANECK  
NOTES TO FINANCIAL STATEMENTS  
YEARS ENDED DECEMBER 31, 2011 AND 2010  
(Continued)

1. Summary of Significant Accounting Policies (Continued)

*C. Basis of Accounting (Continued)*

Encumbrances - Contractual orders outstanding at December 31 are reported as expenditures through the establishment of an encumbrance payable. Encumbrances do not constitute expenditures under GAAP.

Appropriation Reserves - Appropriation Reserves are available, until lapsed, at the close of the succeeding year to meet specific claims, commitments or contracts incurred during the preceding year. Lapsed appropriation reserves are recorded as additions to income. Appropriation reserves do not exist under GAAP.

Compensated Absences - Expenditures relating to obligations for unused vested accumulated vacation and sick pay are not recorded until paid. GAAP requires that the amount that would normally be liquidated with expendable available financial resources be recorded as an expenditure in the operating funds and the remaining obligations be recorded as a long-term obligation.

Property Acquired for Taxes - Property acquired for taxes is recorded in the Current Fund at the assessed valuation when such property was acquired and fully reserved. GAAP requires such property to be recorded in the General Fixed Assets Account Group at market value on the date of acquisition.

Self-Insurance Contributions - Payments to self-insurance funds are charged to current budget appropriations. GAAP requires payments to be accounted for as an operating transfer and not as an expenditure.

Interfunds - Interfund receivables in the Current Fund are recorded with offsetting reserves, which are created by charges to operations. Income is recognized in the year the receivables are liquidated. Interfund receivables in the other funds are not offset by reserves. GAAP does not require the establishment of an offsetting reserve.

Inventories - The cost of inventories of supplies for all funds are recorded as expenditures at the time individual items are purchased. The costs of inventories are not included on the various Financial Positions.

Cash and Investments - Cash includes amounts in demand deposits, as well as short-term investments, with a maturity date within one year of the date acquired by the government. Investments are stated at cost and are limited by N.J.S.A. 40A:5-15.1 to bonds or obligations of the Federal Government and bonds or other obligations of Federal or local units having a maturity date not more than twelve months from the date of purchase.

Deferred Charges to Future Taxation Funded and Unfunded- Upon the authorization of capital projects, the Township establishes deferred charges for the costs of the capital projects to be raised by future taxation. Funded deferred charges relate to permanent debt issued, whereas unfunded deferred charges relate to temporary or nonfunding of the authorized cost of capital projects. Accordingly to N.J.S.A. 40A:2-4, the Township may levy taxes on all taxable property within the local unit to repay the debt. Annually, the Township raises the debt requirements for that particular year in the current budget. As the funds are raised by taxation, the deferred charges are reduced.

TOWNSHIP OF TEANECK  
NOTES TO FINANCIAL STATEMENTS  
YEARS ENDED DECEMBER 31, 2011 AND 2010  
(Continued)

1. Summary of Significant Accounting Policies (Continued)

*C. Basis of Accounting (Continued)*

Incurred But Not Reported (IBNR) Reserves - The Township has not created a reserve for any potential unreported losses which have taken place but for which the Township has not received notice or report of losses. Additionally, the Township has not recorded a liability for those claims, which have been filed but have not yet been paid. GAAP requires the establishment of reserves for such potential claims if material.

Tax Appeals and Other Contingent Losses - Losses arising from tax appeals and other contingent losses are recognized at the time a decision is rendered by an administrative or judicial body and not when it is probable that a loss has been incurred and the amount of such loss can be reasonably estimated.

Use of Estimates - The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from these estimates.

General Fixed Assets – N.J.A.C. 5:30-5.6 codifies fixed asset accounting, the Technical Accounting Directive No. 86-2 (the “TAD”) took affect in 1986. This TAD required local units to create and maintain a fixed asset accounting system for their physical assets. The requirement has now been codified as N.J.A.C. 5:30-5.6. The codification updates the definition of a fixed asset to refer to the 1997 edition of the U.S. Office of Management and Budget Circular A-87, Cost Principals for State, Local and Indian Governments. The regulation continues the requirement of the local units to:

- i. Place a value of all fixed assets put into service
- ii. Have a subsidiary ledger of detailed records of fixed assets
- iii. Provide property management standards to control fixed assets
- iv. Provide a statement of fixed assets in the annual audit.

Fixed Assets purchased after December 31, 1989 are stated at cost.

Fixed Assets purchased prior to December 31, 1989 are stated as follows:

Land and Buildings	Assessed Valuations
Machinery and Equipment	Estimated Market Value

No depreciation has been provided for in the financial statements. Expenditures for construction in progress are recorded in the Capital Funds until such time as the construction is completed and put into operation. GAAP requires that fixed assets be capitalized at historical cost or at estimated historical cost if actual historical cost is not available. Depreciation on utility fixed assets should also be recorded. Schedule E of the Financial Statement will disclosure the major classes of Fixed Assets as of December 31, 2011 and December 31, 2010, no depreciation has been provided for in the financial statements.

TOWNSHIP OF TEANECK  
NOTES TO FINANCIAL STATEMENTS  
YEARS ENDED DECEMBER 31, 2011 AND 2010  
(Continued)

1. **Summary of Significant Accounting Policies (Continued)**

*C. Basis of Accounting (Continued)*

Comparative Data - Comparative data for the prior year has been presented in the accompanying financial statement in order to provide an understanding of changes in the financial position and operations. However, comparative data has not been presented in all statements because their inclusion would make certain statements unduly complex and difficult to understand.

Foreclosed Property - Foreclosed property is recorded in the Current Fund when such property was acquired and is fully reserved.

*D. Basic Financial Statements*

The GASB Codification also defines the financial statements of a governmental unit to be presented in the financial statements to be in accordance with GAAP. The Township presents the financial statements listed in the table of contents, which are required by the Division, and which differ from the financial statements required by GAAP. In addition, the Division requires the financial statements listed in the table of contents to be referenced to the supplementary schedules. This practice differs from GAAP.

2. **Cash and Cash Equivalents**

**Custodial Credit Risk – Deposits.** Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned to it. The Township's policy is based on New Jersey Statutes requiring cash be deposited only in New Jersey based banking institutions that participate in New Jersey Governmental Depository Protection Act (GUDPA) or in qualified investments established in New Jersey Statutes 40A: 5-15.1(a) that are treated as cash equivalents. As of December 31, 2011 and 2010, \$0 of the Township's bank balance \$27,019,174.28 and \$26,832,317.86 were exposed to custodial credit risk.

TOWNSHIP OF TEANECK  
NOTES TO FINANCIAL STATEMENTS  
YEARS ENDED DECEMBER 31, 2011 AND 2010  
(Continued)

**2. Cash and Cash Equivalents (Continued)**

*Investments*

**Interest Rate Risk.** The Township does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. However, New Jersey Statutes 40A: 5-15.1(a) limits the length of time for most investments to 397 days.

**Credit Risk.** New Jersey Statutes 40A: 5-15.1(a) limits municipal investments to those specified in the Statutes. The type of allowable investments are Bonds of the United States of America or of the local unit or school districts of which the local unit is a part of; obligations of federal agencies not exceeding 397 days; government money market mutual funds; the State of New Jersey Cash Management Plan; local government investment pools; or repurchase of fully collateralized securities.

New Jersey Cash Management Fund – All investments in the Fund are governed by the regulations of the Investment Council, which prescribe specific standards designed to insure the quality of investments and to minimize the risks related to investments. In all the years of the Division of Investment’s existence, the Division has never suffered a default of principal or interest on any short-term security held by it due to the bankruptcy of a securities issuer; nevertheless, the possibility always exists, and for this reason a reserve is being accumulated as additional protection for the “Other-than-State” participants. In addition to the Council regulations, the Division sets further standards for specific investments and monitors the credit of all eligible securities issuers on a regular basis.

As of December 31, 2011 and 2010, the Township had \$33,370.58 and \$33,334.42 on deposit with the New Jersey Cash Management Fund, which is accounted for in the following funds:

	12/31/11	12/31/10
Capital Fund	\$ 4,658.61	4,653.56
Other Trust Fund	28,711.97	28,680.86
	\$ 33,370.58	\$ 33,334.42

**Concentration of Credit Risk.** The Township places no limit on the amount the Township may invest in any one issuer.



TOWNSHIP OF TEANECK  
NOTES TO FINANCIAL STATEMENTS  
YEARS ENDED DECEMBER 31, 2011 AND 2010  
(Continued)

**3. Leases**

In 2008, the Township authorized the execution of an agreement with the Bergen County Improvement Authority for the leasing of certain capital equipment. The lease term is based on the useful bond life of each particular item. The lease payments consist of basic rent, which is compromised of principal and interest. The following schedule presents the remaining lease payments at December 31, 2011.

Calendar Year	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2012	\$ 70,052.17	\$ 18,953.27	\$ 89,005.44
2013	72,489.99	16,515.45	89,005.44
2014	75,012.64	13,992.80	89,005.44
2015	77,623.08	11,382.36	89,005.44
2016-2018	249,456.22	17,560.10	267,016.32
	<u>\$ 544,634.10</u>	<u>\$ 78,403.98</u>	<u>\$ 623,038.08</u>

The full faith and credit of the Municipality has been pledged to the punctual payment of the obligations set forth in the Lease (the "Lease Payments"). The Lease Payments under the Lease shall be a direct, unlimited and general obligation of the Municipality, not subject to annual appropriation by the Municipality pursuant to the County Improvement Authorities Law, and unless paid from other sources, the Municipality should be obligated to levy ad valorem taxes upon all the taxable real property within the Municipality for the payment of the Lease Payments thereunder without limitation as to rate or amount.

**4. Long-Term Debt**

	<u>Balance</u> <u>December 31, 2010</u>	<u>Additions</u>	<u>Reductions</u>	<u>Balance</u> <u>December 31, 2011</u>	<u>Amounts</u> <u>Due Within</u> <u>One Year</u>
Bonds Payable- General Obligation Debt	\$ 1,644,000.00		\$ (300,000.00)	\$ 1,344,000.00	\$ 300,000.00
Other Liabilities - New Jersey Economic Devel. Dept. Loans	202,500.00		(67,500.00)	135,000.00	67,500.00
Capital Leases Payable	612,330.44		(67,696.34)	544,634.10	70,052.17
Downtown Business Improv. Loan	440,000.00		(40,000.00)	400,000.00	40,000.00
Compensated Absences Payable	4,077,602.85	2,561,885.96	(672,362.77)	5,967,126.04	280,914.27
<b>Total</b>	<u>\$ 6,976,433.29</u>	<u>\$ 2,561,885.96</u>	<u>\$ (1,147,559.11)</u>	<u>\$ 8,390,760.14</u>	<u>\$ 758,466.44</u>

TOWNSHIP OF TEANECK  
 NOTES TO FINANCIAL STATEMENTS  
 YEARS ENDED DECEMBER 31, 2011 AND 2010  
 (Continued)

**4. Long-Term Debt (Continued)**

*Summary of Municipal Debt*

Issued	<u>Year 2011</u>	<u>Year 2010</u>	<u>Year 2009</u>
Bonds and Notes			
General Capital	\$ 25,226,274.00	\$ 21,207,911.00	\$14,787,965.00
Authorized but not Issued			
General:			
Bonds and Notes	10,265,911.36	7,822,643.46	12,561,824.46
Assessment:			
Bonds and Notes	<u>55,802.83</u>	<u>55,802.83</u>	<u>55,802.83</u>
Total	35,547,988.19	29,086,357.29	27,405,592.29
Deductions on Annual			
Debt Statement:			
Refunding Bond	5,950,000.00	5,950,000.00	5,950,000.00
Net Debt	<u><u>\$29,597,988.19</u></u>	<u><u>\$23,136,357.29</u></u>	<u><u>\$21,455,592.29</u></u>

Summary of Statutory Condition – Annual Debt Statement

The summarized statement of debt condition, which follows is prepared in accordance with the required method of setting up the Annual Debt Statement and indicates a statutory net debt of .477 %

Net Debt \$ 29,597,988.19 divided by Equalized Valuation Basis per N.J.S.A. 40A:2-2 as amended \$ 5,914,379,011 = .500 %

Borrowing Power Under N.J.S.A. 40A:2-6 As Amended

3 1/2% of Equalized Valuation Basis (Municipal)

\$207,003,265.39

Net Debt

29,597,988.19

Remaining Borrowing Power

\$177,405,277.20

TOWNSHIP OF TEANECK  
 NOTES TO FINANCIAL STATEMENTS  
 YEARS ENDED DECEMBER 31, 2011 AND 2010  
 (Continued)

**4. Long-Term Debt (Continued)**

The Township's long-term debt consisted of permanent financing at December 31, 2011:

Schedule of Annual Debt Service for Principal and Interest for  
 Bonded Debt Issued and Outstanding

<u>Year End</u>	<u>General</u>	
	<u>Principal</u>	<u>Interest</u>
2012	\$ 300,000.00	\$ 51,695.50
2013	325,000.00	38,639.25
2014	350,000.00	24,076.75
2015	369,000.00	8,210.25
Total	\$ 1,344,000.00	\$ 122,621.75

Schedule of Annual Debt Service for Principal and Interest for  
 Loans Issued & Outstanding New Jersey Economic Development Authority:

<u>Year End</u>	<u>General Obligation</u>	
	<u>Principal</u>	<u>Interest</u>
2012	\$ 67,500.00	\$ 2,025.00
2013	67,500.00	1,012.50
Total	\$ 135,000.00	\$ 3,037.50

Schedule of Annual Debt Service for Principal and Interest for  
 Loans Issued and Outstanding - New Jersey Downtown Business Improvement Fund Loan

<u>Year End</u>	<u>General</u>	
	<u>Principal</u>	<u>Interest</u>
2012	\$ 40,000.00	\$ -
2013	40,000.00	-
2014	40,000.00	-
2015	40,000.00	-
2016-2021	240,000.00	-
Total	\$ 400,000.00	\$ -

TOWNSHIP OF TEANECK  
 NOTES TO FINANCIAL STATEMENTS  
 YEARS ENDED DECEMBER 31, 2011 AND 2010  
 (Continued)

**5. Bond Anticipation Notes**

The Township issues bond anticipation notes to temporarily fund various capital projects prior to the issuance of serial bonds. The term of the notes cannot exceed one year but the notes may be renewed from time to time for a period not exceeding one year. Generally, such notes must be paid no later than the first day of the fifth month following the close of the tenth fiscal year following the date of the original notes. The State of New Jersey also prescribes that on or before the third anniversary date of the original note a payment of an amount at least equal to the first legally payable installment of the bonds in anticipation of which such notes were issued be paid or retired. A second and third legal installment must be paid if the notes are to be renewed beyond the fourth and fifth anniversary date of the original issuance.

On December 31, 2011, the Township had \$23,347,274 in outstanding bond anticipation notes at an interest rate of 1.50% as detailed on Exhibit C-10. These notes matured on April 26, 2012 and were renewed at 1% with a \$129,908.66 premium for a yield of .435%.

	Balance December 31, 2010	Additions	Reductions	Balance December 31, 2011
Notes Payable:				
Cede & Co.	\$ 18,921,411.00		\$ (18,921,411.00)	\$ -
TD Securities LLC		\$ 23,347,274.00		23,347,274.00
				-
	\$ 18,921,411.00	\$ 23,347,274.00	\$ (18,921,411.00)	\$ 23,347,274.00

**6. Interfund Receivables and Payables**

Interfund receivables and payables at December 31, 2011 were as follows:

	<u>Receivables</u>	<u>Payables</u>
Current Fund		\$ 13,417,849.62
Grant Fund	48,390.16	
Capital Fund	8,324,559.09	3,169,550.61
Trust Funds - Other	8,228,037.10	
Animal License Fund	7,304.00	
Special Assessment Fund	332,938.09	353,828.21
Total Interfund Receivables/Payables	\$ 16,941,228.44	\$ 16,941,228.44

TOWNSHIP OF TEANECK  
NOTES TO FINANCIAL STATEMENTS  
YEARS ENDED DECEMBER 31, 2011 AND 2010  
(Continued)

7. Contingencies

*Litigation*

As of July 26, 2012, the Township Attorney has reported in accordance with Financial Accounting Standards No. 5 that the Township is party to various legal proceedings, which normally occur in governmental operations. There are a multiplicity of claims against the Township (as distinguished from suits), most relating to raised sidewalks, trees falling on persons or property, potholes, and other similar claims, which may never be litigated and under which the Township claim statutory immunity under the New Jersey Tort Claims Act, NJSA 59:1-1 et. seq. In addition, there are a multiplicity of tax appeals seeking reassessment by various residential and commercial; properties none of which in the opinion of the Tax Assessor, except the appeals as they relate to what is commonly referred to as the "Glenpointe Hotel Complex", represents tax court judgments of significant exposure. Also, there are various employment issues involving grievances and work related matters which per civil service rules involve hearings and arbitrations.

In addition, there are 19 cases outstanding at December 31, 2011 that the Township Attorney has reported are material. No evaluation of the outcome or range of potential loss can be made at this time. However, if decided against the Township, then these cases will be covered by insurance, or funded through future taxation. As a result of the modified accrual basis of accounting, the financial statements do not include accrual or provisions for loss contingencies that may result from these proceedings. The Township's management has concluded that accrual or provision would not be material to the financial statements.

*Claims and Judgments*

The Township participated in a number of federal and state programs that are fully or partially funded by grants received from other governmental units. Expenditures financed by grants are subject to audit by the appropriate grantor government. If expenditures are disallowed due to noncompliance with grant program regulations, the Township may be required to reimburse the grantor government. As of December 31, 2011, significant amounts of grant expenditure have not been audited by the various grantor agencies but the Township believes that disallowed expenditures, if any, based on subsequent audits will not have a material effect on any of the individual governmental funds or the overall financial position of the Township.

*Compensated Absences*

The Township has permitted employees to accrue unused sick pay which is based on the various employee contracts. The current cost of such vested unpaid compensation has been estimated at \$5,967,126.04. This amount which is material to the financial statements is not reported either as an expenditure or liability. The Township has established a dedicated trust account for the payment of accumulated benefits. The balance at December 31, 2011 is \$130,914.27. In addition it is expected that the cost of such unpaid compensation would be included in the Township's operating budget in the year it is used if there are insufficient funds in the trust account.

TOWNSHIP OF TEANECK  
NOTES TO FINANCIAL STATEMENTS  
YEARS ENDED DECEMBER 31, 2011 AND 2010  
(Continued)

**8. Risk Management**

The Township is exposed to various risks of loss related to general liability, automobile coverage, damage and destruction of assets, errors and omissions, injuries to employees and natural disasters. During years of 2011 and 2010, the Township did not incur claims in excess of their coverage and the amount of coverage did not significantly decrease.

**Self-funded Worker's Compensation Insurance and Employer's Liability**

The Township is self-insured for workman's compensation and general liability insurance except for automobile and catastrophic fire. D&H Alternative Risk Solutions administers the general liability, automobile, catastrophic liability and the self-insured workers' compensation fund.

The self insured retention amount for the general liability fund is \$1,000,000 per claim. There is an excess liability insurance policy of \$5,000,000 for the excess liability.

There has been no provision included in the financial statements for claims incurred but not reported as of December 31, 2011 and 2010.

**9. Fund Balance Appropriated**

Fund Balance December 31, 2011 and 2010, which were appropriated and included as anticipated revenue in their own respective funds for the years ending December 31, 2011 and 2010, were as follows:

	<u>2011</u>	<u>2010</u>
Current Fund	\$ 4,450,000.00	\$ 4,450,000.00

**10. Deferred Charges to be Raised in Succeeding Budgets**

Certain expenditures are required to be deferred to budgets of succeeding years. At December 31, 2011, the following deferred charges are shown on the balance sheets of the various funds of the Township.

	<u>Balance Dec. 31, 2011</u>	<u>2011 Budget Appropriation</u>	<u>Balance to Succeeding Budgets</u>
Current Fund:			
Special Emergency Authorizations - Severance Liabilities	\$ 768,333.00	\$ 153,667.00	\$ 614,666.00

TOWNSHIP OF TEANECK  
 NOTES TO FINANCIAL STATEMENTS  
 YEARS ENDED DECEMBER 31, 2011 AND 2010  
 (Continued)

**11. Local District School, Regional High School and County Taxes**

Regulations provide for the deferral of not more than 50% of the annual levy when school taxes are raised for a school year and have not been requisitioned by the school district. Local District School Tax has been raised on a calendar year basis and there is no deferred liability at December 31.

**12. Taxes Collected in Advance**

Taxes collected in advance and the amounts set forth as cash liabilities in the financial statements as follows:

	Balance <u>Dec. 31, 2011</u>	Balance <u>Dec. 31, 2010</u>
Prepaid Taxes	<u>\$ 595,220.93</u>	<u>\$ 528,832.60</u>

**13. Retirement Plans**

*Description of Plans*

Substantially all of the Township's employees participate in one of the following contributory defined benefit public employee retirement systems which have been established by State statute: the Police and Firemen's Retirement System (PFRS) or the Public Employees' Retirement System (PERS). Those systems are sponsored and administered by the State of New Jersey and are considered a cost sharing multiple-employer plans. According to the State of New Jersey Administrative Code, all obligations of the systems will be assumed by the State of New Jersey should the systems terminate. The Division issues a publicly available financial report that includes the financial statements and required supplementary information for PERS and PFRS. This report may be obtained by writing to the Division of Pensions and Benefits, P.O. Box 295, Trenton, NJ 08625 or the report can be accessed on the internet at -- [http://www.state.nj.us/treasury/pensions/annrpts archive.htm](http://www.state.nj.us/treasury/pensions/annrpts%20archive.htm).

*Public Employees' Retirement System (PERS)*

The Public Employees' Retirement System was established in January, 1955 under the provisions of N.J.S.A. 43:15A to provide retirement, death, disability and medical benefits to certain qualified members. The Public Employees' Retirement System is a cost-sharing multiple-employer plan. Membership is mandatory for substantially all full time employees of the State or any county, municipality, school district or public agency provided the employee is not required to be a member of another State-administered retirement system or other state or local jurisdiction.

*Police and Firemen's Retirement System (PFRS)*

The Police and Firemen's Retirement System was established in July 1944 under the provisions of N.J.S.A. 43:16A to provide retirement, death and disability benefits to its members. Membership is mandatory for all full time county and municipal police and firemen, and state firemen or officer employees with police powers appointed after June 30, 1944.

TOWNSHIP OF TEANECK  
 NOTES TO FINANCIAL STATEMENTS  
 YEARS ENDED DECEMBER 31, 2011 AND 2010  
 (Continued)

**13. Retirement Plans (Continued):**

*Funding Policy*

The contribution policy is set by laws of the State of New Jersey and, in most retirement systems, contributions are required by active members and contributing employees. Plan member and employer contributions may be amended by State of New Jersey legislation. Under the provisions of Chapter 78, P.L. 2011, PERS employee pension contribution rates increased from 5.5% to 6.5% of salary, effective October 1, 2011. An additional increase to be phased over the next 7 years will bring the total pension contribution rate to 7.5% of salary. PFRS employee pension contribution rates increased from 8.5% to 10% of salary, effective October 1, 2011. Employers are required to contribute at an actuarially determined rate in PERS and PFRS. The Township's contributions to PERS and PFRS were as follows:

Year Ended December 31,	PERS Amount	PFRS Amount
2011	\$ 1,042,090.00	\$ 5,447,978.18
2010	813,038.97	4,688,541.73
2009	735,332.20	4,471,761.00
2008	522,676.04	4,100,635.00

*Defined Contribution Retirement Program*

The Defined Contributions Retirement Program (DCRP) was established on July 1, 2007 for certain public employees under the provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007. The program provides eligible members, with a minimum base salary of \$1,500 or more, with a tax-sheltered, defined contribution retirement benefit, in addition to life insurance and disability coverage. The DCRP is jointly administered by the Division of Pensions and Benefits and Prudential Financial.

If the eligible elected or appointed official will earn less than \$5,000 annually, the official may choose to waive participation on the DCRP for the office or position. The waiver is irrevocable.

This retirement program is a new pension system where the value of the pension is based on the amount of the contribution made by the employee, employer and through investment earnings. It is similar to a Deferred Compensation Program where the employee has a portion of tax deferred salary placed into an account that the employee manages through investment option provided by the employer.

The law requires that three classes of employees enroll in the DCRP detailed as follows:

All elected officials taking office on or after July 1, 2007, except that a person who is reelected to an elected office held prior to that date without a break in service may remain in the PERS. A Governor appointee by an elected governing body which include the statutory untenured Chief Administrative Officer such as the Business Administrator, County Administrator, or Municipal or County Manager, Department Heads, Legal Counsel, Municipal or County Engineer, Municipal Prosecutor and the Municipal Court Judge.

Notwithstanding the foregoing requirements, other employees who hold a professional license or certificate or meet other exceptions are permitted to join or remain in PERS.



TOWNSHIP OF TEANECK  
NOTES TO FINANCIAL STATEMENTS  
YEARS ENDED DECEMBER 31, 2011 AND 2010  
(Continued)

**11. Retirement Plans (Continued)**

*Deferred Compensation Plan*

The Township maintains a Deferred Compensation Plan in accordance with Internal Revenues Code Section 457. "The plan" was not audited or reviewed by our firm.

Any employee of the Township is eligible to participate in the Plan. Participation in the Plan is entirely voluntary on the part of each employee. The Township does not and is not required to make contributions to the Plan. ICMARC is the Administrator of the Plan. Fund assets at December 31, 2011 and 2010 totaled \$ 24,584,298.83 and \$24,050,064.53, respectively.

**12. Post Employment Benefits**

In addition to the pension benefits described in Note 11, the Township provides post employment health care benefits in accordance with the provisions of Ch. 88, P.L. 1974 as amended by Chapter 436, P.L. 1981, at its cost.

*Plan Description*

The Township contributes to the State Health Benefits Program (SHBP) a cost sharing, multi-employer defined benefit post-employment healthcare plan administered by the State of New Jersey Division of Pensions and Benefits. The SHBP was established in 1961 under N.J.S.A. 52:14-17.25 et seq. to provide health benefits to State employees, retirees, and their dependents.

The SHBP was extended to employees, retirees, and dependents of participating local public employers in 1964. Local employers must adopt a resolution to participate in the SHBP. Rules governing the operation and administration of the program are found in Title 17, Chapter 9 of the New Jersey Administrative Code. SHBP provides medical, prescription drugs, mental health/substance abuse, and Medicare Part B reimbursement to retirees and their covered dependents.

The State Health Benefits Commission is the executive body established by statute to be responsible for the operation of the SHBP. The State of New Jersey Division of Pensions and Benefits issues a publicly available financial report that includes financial statements and required supplementary information for the SHBP. That report may be obtained by writing to: State of New Jersey Division of Pensions and Benefits, P.O. Box 295, Trenton, NJ 08625-0295 or by visiting their website at <http://www.state.nj.us/treasury/pensions/gasb-43-sept2008.pdf>.

*Plan Coverage*

Coverage applies to certain full –time, qualifying department heads as follows:

1. Retire with at least twenty-five years of full-time service to the Township; and
2. The retired employee and their eligible spouse will be covered until they are respectively eligible for Medicare or eligible to receive paid medical benefits from another source, whichever comes first. Coverage shall cease for the spouse, at the expense of the Township, upon the death of the eligible employee.

TOWNSHIP OF TEANECK  
 NOTES TO FINANCIAL STATEMENTS  
 YEARS ENDED DECEMBER 31, 2011 AND 2010  
 (Continued)

**12. Post Employment Benefits (Continued)**

*Funding Policy*

Participating employers are contractually required to contribute based on the amount of premiums attributable to their retirees. Post-retirement medical benefits under the plan have been funded on a pay-as-you-go basis since 1994. Prior to 1994, medical benefits were funded on an actuarial basis.

Contributions to pay for the health premiums of participating employees in the SHBP are billed to the Township of Teaneck on a monthly basis. The rates charges by the system for the year ended December 31, 2010 were as follows:

The Township of Teaneck contributes to SHBP for post-retirement benefits for the years ended December 31, 2011 and 2010 were \$92,402.40 and \$73,326.22, respectively, which equaled the required contribution for each year. There were approximately 4 retired participants eligible at December 31, 2011 and 2010, respectively.

**13. Fixed Assets**

The following is a summary of changes in the general fixed asset group for the year 2011:

	<u>Balance</u> <u>December 31, 2010</u>	<u>Additions/</u> <u>Adjustments</u>	<u>Deletions/ Adjustments</u>	<u>Balance</u> <u>December 31, 2011</u>
Land	\$ 54,781,600.00	\$ 682,400.00		\$ 55,464,000.00
Buildings	15,295,400.00		\$ (1,179,200.00)	14,116,200.00
Machinery and Equipment	13,728,432.72	1,854,226.46	\$ (93,544.00)	15,489,115.18
	<u>\$ 83,805,432.72</u>	<u>\$ 2,536,626.46</u>	<u>\$ (1,272,744.00)</u>	<u>\$ 85,069,315.18</u>

**14. Property Tax Calendar**

The Township of Teaneck property taxes are due the first of February, May, August, and November. The levy is determined upon certification of tax rate by the county. Liens are sold at a tax sale in the subsequent year. The tax sale was held on November 30, 2011 for 2010 taxes.

TOWNSHIP OF TEANECK  
 NOTES TO FINANCIAL STATEMENTS  
 YEARS ENDED DECEMBER 31, 2011 AND 2010  
 (Continued)

**15. Municipal Court**

The Municipal Court Report is issued separately.

**16. Comparative Schedule of Fund Balances**

	<u>Year</u>	Balance <u>December 31</u>	Utilized in Budget of Succeeding <u>Year</u>
Current Fund	2011	\$ 5,629,611.94	\$ 4,450,000.00
	2010	7,051,531.85	4,450,000.00
	2009	6,371,159.31	4,150,000.00
	2008	6,729,195.41	4,150,000.00
	2007	6,462,181.59	4,450,000.00

TOWNSHIP OF TEANECK  
NOTES TO FINANCIAL STATEMENTS  
YEARS ENDED DECEMBER 31, 2011 AND 2010  
(Continued)

**17. Comparative Schedule of Tax Rate Information**

	<u>2011</u>	<u>2010</u>	<u>2009</u>	<u>2008</u>
Tax Rate	<u>\$2.363</u>	<u>\$2.328</u>	<u>\$2.281</u>	<u>\$2.197</u>

Apportionment of Tax Rate

Municipal	0.848	0.824	0.787	0.748
Municipal Open Space	0.010	0.010	0.010	0.010
County	0.196	0.194	0.191	0.178
County Open Space	0.003	0.003	0.011	0.011
Local School	1.306	1.297	1.282	1.250

Net Valuation Taxable as listed in the Bergen County Board of Taxation Levy Duplicate

2011	<u>\$ 6,066,673,026</u>		
2010		<u>\$6,092,893,157</u>	
2009			<u>\$6,092,338,564</u>
2008			<u>\$6,093,801,694</u>

**18. Comparison of Tax Levies and Collection Currently**

A study of this tabulation could indicate a possible trend in future tax levies. A decrease in the percentage of current collection could be an indication of a probable increase in future tax levies.

<u>Year</u>	<u>Tax Levy</u>	<u>Cash Collection</u>	<u>Percentage of Collection</u>
2011	\$ 143,730,387.60	\$ 140,216,492.59	97.56%
2010	142,355,042.31	139,650,760.11	98.10%
2009	139,401,520.52	136,507,230.17	97.92%
2008	134,575,678.73	132,319,193.46	98.32%

TOWNSHIP OF TEANECK  
 NOTES TO FINANCIAL STATEMENTS  
 YEARS ENDED DECEMBER 31, 2011 AND 2010  
 (Continued)

**19. Delinquent Taxes and Tax Title Liens**

This tabulation includes a comparison expressing percentage of the total of delinquent taxes and tax title liens in relation to the tax levies of the last three years.

<u>December Year</u>	<u>Amount of Tax Title Liens</u>	<u>Amount of Delinquent Taxes</u>	<u>Total</u>	<u>Percentage of Tax Levy</u>
2011	\$ 1,593.56	\$ 2,341,714.51	\$ 2,343,308.07	1.63%
2010	-	2,089,402.46	2,089,402.46	1.47%
2009	-	2,580,756.87	2,580,756.87	1.85%
2008	-	2,078,219.31	2,078,219.31	1.54%

**20. Property Acquired by Tax Title Lien Liquidation**

The value of property acquired by liquidation of tax title liens on December 31, on the basis of the last assessed valuation of properties, was as follows:

<u>Year</u>	<u>Amount</u>
2011	\$ 263,167.00
2010	263,167.00
2009	263,167.00
2008	263,167.00

TOWNSHIP OF TEANECK  
NOTES TO FINANCIAL STATEMENTS  
ECONOMIC AND DEMOGRAPHIC INFORMATION

A. Employment and Unemployment Comparisons

For the years 2005 through 2010, the New Jersey Department of Labor reported the following annual average employment information for the Township of Teaneck, the County of Bergen and the State of New Jersey:

<u>Year</u>	<u>Total Labor Force</u>	<u>Employment</u>	<u>Unemployment</u>	<u>Unemployment Rate</u>
2010	20,600	19,000	1600	7.6
2009	20,485	18,941	1544	7.5
2008	20,513	19,664	849	4.1
2007	20,525	19,875	650	3.2
2006	20,717	19,952	765	3.7

B. Employment and Unemployment Comparisons

County of Bergen

<u>Year</u>	<u>Total Labor Force</u>	<u>Employed Labor Force</u>	<u>Total Unemployed</u>	<u>Unemployment Rate</u>
2010	476,200	436,500	39,700	8.3
2009	480,494	442,452	38,042	7.9
2008	477,926	456,482	21,444	4.5
2007	474,081	457,820	16,261	3.4
2006	476,199	457,770	18,429	3.9

Source: New Jersey Department of Labor and Workforce Development  
Labor Planning and Analysis  
Local Area Unemployment Statistics

TOWNSHIP OF TEANECK  
 NOTES TO FINANCIAL STATEMENTS  
 ECONOMIC AND DEMOGRAPHIC INFORMATION

C. Per Capita Income

County of Bergen

<u>Year</u>	<u>Income</u>
2010	\$65,486
2009	63,198
2008	68,227
2007	67,394
2006	62,714

Source: US Department of Commerce, Bureau of Economic Analysis, Regional Economic Accounts, Local Area Personal Income

D. Population Estimates for Township of Teaneck

<u>Year</u>	<u>Population</u>
2011	38,971
2010	37,825
2009	38,633
2008	38,541
2007	38,652

Source: State of NJ Department of Labor and Workforce Development, Division of Labor Planning and Analysis

TOWNSHIP OF TEANECK  
NOTES TO FINANCIAL STATEMENTS  
ECONOMIC AND DEMOGRAPHIC INFORMATION

E. Assessed Valuations

Land and Improvements by Class

<u>Year</u>	<u>Vacant Land</u>	<u>Residential</u>	<u>Industrial</u>	<u>Apartment</u>	<u>Utilities</u>	<u>Total</u>
2011	\$ 25,463,300	\$ 5,243,263,500	\$ 608,092,200	\$ 184,038,300	\$ 5,815,726	\$ 6,066,673,026
2010	28,599,600	5,250,478,800	614,853,100	191,725,400	7,236,257	6,092,893,157
2009	32,595,400	5,238,910,900	623,269,600	192,381,500	5,181,164	6,092,338,564
2008	29,911,100	5,239,172,100	621,159,100	198,441,100	5,118,294	6,093,801,694
2007 *	25,474,400	5,242,322,900	608,229,500	199,453,200	5,198,681	6,080,678,681

Note: Revaluation



TOWNSHIP OF TEANECK  
CURRENT FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

SCHEDULE OF CASH - COLLECTOR - TREASURER

A-4

	<u>Reference</u>		
Balance December 31, 2010	A		\$ 26,060,957.19
Increased by:			
Interest and Costs on Taxes	A-2	506,430.62	
Interest and Costs on Assessments	A-2	15,846.60	
Miscellaneous Revenue Not Anticipated	A-2	479,056.71	
Appropriation Contras	A-3	370,185.49	
Taxes Receivable	A-9	141,517,804.13	
Revenue Accounts Receivable	A-11	7,416,064.07	
Interfunds	A-12	28,245,203.26	
Sales Contracts Receivable	A-13	5,000.00	
Miscellaneous Charges Receivable	A-14	167,305.28	
Prepaid Taxes	A-20	595,220.93	
Prepaid Licenses and Permits	A-21	9,520.00	
Due From State - Senior Citizens and Veterans Deductions	A-8	240,648.63	
Emergency Note Payable	A-16	768,000.00	
Various Cash Liabilities and Reserves	A-26	765,073.12	
		<hr/>	
			<u>181,101,358.84</u>
			207,162,316.03
Decreased by:			
Refund Prior Year Revenue	A-1	590,785.07	
Current Year Budget Appropriations	A-3	56,787,268.09	
Matching Funds for Grants	A-3	21,352.00	
Interfunds	A-12	28,113,282.37	
Appropriation Reserves	A-18	2,645,480.01	
Local District School Taxes	A-22	79,235,126.00	
County Taxes Payable	A-23	12,060,792.04	
Special District Taxes Payable	A-24	183,888.41	
Various Cash Liabilities and Reserves	A-26	1,783,338.51	
		<hr/>	
			<u>181,421,312.50</u>
Balance December 31, 2011	A		<u>\$ 25,741,003.53</u>

TOWNSHIP OF TEANECK  
 FOR THE YEAR ENDED DECEMBER 31, 2011

SCHEDULE OF CASH - GRANT FUND

A-5

	<u>Reference</u>		\$
Balance December 31, 2010	A		-
Increased by Receipts:			
Interfund Current Fund (Net of Increases & Decreases)	A-12	\$	19,004.86
Unappropriated Grants Received	A-29		250.00
Grants Receivable	A-17		176,208.77
Matching Funds for Grants	A-27		21,352.00
Canceled Grants Receivable	A-17		<u>75,000.00</u>
			<u>291,815.63</u>
			<u>291,815.63</u>
Decreased by Disbursements:			
Appropriated Reserve for Grants	A-27		179,418.69
Encumbrances Payable Paid	A-28		37,013.80
Canceled Grant Appropriated	A-27		<u>75,383.14</u>
			<u>291,815.63</u>
Balance December 31, 2011	A		<u>\$ -</u>

TOWNSHIP OF TEANECK  
CURRENT FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

SCHEDULE OF PETTY CASH

A-6

	<u>Reference</u>	
Balance December 31, 2010	A	<u>\$ 1,800.00</u>
Balance December 31, 2011	A	<u>\$ 1,800.00</u>
<u>Analysis of Balance:</u>		
Treasurer		700.00
Police		500.00
Library		600.00
		<u>\$ 1,800.00</u>

A-7

SCHEDULE OF CASH - CHANGE FUND

	<u>Reference</u>	
Balance December 31, 2010	A	<u>\$ 575.00</u>
Balance December 31, 2011	A	<u>\$ 575.00</u>
<u>Analysis of Balance:</u>		
Tax Collector		\$ 225.00
Municipal Court		200.00
Registrar		50.00
Library		100.00
		<u>\$ 575.00</u>

TOWNSHIP OF TEANECK  
CURRENT FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

**SCHEDULE OF AMOUNT DUE FROM STATE OF NEW JERSEY  
FOR SENIOR CITIZENS' AND VETERANS' DEDUCTIONS - CH73 P.L. 1976**

A-8

	<u>Reference</u>		
Balance December 31, 2010	A	\$	4,749.32
Increased by:			
Senior Citizens' Deductions Per Tax Billing			36,500.00
Veterans' Deductions Per Tax Billing			204,500.00
Senior Citizens' and Veterans' Allowed			6,250.00
Senior Citizens' and Veterans' Allowed -Prior Year			247,250.00
			247,250.00
Less:			
Senior Citizens' and Veterans' Disallowed			4,076.71
Senior Citizens' and Veterans' Disallowed- 2010 Taxes	A-1		4,101.37
			8,178.08
			243,821.24
Decreased by:			
State Share of Senior Citizens and Veteran Deductions Received in Cash	A-4		240,648.63
			240,648.63
Balance December 31, 2011	A	\$	3,172.61
 <b>Calculation of Amount Realized</b>			
Senior Citizens			36,500.00
Veterans			204,500.00
Senior Citizens & Veterans Deductions Allowed			6,250.00
			247,250.00
Less: Current Year/Seniors & Veterans Disallowed			4,076.71
Realized as Tax Revenue	A-9	\$	243,173.29

TOWNSHIP OF TEANECK  
CURRENT FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

SCHEDULE OF TAXES RECEIVABLE AND ANALYSIS OF PROPERTY TAX LEVY

A-9

	Balance <u>Dec. 31, 2010</u>	2011 <u>Levy</u>	Collections <u>2010</u>	2011	Transfer <u>to Lien</u>	Added <u>(Canceled/ Judgments )</u>	Balance <u>Dec. 31, 2011</u>
PY Taxes	\$ 2,089,402.46	\$ -	\$ -	\$ 2,073,317.43	\$ 624.44	\$ 1,801.31	\$ 17,261.90
2011 Taxes	<u>2,089,402.46</u>	<u>143,730,387.60</u>	<u>528,832.60</u>	<u>139,687,659.99</u>	<u>838.87</u>	<u>(1,188,603.53)</u>	<u>2,324,452.61</u>
	<u>\$2,089,402.46</u>	<u>\$143,730,387.60</u>	<u>\$528,832.60</u>	<u>\$141,760,977.42</u>	<u>\$1,463.31</u>	<u>(\$1,186,802.22)</u>	<u>\$2,341,714.51</u>
Reference	A	Below	A-20	Below	A-10A		A
<u>Reference</u>							
Cash Receipts				\$ 141,517,804.13	A-4		
State of NJ - Realized				243,173.29	A-8		
Seniors and Veterans Deductions				<u>\$141,760,977.42</u>	Above		
<u>Analysis of 2011 Property Tax Levy</u>							
<u>Reference</u>							
Tax yield:							
General Property Tax					\$ 143,355,489.27		
Public Utility Tax					183,888.41		
Special District Taxes					191,009.92		
Added Tax (R.S. 54:4-63.1 et seq.)					<u>607,476.24</u>		
Tax Levy				Above	<u>\$ 143,730,387.60</u>		
Local District School Tax				A-22	\$ 79,235,126.00		
County Taxes				A-23	11,886,926.77		
County Open Space Taxes				A-23	145,865.71		
Added County Taxes				A-23	16,087.06		
Special District Taxes				A-24	183,888.41		
Municipal Open Space Taxes				A-25	<u>607,476.24</u>		
				A-2	92,075,370.19		
Local Tax for Municipal Purposes				A-2	51,466,293.88		
Additional Taxes					<u>188,723.53</u>		
					<u>51,655,017.41</u>		
				Above	<u>\$ 143,730,387.60</u>		

TOWNSHIP OF TEANECK  
 CURRENT FUND  
 FOR THE YEAR ENDED DECEMBER 31, 2011

**SCHEDULE OF PROPERTY ACQUIRED FOR TAXES (AT ASSESSED VALUATION)**

	<u>Reference</u>	
Balance December 31, 2010	A	<u>\$263,167.00</u>
Balance December 31, 2011	A	<u><u>\$263,167.00</u></u>

A-10

**SCHEDULE OF TAX TITLE LIEN RECEIVABLE**

	<u>Reference</u>		
Increased by:			
Transfer from Taxes Receivable	A-9	\$ 1,463.31	
Interest and Costs		<u>130.25</u>	<u>1,593.56</u>
Balance December 31, 2011	A		<u><u>1,593.56</u></u>

A-10A

TOWNSHIP OF TEANECK  
CURRENT FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

SCHEDULE OF REVENUE ACCOUNTS RECEIVABLE

A-11

Revenue Accounts Receivable:	Balance December 31, <u>2010</u>	Accrued in <u>2011</u>	Collected in <u>2011</u>	Balance December 31, <u>2011</u>
Township Clerk:				
Licenses:				
Alcoholic Beverages	\$ -	\$ 73,314.00	\$ 73,314.00	\$ -
Other	-	12,545.00	12,545.00	-
Fees and Permits - Other		20,391.46	20,391.46	-
Miscellaneous		4,455.00	4,455.00	-
Health Department				-
Licenses		113,220.00	113,220.00	-
Miscellaneous		600.42	600.42	-
Department of Public Works				-
Fees and Permits		13,820.00	13,820.00	-
Miscellaneous		4,495.00	4,495.00	-
Fire Department				-
Licenses		2,922.00	2,922.00	-
Fees and Permits		65,888.78	65,888.78	-
Miscellaneous		250.00	250.00	-
Planning Board/Board of Adjustments				-
Fees and Permits		69,736.00	68,856.00	880.00
Finance Department				-
Fees and Permits		96,034.00	96,034.00	-
Police Department				-
Fees and Permits		46,074.34	46,074.34	-
Miscellaneous		445.08	445.08	-
Recreation Department				-
Fees and Permits	-	675,443.11	675,443.11	-
Miscellaneous		848.00	848.00	-
Assessor				-
Miscellaneous		378.35	378.35	-
Library				-
Fines and Costs	67.00	20,542.64	20,432.64	177.00
Municipal Court				-
Fines and Costs	43,345.74	740,661.78	737,720.00	46,287.52
Uniform Construction Code				-
Fees and Permits		892,770.20	891,925.20	845.00
Miscellaneous		18,847.11	18,847.11	-
Interest on Investments and Deposits		59,288.89	59,288.89	-
Rent of Township Property		46,866.25	46,866.25	-
Sewer Use Charges		534,073.60	534,073.60	-
Energy Receipts Tax		3,029,193.00	3,029,193.00	-
Consolidated Municipal Property Tax Relief Aid		350,103.00	350,103.00	-
Hotel Occupancy Fee (P.L. 2003, c. 114)		429,553.84	429,553.84	-
Teaneck Senior Housing Association				-
Lease Agreement		110,200.00	110,200.00	-
	<u>\$ 43,412.74</u>	<u>\$ 7,432,960.85</u>	<u>\$ 7,428,184.07</u>	<u>\$ 48,189.52</u>
<u>Reference</u>	A		Below	A

Budget Revenues

Cash Receipts	A-4	\$ 7,416,064.07
Applied	A-21	12,120.00
	Above	<u>\$ 7,428,184.07</u>

TOWNSHIP OF TEANECK  
CURRENT FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

SCHEDULE OF INTERFUNDS

A-12

Fund	Reference	Due From / (To)			Due From / (To)
		Balance Dec. 31, 2010	Increases	Decreases	Balance Dec. 31, 2011
Federal and State Grants		\$ (67,395.02)	\$ 215,312.19	\$ 196,307.33	\$ (48,390.16)
Animal License Trust		(8,345.20)	22,423.40	21,382.20	(7,304.00)
Trust Assessment		(322,320.27)		10,617.82	(332,938.09)
Other Trust Funds-Other		(4,424,757.72)	5,083,111.35	5,716,840.12	(5,058,486.49)
General Capital		(6,499,179.42)	23,192,818.57	24,664,370.03	(7,970,730.88)
		<hr/>	<hr/>	<hr/>	<hr/>
Due from Current Fund	A	\$ (11,321,997.63)	\$ 28,513,665.51	\$ 30,609,517.50	\$ (13,417,849.62)
<u>Analysis</u>					
Cash Receipts	A-4	\$ -		\$ 28,245,203.26	
Disbursements	A-4		28,113,282.37		
Canceled Grants	A-17, 27		75,383.14	75,000.00	
Due to Trust Fund- Hyatt Donation	B-9			5,000.00	
Municipal Open Space Due to Trust Fund	A-25			607,476.24	
Budget Appropriations - Due to Trust	A-3			1,130,000.00	
Budget Appropriations - Capital Imp. Fund	A-3			546,838.00	
Realize Capital Surplus - Budget Revenue	A-2		325,000.00		
		<hr/>	<hr/>	<hr/>	<hr/>
		\$ -	\$ 28,513,665.51	\$ 30,609,517.50	\$ -



TOWNSHIP OF TENEACK  
CURRENT FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

**SCHEDULE OF SALES CONTRACTS RECEIVABLE**

A-13

	<u>Reference</u>	
Balance December 31, 2010	A	\$ 20,000.00
Decreased by:		
Cash Receipts	A-4	5,000.00
Balance December 31, 2011	A	\$ 15,000.00

**SCHEDULE OF OTHER ACCOUNTS RECEIVABLE**

A-14

	<u>Reference</u>	
Balance December 31, 2010	A	\$ 188,513.39
Increased by:		
Lot Cleaning and Sewer Charges Etc.		144,899.18
		144,899.18
		333,412.57
Decreased by:		
Canceled/ Reclassed		63,958.42
Collected	A-2, 4	167,305.28
		231,263.70
Balance December 31, 2011	A	\$ 102,148.87

TOWNSHIP OF TEANECK  
CURRENT FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

SCHEDULE OF DEFERRED CHARGES N.J.S.A. 40A:4-55 - SPECIAL EMERGENCY

A-15

<u>Purpose / Date Authorized</u>	<u>Amount Authorized</u>	<u>1/5 of Net Amount Authorized</u>	<u>Balance Dec. 31, 2010</u>	<u>Increased in 2011</u>	<u>Reduced in 2011</u>	<u>Balance Dec. 31, 2011</u>
Severence Liabilities	\$ 768,333.00	\$ 153,666.60	\$ -	\$ 768,333.00		\$ 768,333.00
	<u>\$ 768,333.00</u>	<u>\$ 153,666.60</u>	<u>\$ -</u>	<u>\$ 768,333.00</u>	<u>\$ -</u>	<u>\$ 768,333.00</u>
			A	A-3	A-3	A

SCHEDULE OF SPECIAL EMERGENCY NOTE PAYABLE

A-16

<u>Date of Maturity</u>	<u>Interest Rate</u>	<u>Balance Dec. 31, 2010</u>	<u>Increased in 2011</u>	<u>Reduced in 2011</u>	<u>Balance Dec. 31, 2011</u>
Emergency Note- Severence Liabilities	04/26/12	\$ -	\$ 768,000.00	\$ -	\$ 768,000.00
		<u>\$ -</u>	<u>\$ 768,000.00</u>	<u>\$ -</u>	<u>\$ 768,000.00</u>
			A-4		A

TOWNSHIP OF TEANECK  
CURRENT FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

SCHEDULE OF GRANTS RECEIVABLE - FEDERAL AND STATE GRANT FUND

A-17

<u>Grant</u>	Balance Dec. 31, <u>2010</u>	Budget <u>Revenue</u>	<u>Received</u>	<u>Cancelled</u>	Balance Dec. 31, <u>2011</u>
DCA- Statewide Livable Communities Grant	\$ 75,000.00			\$ 75,000.00	\$ -
<b>2010 Grants:</b>					
Municipal Alliance on Alcoholism and Drug Abuse	8,911.44		8,911.44		0.00
FEMA Firefighters Grant	57,960.00		57,960.00		0.00
NJ DEP - Forest Service BSF Grant	7,000.00		7,000.00		0.00
Edward Byrne JAG Grant	9,997.00				9,997.00
NJ Body Armor Replacement					0.00
NJ Emergency Management Assistance	5,000.00		5,000.00		0.00
<b>2011 Grants:</b>					
Pedestrian Safety Grant		13,000.00	13,000.00		0.00
FEMA Firefighters Grant		143,217.00	9,200.00		134,017.00
Green Communities Grant		3,000.00			3,000.00
Teaneck Against Substance Abuse (TMAASA)		15,759.00	1,380.10		14,378.90
Click it or Ticket Grant		4,000.00	4,000.00		0.00
Clean Communities Grant		53,609.40	53,609.40		0.00
Alcohol Education & Rehabilitation Fund		862.96	862.96		0.00
COPS in Shop		2,616.20	2,616.20		0.00
Body Armor Replacement		8,168.67	8,168.67		0.00
NJLM Education Foundation		9,000.00	4,500.00		4,500.00
	-				-
	<u>\$ 163,868.44</u>	<u>\$ 253,233.23</u>	<u>\$ 176,208.77</u>	<u>\$ 75,000.00</u>	<u>\$ 165,892.90</u>
Reference	A	A-2	A-5	A-12, A-27	A

TOWNSHIP OF TEANECK  
CURRENT FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

SCHEDULE OF APPROPRIATION RESERVES

A-18

	Balance Dec. 31, 2010	Transfers	Encumbrances	Modified by Transfers	Paid or Charged	Lapsed	Overexpenditures
<b>SALARIES AND WAGES WITHIN "CAPS":</b>							
Township Manager	\$ 33,453.75	\$ -	\$ -	\$ 33,453.75	\$ -	33,453.75	\$ -
Township Council	10,063.72			10,063.72		10,063.72	
Township Clerk	18,864.26			18,864.26		18,864.26	
Finance Office	3,293.26			3,293.26		3,293.26	
Purchasing	3,416.08			3,416.08	3,103.00	313.08	
Tax Collection Office	4,319.74			4,319.74	4,221.00	98.74	
Assessment of Taxes	6,208.16			6,208.16	3,280.00	2,928.16	
Legal Services and Costs	4,236.16			4,236.16		4,236.16	
Municipal Court	22,965.06			22,965.06	2,203.00	20,762.06	
Police	1,123,959.58			1,123,959.58	653,625.13	470,334.45	
School Guards	384.06			384.06		384.06	
Fire	123,469.59			123,469.59		123,469.59	
Department of Public Works	82,610.99			82,610.99	5,760.00	76,850.99	
Buildings and Grounds	142,909.18			142,909.18		142,909.18	
Maintenance Garage	50,356.38			50,356.38	2,483.00	47,873.38	
Health Department	65,165.29			65,165.29	2,987.00	62,178.29	
Recreation Department	6,869.79			6,869.79	5,717.00	1,152.79	
Construction Official	54,190.40			54,190.40	3,280.00	50,910.40	
<b>TOTAL SALARIES AND WAGES WITHIN "CAPS"</b>	<b>1,756,735.45</b>	<b>-</b>	<b>-</b>	<b>1,756,735.45</b>	<b>686,659.13</b>	<b>1,070,076.32</b>	<b>-</b>
<b>OTHER EXPENSES WITHIN "CAPS":</b>							
Township Manager	33,019.14		8,125.00	41,144.14	9,421.60	31,722.54	
Township Council	8,794.91		117.50	8,912.41	1,353.55	7,558.86	
Township Clerk	56,579.80		21,917.41	78,497.21	53,034.74	25,462.47	
Finance Office	14,080.91		745.18	14,826.09	12,242.30	2,583.79	
Annual Audit	22,889.50			22,889.50	22,889.50	-	
Purchasing	459.88		95.00	554.88	95.00	459.88	
Management Information Systems	3,511.19		29,092.00	32,603.19	29,527.65	3,075.54	
Assessment of Taxes	1,523.03		3,130.00	4,653.03		4,653.03	
Legal Services and Costs	90,453.72	95,000.00	28,977.25	214,430.97	195,725.44	18,705.53	
Municipal Court	6,848.84		1,485.00	8,333.84	7,995.80	338.04	
Group Insurance Premiums	600,667.20	(118,000.00)		482,667.20	348,997.68	133,669.52	
Police	62,502.24		38,575.59	101,077.83	58,589.24	42,488.59	
School Guards	1,000.00			1,000.00		1,000.00	
Purchase of Police Cars			7,342.94	7,342.94	7,342.94	-	
Emergency Management	17,000.00			17,000.00		17,000.00	
Fire	29,578.00		23,327.06	52,905.06	32,369.47	20,535.59	
Department of Public Works	339,760.33		397,493.53	737,253.86	592,542.25	144,711.61	
Buildings & Grounds	33,928.33		14,039.61	47,967.94	18,621.53	29,346.41	
Maintenance Garage	7,993.76	30,000.00	53,374.26	91,368.02	84,919.39	6,448.63	
Health Department	7,286.23		14,490.55	21,776.78	11,846.55	9,930.23	
Recreation Department	55,528.65		44,885.10	100,413.75	66,138.94	34,274.81	
Construction Official	15,859.80		1,088.26	16,948.06	5,946.31	11,001.75	
Postage	14,229.71			14,229.71	7,229.60	7,000.11	
Central Supply	12,883.16		1,304.69	14,187.85	7,853.84	6,334.01	
Employee Allowances	16,017.67			16,017.67	1,193.50	14,824.17	
Advertising	5,233.66			5,233.66	3,954.94	1,278.72	
Gasoline	70,828.82			70,828.82	14,948.83	55,879.99	
Diesel Fuel	25,823.42			25,823.42	20,957.47	4,865.95	
Electricity, Gas and Street Lighting	277,735.71			277,735.71	199,388.55	78,347.16	
Telephone	10,877.54	3,000.00		13,877.54	10,717.35	3,160.19	
Heating Oil	13,403.42			13,403.42	2,552.78	10,850.64	
Water and Fire Hydrant Service	75,889.96			75,889.96	73,501.25	2,388.71	
Contingent	11,987.11		314.83	12,301.94	11,506.33	801.61	
<b>TOTAL OTHER EXPENSES WITHIN "CAPS"</b>	<b>\$ 1,944,175.64</b>	<b>\$ 10,000.00</b>	<b>\$ 689,920.76</b>	<b>\$ 2,644,096.40</b>	<b>\$ 1,913,398.32</b>	<b>\$ 730,698.08</b>	<b>\$ -</b>

(Continued Next Page)

TOWNSHIP OF TEANECK  
CURRENT FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

SCHEDULE OF APPROPRIATION RESERVES

A-18

	Balance <u>Dec. 31, 2010</u>	Transfers	Encumbrances	Modified by Transfers	Paid or Charged	Lapsed	Overexpenditures
DEFERRED CHARGES AND STATUTORY EXPENDITURES WITHIN "CAPS":							
Social Security System (O.A.S.I.)	\$ 97,610.55	\$ (10,000.00)		\$ 87,610.55	\$ 8,290.55	\$ 79,320.00	\$ -
TOTAL DEFERRED CHARGES AND STATUTORY EXPENDITURES WITHIN "CAPS"	<u>97,610.55</u>	<u>(10,000.00)</u>	<u>0.00</u>	<u>87,610.55</u>	<u>8,290.55</u>	<u>79,320.00</u>	<u>0.00</u>
TOTAL RESERVES WITHIN "CAPS"	<u>3,798,521.64</u>	<u>0.00</u>	<u>689,920.76</u>	<u>4,488,442.40</u>	<u>2,608,348.00</u>	<u>1,880,094.40</u>	<u>0.00</u>
OTHER EXPENSES EXCLUDED FROM "CAPS":							
Matching Funds for Grants	9,620.00			9,620.00	-	9,620.00	
Maintenance of Free Public Library	99,528.19			99,528.19	37,892.01	61,636.18	
BCUA Sewer Charges						-	
TOTAL OTHER EXPENSES EXCLUDED FROM "CAPS"	<u>109,148.19</u>		<u>-</u>	<u>109,148.19</u>	<u>37,892.01</u>	<u>71,256.18</u>	<u>-</u>
TOTAL RESERVES EXCLUDED FROM "CAPS"	<u>109,148.19</u>	<u>-</u>	<u>-</u>	<u>109,148.19</u>	<u>37,892.01</u>	<u>71,256.18</u>	<u>-</u>
TOTAL RESERVES	<u>\$ 3,907,669.83</u>	<u>\$ 0.00</u>	<u>\$ 689,920.76</u>	<u>\$ 4,597,590.59</u>	<u>\$ 2,646,240.01</u>	<u>\$ 1,951,350.58</u>	<u>\$ -</u>
	A, Below			Below	Below	A-1	

	Ref.	
Appropriation Reserve	Above	\$3,907,669.83
Prior Year Encumbrances	A-19	<u>689,920.76</u>
	Above	<u>\$4,597,590.59</u>
Accounts Payable	A-26	\$ 760.00
Disbursed	A-4	<u>2,645,480.01</u>
	Above	<u>\$ 2,646,240.01</u>

TOWNSHIP OF TEANECK  
CURRENT FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

SCHEDULE OF ENCUMBRANCES PAYABLE

A-19

	<u>Reference</u>	
Balance December 31, 2010	A	\$ 689,920.76
Increased by:		
Transfer from Current Appropriations	A-3	826,420.11
		1,516,340.87
Decreased by:		
Transfer to Appropriations Reserves	A-18	689,920.76
		689,920.76
Balance December 31, 2011	A	\$ 826,420.11

SCHEDULE OF PREPAID TAXES

A-20

	<u>Reference</u>	
Balance December 31, 2010	A	\$ 528,832.60
Increased by:		
Receipts - Prepaid 2011 Taxes	A-4	595,220.93
		595,220.93
		1,124,053.53
Decreased by:		
Applied to 2010 Taxes	A-9	528,832.60
		528,832.60
Balance December 31, 2011	A	\$ 595,220.93

TOWNSHIP OF TEANECK  
CURRENT FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

**SCHEDULE OF PREPAID LICENSES AND PERMITS**

	<u>Reference</u>		A-21
Balance December 31, 2010	A		\$ 12,120.00
Increased by:			
Receipts - Prepaid 2012 Licenses and Permits	A-4	<u>9,520.00</u>	<u>9,520.00</u>
			21,640.00
Decreased by:			
Applied to Revenue	A-11	<u>12,120.00</u>	<u>12,120.00</u>
Balance December 31, 2011	A		<u><u>\$ 9,520.00</u></u>
 <u>Analysis of Balance December 31, 2011</u>			
Township Clerk			<u><u>\$ 9,520.00</u></u>

TOWNSHIP OF TEANECK  
CURRENT FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

SCHEDULE OF LOCAL DISTRICT SCHOOL TAXES

A-22

	<u>Reference</u>	
Balance December 31, 2010	A	\$ -
Increased by:		
2011 Levy	A-1,9	79,235,126.00
		<u>79,235,126.00</u>
Decreased by:		
Payments	A-4	<u>79,235,126.00</u>
Balance December 31, 2011	A	<u><u>\$ -</u></u>

SCHEDULE OF COUNTY TAXES PAYABLE

A-23

	<u>Reference</u>	
Balance December 31, 2010	A	\$ 27,999.56
Increased by:		
Levy - General	A-1, 9	\$ 11,886,926.77
Levy- Open Space	A-1, 9	145,865.71
Added and Omitted Taxes	A-1, 9	<u>16,087.06</u>
		<u>12,048,879.54</u>
		12,076,879.10
Decreased by:		
Payments	A-4	<u>12,060,792.04</u>
Balance December 31, 2011	A	<u><u>\$ 16,087.06</u></u>



TOWNSHIP OF TEANECK  
 CURRENT FUND  
 FOR THE YEAR ENDED DECEMBER 31, 2011

SCHEDULE OF SPECIAL DISTRICT TAXES PAYABLE

A-24

	<u>Reference</u>	
Balance December 31, 2010	A	\$ -
Increased by:		
Levy- Special Improvement District	A-1,9	183,888.41
		<u>183,888.41</u>
Decreased by:		
Payments	A-4	183,888.41
		<u>183,888.41</u>
Balance December 31, 2011	A	<u><u>\$ -</u></u>

SCHEDULE OF MUNICIPAL OPEN SPACE TAXES PAYABLE

A-25

	<u>Reference</u>	
Balance December 31, 2010	A	\$ -
Increased by:		
Levy- Open Space	A-1, 9	\$ 606,667.73
Added and Omitted Taxes	A-1, 9	808.51
		<u>607,476.24</u>
		607,476.24
Decreased by:		
Due to Trust Fund	A-12	607,476.24
		<u>607,476.24</u>
Balance December 31, 2011	A	<u><u>\$ -</u></u>

TOWNSHIP OF TEANECK  
CURRENT FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

SCHEDULE OF VARIOUS CASH LIABILITIES AND RESERVES

A-26

<u>Liabilities and Reserves</u>	Balance Dec. 31, <u>2010</u>	<u>Increased</u>	<u>Decreased</u>	<u>Adjustment/Canceled</u>	Balance Dec. 31, <u>2011</u>
<u>Liabilities :</u>					
Due to State of NJ - Domestic Violence Fund	\$ 1,125.00	\$ 4,525.00	\$ 4,775.00	\$ -	\$ 875.00
Tax and Interest Overpayments	599,891.68	658,398.82	108,452.03		1,149,838.47
Accounts Payable	1,224,763.25	760.00	751,956.41	(417,333.59)	56,233.25
Miscellaneous Suspense - Deposits	33,835.00	38.50	38.50		33,835.00
Due to State of NJ - Dog Licenses	3.80	2,569.80	2,559.00	(0.20)	14.40
Due to State of NJ - Bldg. Surcharge Fees	9,284.00	35,911.00	36,310.00		8,885.00
 <u>Reserves for:</u>					
Maintenance of Free Public Library - with State Aid	97,193.32	18,330.00	12,802.36		102,720.96
Library Grants	195.80				195.80
Reserve for Revaluation	196,847.62				196,847.62
Master Plan Updates	3,188.78				3,188.78
Property Deposits	7,350.00	300.00	900.00		6,750.00
Tax Settlement	58,313.47				58,313.47
Tax Appeals	120,267.56	50,000.00	170,267.56		0.00
Debt Payment Cedar Lane SID Loan	40,000.00	40,000.00	40,000.00		40,000.00
Reserve for Sale of Municipal Assets	135,750.00	5,000.00	125,000.00		15,750.00
Severence Liabilities		768,333.00	695,277.65		73,055.35
	<u>\$ 2,528,009.28</u>	<u>\$ 1,584,166.12</u>	<u>\$ 1,948,338.51</u>	<u>\$ (417,333.79)</u>	<u>\$ 1,746,503.10</u>
	A	Below	Below	Below	A
 <u>Ref</u>					
Receipts	A-4	\$ 765,073.12			
Disbursed	A-4		\$ 1,783,338.51		
Canceled Accounts Payable	A-1			417,333.79	
Transfer from Budget Appropriation	A-3	50,000.00			
Transfer from Budget Appropriation- Severence Liabilities	A-3	768,333.00			
Realized as Current Year Revenue	A-2		165,000.00		
Transfer from Appropriation Reserve	A-18	760.00			
	Above	<u>\$ 1,584,166.12</u>	<u>\$ 1,948,338.51</u>	<u>\$ 417,333.79</u>	

TOWNSHIP OF TEANECK  
FEDERAL AND STATE GRANT FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

SCHEDULE OF APPROPRIATED RESERVES FOR GRANTS - FEDERAL AND STATE GRANT FUND

A-27

<u>Grant</u>	Balance Dec. 31, 2010	Budget Revenue	Expended	Cancelled /Adjusted	Balance Dec. 31, 2011
Municipal Alliance on Alcoholism and Drug Abuse	\$ 2,681.89		\$ 2,681.89		\$ -
Municipal Alliance on Alcoholism and Drug Abuse - Local	3,947.66		3,947.66		0.00
Clean Communities Grant		53,609.40	53,609.40		0.00
Click it or Ticket Grant		4,000.00	4,000.00		0.00
NJ DEP - Forest Service BFS Grant	7,000.00		7,000.00		0.00
NJ Emergency Management Assistance	5,000.00				5,000.00
Bulletproof Vest Partnership Grant	12,496.05		12,496.05		0.00
DCA- Statewide Livable Communities Grant	75,000.00			75,000.00	0.00
NJ 911 Assistance Grant	9,898.00				9,898.00
Pedestrian Safety & Education Grant	7,100.00	13,000.00	20,100.00		0.00
Body Armor Replacement	31,375.76	8,168.67	26,977.20		12,567.23
FEMA- Assistance to Firefighters	28,450.00	143,217.00	37,626.00	24.00	134,017.00
FEMA Assistance to Firefighters Match		15,912.00			15,912.00
Alcohol Education and Rehabilitation Fund	-	862.96	862.96		0.00
COPS in Shops	1,300.00	2,616.20	3,916.20		0.00
Edward Byrne JAG Grant	3.30			3.30	0.00
Edward Byrne JAG Grant - 2010	9,997.00				9,997.00
Green Communities Grant (Including Match \$1,500)		4,500.00			4,500.00
Teaneck Against Substance Abuse (TMAASA) 2011		19,699.00	8,895.13	355.84	10,448.03
NJLM Education Foundation		9,000.00			9,000.00
	<u>\$ 194,249.66</u>	<u>\$ 274,585.23</u>	<u>\$ 182,112.49</u>	<u>\$ 75,383.14</u>	<u>\$ 211,339.26</u>
	A	Below	Below	A-5, 12 Below	A
	<u>Ref.</u>				
Transfer from Budget Appropriations	A-3	\$ 253,233.23	\$ -	\$ -	
Matching Funds for Grants	A-3,5	21,352.00			
Encumbered	A-28		2,693.80		
Canceled Grants- Local Match	A-1			383.14	
Canceled Grants- Against Receivables	A-17			75,000.00	
Disbursement	A-5		179,418.69		
	Above	<u>\$ 274,585.23</u>	<u>\$ 182,112.49</u>	<u>\$ 75,383.14</u>	

TOWNSHIP OF TEANECK  
FEDERAL AND STATE GRANT FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

SCHEDULE OF ENCUMBRANCES PAYABLE

A-28

	<u>Reference</u>	
Balance December 31, 2010	A	\$ 37,013.80
Increased by:		
Charges - Appropriated Reserves for Grants	A-27	<u>2,693.80</u>
		39,707.60
Decreased by:		
Disbursed	A-5	<u>37,013.80</u>
Balance December 31, 2011	A	<u>\$ 2,693.80</u>

SCHEDULE OF UNAPPROPRIATED RESERVE FOR GRANTS

A-29

	<u>Reference</u>	
Increased by:		
Cash Received - Pedestrian Safety Grant	A-5	<u>250.00</u>
Balance December 31, 2011	A	<u>\$ 250.00</u>

TOWNSHIP OF TEANECK  
TRUST FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

**SCHEDULE OF CASH - COLLECTOR - TREASURER**

B-2

	<u>Reference</u>	<u>Assessment Trust Fund</u>	<u>Animal License Fund</u>	<u>Other Trust</u>	<u>Payroll</u>
Balance December 31, 2010	B	\$ 8,201.85	\$ 12,411.49	\$ 241,489.26	\$ 313,566.02
Increased by Receipts:					
Other Trust Funds (Interest Income)	B-9			56.68	
Due from Current Fund	B-9			10,000.00	
Reserve for Accumulated Absences (Interest Income)	B-9			31.11	
Reserve for COAH Fees (Interest Income)	B-13			35.40	
Reserve for Affordable Housing	B-9,12			5,000.00	
Payroll Deductions Receipts	B-10				14,138,054.11
Total Receipts		<u>0.00</u>	<u>0.00</u>	<u>15,123.19</u>	<u>14,138,054.11</u>
		<u>8,201.85</u>	<u>12,411.49</u>	<u>256,612.45</u>	<u>14,451,620.13</u>
Decreased by Disbursements:					
Reserve for Cedar Lane Special Improvement District	B-9			115,071.33	
Reserve for Affordable Housing	B-12			9,908.31	
Payroll Deductions Disbursements	B-10				13,999,338.69
Total Disbursements		<u>0.00</u>	<u>-</u>	<u>124,979.64</u>	<u>13,999,338.69</u>
Balance December 31, 2011	B	<u>\$ 8,201.85</u>	<u>\$ 12,411.49</u>	<u>\$ 131,632.81</u>	<u>\$ 452,281.44</u>

TOWNSHIP OF TEANECK  
TRUST FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

ANALYSIS OF ASSESSMENT CASH  
ASSESSMENT TRUST FUND

B-3

	<u>Reference</u>	
Fund Balance	B-1	\$ 3,262.76
Interfund - General Capital Fund		337,877.18
Interfund - Current Fund	B-5	(332,938.09)
		<hr/>
	B	\$ 8,201.85
		<hr/> <hr/>

TOWNSHIP OF TEANECK  
TRUST FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

SCHEDULE OF ASSESSMENTS RECEIVABLE

B-4

Ord. No.	Improvement Description	Assessment Number	Date of Confirmation	Payable in Annual Installments of	Due Dates	Balance December 31, 2010	Collected	Balance December 31, 2011	Balance Pledged to	
									Capital Fund	Reserve
3509	Sidewalk Improvements Various	11	03-23-99	10	06-07-99/08	\$4.37	\$0.00	\$4.37	\$4.37	\$ -
3691/3770	Sidewalk Improvements Various	12	11-01-05	10		26,564.48	10,617.82	15,946.66	15,946.66	
						<u>\$26,568.85</u>	<u>\$10,617.82</u>	<u>\$15,951.03</u>	<u>\$15,951.03</u>	<u>\$ -</u>
				Reference		B	B-5	B		

TOWNSHIP OF TEANECK  
TRUST FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

SCHEDULE OF DUE FROM/ (TO) CURRENT FUND

					B-5
	<u>Reference</u>	<u>Total</u>	<u>Assessment Fund</u>	<u>Animal License Fund</u>	<u>Other Trust Funds</u>
Balance December 31, 2010	B	\$ 4,920,922.97	\$ 322,320.27	\$ 8,345.20	\$ 4,424,757.72
Increased by:					
Receipts in Current					
Assessment Receivables	B-4	10,617.82	10,617.82		
Animal License Receipts	B-8	21,382.20		21,382.20	
Other Trust Funds	B-9	4,631,583.33			4,631,583.33
Insurance Refunds	B-11	84,445.51			84,445.51
Unemployment W/H from Payroll	B-11	30,264.62			30,264.62
Due From Current Budget Appropriation	B-11	980,000.00			980,000.00
Municipal Open Space Levy	B-15	607,476.24			607,476.24
		<u>11,286,692.69</u>	<u>332,938.09</u>	<u>29,727.40</u>	<u>10,758,527.42</u>
Decreased by:					
Disbursements in Current					
Reserve for Animal License Fund	B-8	22,423.40		22,423.40	
Reserve for Other Trust Funds	B-9	3,577,790.88			3,577,790.88
Reserve for Insurance Funds	B-11	1,862,418.16			1,862,418.16
Reserve for Municipal Open Space	B-14	165,840.00			165,840.00
Police Off Duty Adm Fee- Due to Current	B-9	93,991.89			93,991.89
		<u>5,700,040.93</u>	<u>0.00</u>	<u>22,423.40</u>	<u>5,700,040.93</u>
Balance December 31, 2011	B	<u>\$ 5,586,651.76</u>	<u>\$ 332,938.09</u>	<u>\$ 7,304.00</u>	<u>\$ 5,058,486.49</u>
			B-3	B	

SCHEDULE OF INTERFUND- GENERAL CAPITAL FUND  
OTHER TRUST FUND

				B-6
	<u>Reference</u>	<u>Total</u>	<u>Total</u>	
Balance December 31, 2010- Due From	B		\$ 3,391,258.61	
Decreased by:				
Due to Capital- Fund Improvement Auth.	B-14	<u>221,708.00</u>	<u>221,708.00</u>	
Balance December 31, 2011- Due From	B		<u>\$ 3,169,550.61</u>	

SCHEDULE OF INTERFUND- GENERAL CAPITAL FUND  
ASSESSMENT TRUST FUND

				B-7
	<u>Reference</u>	<u>Total</u>	<u>Total</u>	
Balance December 31, 2010- Due To	B		\$ 353,828.21	
Balance December 31, 2011- Due To	B		<u>\$ 353,828.21</u>	



TOWNSHIP OF TEANECK  
TRUST FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

**SCHEDULE OF RESERVE FOR ANIMAL LICENSE FUND EXPENDITURES**

**B-8**

	<u>Reference</u>	
Balance December 31, 2010	B	\$ 20,753.09
Increased by:		
Due to State of New Jersey-Adjustment	B-8A	3.60
Dog License Fees- Township Share		13,235.20
Cat License Fees -Township Share		4,202.00
Late Fees		3,945.00
	B-5	21,382.20
Decreased by:		42,138.89
Expenditures	B-5	22,423.40
Balance December 31, 2011	B	\$ 19,715.49

License Fees Collected

2010		22,910.20
2009		23,268.40
		\$ 46,178.60

**SCHEDULE OF DUE TO STATE OF NEW JERSEY - ANIMAL LICENSE FUND**

**B-8A**

	<u>Reference</u>	
Balance December 31, 2010	B	\$ 3.60
Decreased by:		
Due to State of New Jersey-Adjustment	B-8	3.60
Balance December 31, 2011	B	\$ -

TOWNSHIP OF TEANECK  
TRUST FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

**SCHEDULE OF OTHER TRUST FUNDS**

**B-9**

	Balance <u>Dec. 31, 2010</u>	Receipts	Disbursements	Balance <u>Dec. 31, 2011</u>
Tax Sale Premium	\$ 835,300.00	\$ 773,700.00	\$ 358,100.00	\$ 1,250,900.00
Returned Bail Void Checks	5,494.50			5,494.50
Outside Police Duty (Receivable)	73,113.40	732,097.75	739,011.89	66,199.26
Recycling Trust	458,563.08	283,573.40	194,925.10	547,211.38
Street & Other Deposits Payable	799,491.34	59,673.10	34,101.35	825,063.09
Redemption of Tax Sale Certificate	52,181.58	1,324,840.59	1,144,747.74	232,274.43
Special Law Enforcement Trust	109,990.43	68,286.65	63,764.02	114,513.06
Other Gifts and Donations	110,127.47	52,095.00	41,983.80	120,238.67
Zoning Escrow Deposits	80,824.65	86,000.00	56,825.00	109,999.65
Drunk Driving Enforcement Fund	22,722.12		3,470.00	19,252.12
Municipal Court - POAA Fund	48,492.60	4,252.00		52,744.60
Dedicated Fire Penalties	7,912.00	175.00		8,087.00
Elevator Inspections	11,863.00	41,455.00	45,082.00	8,236.00
Snow Removal Reserve	399,020.38	125,857.85	157,502.98	367,375.25
Donations Municipal Open Space	26,494.00		650.00	25,844.00
Accumulated Absence Liability	16,666.35	786,610.69	672,362.77	130,914.27
Cedar Lane Special Improvement District	82,156.81	308,054.09	279,327.45	110,883.45
	<u>\$ 3,140,413.71</u>	<u>\$ 4,646,671.12</u>	<u>\$ 3,791,854.10</u>	<u>\$ 3,995,230.73</u>
Reference	B	Below	Below	B
Due to Current Fund	B-5	\$ 4,631,583.33	\$ 3,577,790.88	
Due to Current Fund	B-2	10,000.00		
Police Off Duty Receivable- Adm. Fee				
Due to Current	B-5		93,991.89	
Cash Receipts- Interest Income	B-2	56.68		
Cash Receipts- Cedar Lane Spec. Imp Dist	B-2			
Cash Receipts- Other Trust Interest Income	B-2	31.11		
Cash Disbursements - Cedar Lane Spec Imp	B-2		115,071.33	
Donations	B-12	5,000.00	5,000.00	
	Above	<u>\$ 4,646,671.12</u>	<u>\$ 3,791,854.10</u>	

TOWNSHIP OF TEANECK  
TRUST FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

**SCHEDULE OF PAYROLL DEDUCTIONS PAYABLE**

**B-10**

<u>Account</u>	Balance <u>Dec. 31, 2010</u>	<u>Receipts</u>	<u>Disbursements</u>	Balance <u>Dec. 31, 2011</u>
Federal Withholding Tax and F.I.C.A.	\$ 0.04	\$ 7,120,009.46	\$ 7,120,009.46	\$ 0.04
State Withholding Tax	-	1,342,758.49	1,342,758.49	-
Unemployment Retirement System	2,521.92	58,207.45	57,218.04	3,511.33
Public Employees' Retirement System	64,587.06	781,186.63	777,373.64	68,400.05
Police and Firemen's Retirement System	212,737.77	2,443,792.76	2,309,366.67	347,163.86
Employees' Union Dues	-	312,598.43	312,598.43	-
Garnishment	8,841.51	221,859.70	221,160.95	9,540.26
Deferred Compensation	-	1,372,440.29	1,373,223.69	(783.40)
Uniform Payments	(308.36)	12,579.26	12,544.44	(273.54)
Employee Benefits - Eye Care	35.26	1,652.20	1,634.38	53.08
Employee Benefits - FSA	13,810.72	74,760.62	73,035.14	15,536.20
Employee Benefits - AFLAC	11,289.83	128,306.57	130,360.11	9,236.29
Health Insurance	-	267,902.25	267,902.25	-
Miscellaneous	50.27	-	153.00	(102.73)
	\$ 313,566.02	\$ 14,138,054.11	\$ 13,999,338.69	\$ 452,281.44
Reference	B	B-2	B-2	B

TOWNSHIP OF TEANECK  
TRUST FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

**SCHEDULE OF RESERVE FOR INSURANCE FUNDS**

		Increased By:				B-11
<u>Insurance Fund</u>	<u>Balance</u> <u>Dec. 31, 2010</u>	<u>Payroll</u>	<u>Approp. Reserves/ Budget Approp.</u>	<u>Paid</u>	<u>Refunds</u>	<u>Balance</u> <u>Dec. 31, 2011</u>
General Liability Self Insurance Fund (Insurance Fund Commission)	\$ 1,446,354.98		\$ 450,000.00	\$ 991,580.44	\$ 72,778.67	\$ 977,553.21
Workmen's Compensation Self Insurance Fund	754,110.26		500,000.00	772,068.84	11,666.84	493,708.26
Unemployment Insurance Trust Fund	261,233.62	30,264.62	30,000.00	98,768.88		222,729.36
	<u>\$ 2,461,698.86</u>	<u>\$ 30,264.62</u>	<u>\$ 980,000.00</u>	<u>\$ 1,862,418.16</u>	<u>\$ 84,445.51</u>	<u>\$ 1,693,990.83</u>
Reference	B	B-5	B-5	B-5	B-5	B

TOWNSHIP OF TEANECK  
TRUST FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

**SCHEDULE OF RESERVE FOR AFFORDABLE HOUSING**

B-12

	<u>Reference</u>	
Balance December 31, 2010	B	\$ 300,585.59
Increased by:		
Receipts	B-2,9	5,000.00
		305,585.59
Decreased by:		
Disbursements	B-2	9,908.31
Balance December 31, 2011	B	\$ 295,677.28

**SCHEDULE OF RESERVE FOR COAH FEES**

B-13

	<u>Reference</u>	
Balance December 31, 2010	B	\$ 70,985.24
Increased by:		
Interest Income	B-2	35.40
Balance December 31, 2011	B	\$ 71,020.64

**SCHEDULE OF RESERVE FOR MUNICIPAL OPEN SPACE**

B-14

	<u>Reference</u>	
Balance December 31, 2010	B	\$ 862,791.99
Decreased by:		
Due to Capital Fund	B-6	\$ 221,708.00
Disbursements	B-5	165,840.00
		387,548.00
Balance December 31, 2011	B	\$ 475,243.99

**SCHEDULE OF RESERVE FOR MUNICIPAL OPEN SPACE FOR YEARS 2009-2011**

B-15

	<u>Reference</u>	
Balance December 31, 2010	B	\$ 1,221,030.20
Increased by:		
Levy- Open Space	A-1, 8	\$ 606,667.73
Added and Omitted Taxes	A-1, 8	808.51
	B-5	607,476.24
Balance December 31, 2011	B	\$ 1,828,506.44

TOWNSHIP OF TEANECK  
CAPITAL FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

SCHEDULE OF CASH - TREASURER

C-2

	<u>Reference</u>	
Balance December 31, 2010	C	\$ 119,653.56
Increased by:		
Interfund - Current Fund- Interest Income	C-2A,3	<u>5.05</u>
Balance December 31, 2011	C	<u>\$ 119,658.61</u>

SCHEDULE OF DUE FROM CURRENT FUND

C-2A

	<u>Reference</u>		
Balance December 31, 2010	C		\$ 6,499,179.42
Increased by:			
Grants Receivable/ Other	C-4	\$ 548,330.22	
Bond Anticipation Notes Paid off by Budget Appropriation	C-10	996,587.00	
Premium on Sale of BANs	C-1	221,932.86	
Bond Anticipation Notes	C-10	23,347,274.00	
Capital Improvement Fund Appropriated	C-13	546,838.00	
		<u>25,660,962.08</u>	
			<u>32,160,141.50</u>
Decreased by:			
Improvement Authorizations	C-12	4,833,698.85	
Bond Anticipation Notes	C-10	18,921,411.00	
Reserve for Preliminary Costs Studies	C-16	109,295.72	
Fund Balance Appropriated to 2011 Budget Revenue	C-1	325,000.00	
Interest Earned	C-2	5.05	
		<u>24,189,410.62</u>	
Balance December 31, 2011	C		<u>\$ 7,970,730.88</u>

TOWNSHIP OF TEANECK  
CAPITAL FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

SCHEDULE OF ANALYSIS OF GENERAL CAPITAL CASH

C-3

	Balance <u>Dec. 31, 2010</u>	Interfund Current <u>Receipts</u>	Interfund Current <u>Disbursements</u>	Transfer <u>To/(From)</u>	Balance <u>Dec. 31, 2011</u>
Fund Balance	\$ 338,130.31	\$ 221,932.86		\$ (325,000.00)	\$ 235,063.17
Capital Improvement Fund	632,177.09			(4,850.00)	627,327.09
Due from Current Fund	(6,499,179.42)	(6,192,708.03)	(4,942,994.57)	(221,838.00)	(7,970,730.88)
Due from Assessment Fund	(353,828.21)				(353,828.21)
Due to Other Trust Fund	3,391,258.61			(221,708.00)	3,169,550.61
State Road Aid Receivable	(1,239,016.00)	430,470.22		(140,000.00)	(948,545.78)
Due from Community Development	(228,158.00)	54,000.00			(174,158.00)
Due from Bergen County Open Space	(151,654.00)	63,860.00		(179,708.00)	(267,502.00)
Reserve for Improvements	25,000.67				25,000.67
Reserve for Preliminary Cost Studies	182,719.90		109,295.72	87,425.00	160,849.18
Reserve for Payment of Bond Anticipation Notes	214,269.10			(214,269.10)	-
Improvement Authorizations:					
Ord. #	Improvement Description				
3547	Various Capital Improvements	2,999.30			2,999.30
3586	Various Capital Improvements	19,682.28			19,682.28
3604	Construction of New DPW Building	(381,860.64)		149,924.80	(531,785.44)
3628	Various Capital Improvements	264.77			264.77
3632	Various Road Improvements	3,697.07			3,697.07
3663/3683	Various Capital Improvements	2,179.47			2,179.47
3668	Road Resurfacing & Curb Replacement	1,994.85			1,994.85
3669	Library Renovations and Equip./ Furniture	5,628.93			5,628.93
3705	Various Capital Improvements	8,783.04			8,783.04
3706/3819/	Cedar Lane Streetscape Project /				
3834/3858	Cedar Lane Streetscape - Supplemental	565,023.14		342,479.22	222,543.92
3708	Various Capital Improvements	9,877.94			9,877.94
3712	Road Resurfacing & Curb/Sidewalk Replacement	16,421.25			16,421.25
3802	Various Capital Improvements - Supp.	1,438.74			1,438.74
3812	Improvements to the Police Building	157,203.02			157,203.02
3756	Road Resurfacing & Curb Replacement	71,787.99			71,787.99
3791	Replacement of Traffic Controls Signals	-			-
3794	Replacement of Lighting System at Votee Park	27,800.00			27,800.00
3800	Various Capital Improvements	9,788.03			9,788.03
3803/3872	Purchase of Street Signs	66.00			66.00
3807	Pedestrian Bridge Votee Park	42,755.25			42,755.25
3808	Purchase of Police Communications Equipment	2,729.06			2,729.06
3810	Road Resurfacing & Curb Replacement	38,222.52			38,222.52
3811	Replacement of Various Public Works Equipment	5,512.50		7,125.00	(1,612.50)
3813/4087	Replacement of Library Roof	3,697.00			3,697.00
3814	Municipal Building Exteriors Upgrades	311,807.38		156,255.33	155,552.05
3873	Various Capital Improvements	54,513.61			54,513.61
3874	Road Resurfacing & Curb Replacement	81,189.05			81,189.05
3875	Acq. Of Rescue Vehicle & Related Equipment	300.00			300.00
3880	Renovation of Fire Station No. 2	2,134.14			2,134.14
3932	Acquisition of Pomander Walk	618.00			618.00
3942	Various Improvements	112,665.90		23,000.00	89,665.90
3944	Sewer Upgrade Winthrop Road	345,931.80		280,708.41	65,223.39

TOWNSHIP OF TEANECK  
CAPITAL FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

SCHEDULE OF ANALYSIS OF GENERAL CAPITAL CASH

C-3

		Balance <u>Dec. 31, 2010</u>	Interfund Current <u>Receipts</u>	Interfund Current <u>Disbursements</u>	Transfer <u>To/(From)</u>	Balance <u>Dec. 31, 2011</u>
Improvement Authorizations:						
Ord. #	Improvement Description					
3945	Road Resurfacing & Curb Replacement	62,270.71				62,270.71
3946	Refunding Bond Ordinance Judgments	39,677.59				39,677.59
3954	Renovations and Upgrades to Police Headquarters	104,649.39				104,649.39
3960	Acquisition of Public Works Equipment	8,548.90				8,548.90
3995	Upgrade to Votee Park Pool	5,774.30				5,774.30
4000	Various Capital Improvements	31,187.30		30,605.00		582.30
4003	Road Resurfacing & Curb Replacement	50,032.68		14,348.15		35,684.53
4004	Acquisition of Packer Truck	20,198.00				20,198.00
4022	Votee Park Inclusive Playground	31,285.98				31,285.98
4027	HVAC Upgrades for Library & Municipal Building	(171,292.03)		237,176.47		(408,468.50)
4074	Various Capital Improvements	70,486.40				70,486.40
4075	Various Park Equipment & Improvements	108,201.24		69,964.00		38,237.24
4076	Annual Road Resurfacing & Curb Replacement	52,360.73		28,000.00		24,360.73
4127	Various Photovoltaic Power Projects	68,574.50	(389,300.00)		214,269.10	(106,456.40)
4128	Refunding Bond Ordinance Judgments	44,547.50				44,547.50
4138	Pool, Courts, Field Upgrades Various Parks	12,280.00				12,280.00
4141/4160	Streetscape Improvements Ward Plaza	350,396.46		146,314.00		204,082.46
4145	Improvements to Various Township Buildings	17,357.00	332,500.00	250,442.45		99,414.55
4147	Installation of Lightning Detection System	20,236.25		3,271.67		16,964.58
4152	Acq. Of Radio Communication Upgrade Equip.	80,299.68		73,461.56		6,838.12
4164	Annual Road Resurfacing & Curb Replacement	88,479.81		37,028.70		51,451.11
4165	Stormwater Drainage Improvements Ardsley Ct.	55,069.40				55,069.40
4166	Improvements to Votee Park Pool	169,296.00		40,505.00		128,791.00
4167	Improvements at the Greenbelt Walkway	10,000.00	190,000.00	6,800.00		193,200.00
4168	Sanitary Sewer Perry Lane and Lozier Place	156,000.00		4,200.00		151,800.00
4182	Fire Pumper Truck	25,000.00	475,000.00	500,000.00		-
4186	Recycling Trucks	31,500.00	598,500.00	630,000.00		-
4188	Glenwood/ Sanford St. Resurface	15,000.00		8,400.00		6,600.00
4189	Wading Pools/BB Courts BCOS	163,308.00		81,654.00		81,654.00
4190	Road Resurfacing & Curb Replacement	38,075.00	760,000.00	703,875.96		94,199.04
4192	Queen Anne Sec 7- NJDOT	200,000.00		200,000.00		-
4193	Robinson Street Resurfacing -CDBG	120,158.00		114,798.43		5,359.57
4195	ADA Ramps & Curbs- BCDPW	108,000.00		47,054.90		60,945.10
4202	Fire Department Work Station Uniforms	25,000.00		19,051.99		5,948.01
4203	Fire Department Personal Emergency Escape System	4,500.00	85,500.00	84,420.00		5,580.00
4204	Acq. Of DPW Trucks/Equipment	48,750.00	400,000.00	164,539.60		284,210.40
4205	Radio Communication Upgrade Equipment	11,250.00	213,750.00	16,878.00		208,122.00



TOWNSHIP OF TEANECK  
CAPITAL FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

SCHEDULE OF ANALYSIS OF GENERAL CAPITAL CASH

C-3

		<u>Balance</u> <u>Dec. 31, 2010</u>	Interfund Current <u>Receipts</u>	Interfund Current <u>Disbursements</u>	Transfer <u>To/(From)</u>	<u>Balance</u> <u>Dec. 31, 2011</u>
Improvement Authorizations:						
Ord. #	Improvement Description					
4213	Rehabilitation of Votee Park Sports Fields				169,416.00	169,416.00
4214	Fire House Signal Improvements		114,000.00		6,000.00	120,000.00
4215	Install Fencing at Votee Park				4,775.00	4,775.00
4216	Stormwater Drainage Improvements at Northumberland Road		57,000.00		3,000.00	60,000.00
4217	Improvement to GlenPointe Sanitary Sewer Pump Station				11,000.00	11,000.00
4218	Installation of Fencing at Andreas Park				20,000.00	20,000.00
4219	Sagamore Park Fencing/Trail Paving				22,000.00	22,000.00
4220	HVAC Improvement to Library, Police and Municipal Buildings		950,000.00	97,498.35	50,000.00	902,501.65
4221	Sanitary Sewer Improvements		1,035,500.00	192,514.36	54,500.00	897,485.64
4222	Renovation of Old Police Headquarters Building		400,000.00	48,960.00	175,000.00	526,040.00
4223	Various Public Improvements		200,000.00		25,000.00	225,000.00
4224	Phelps/Votee Courts				190,000.00	190,000.00
4227	Defibrillators				9,000.00	9,000.00
4234	Police Department Computer Equipment				30,000.00	30,000.00
4235	Acquisition of Radio Communication Upgrade Equipment				10,688.00	10,688.00
4236	Acquisition of Fire Dept. Vehicles & Equipment				6,750.00	6,750.00
4237	NJ Dept of Transportation - Resurfacing West Englewood Ave #4				140,000.00	140,000.00
4238	2011 Road Resurf. & Sidewalk & Curb Improvements Program			16,711.00	55,000.00	38,289.00
4239	Stormwater Drainage Improvements - Various				4,700.00	4,700.00
4240	Resurfacing of Various Municipal Parking Lots			5,732.50	16,350.00	10,617.50
4242	Acquisition of Sign Making Equipment for DPW				2,500.00	2,500.00
<u>Local Improvements:</u>						
3691/3770	Sidewalk Improvements Various					-
	Amended Sidewalk Improvements Various	6,623.33				6,623.33
		<u>\$ 119,653.56</u>	<u>\$ 5.05</u>	<u>\$ 0.00</u>	<u>\$ -</u>	<u>\$ 119,658.61</u>
	Reference	C,C-2	C-2			C,C-2

TOWNSHIP OF TEANECK  
CAPITAL FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

SCHEDULE OF ANALYSIS OF VARIOUS RECEIVABLES

C-4

		<u>Balance</u>	<u>Grants</u>	<u>Cash</u>		<u>Balance</u>
<u>Ref.</u>	<u>Dec. 31, 2010</u>	<u>Approved</u>	<u>Received</u>	<u>Canceled</u>	<u>Dec. 31, 2011</u>	
<u>State Road Aid Receivable:</u>						
Ord #						
3807	Pedestrian Bridge Votee Park	\$ 100,000.00				\$ 100,000.00
3834	Cedar Lane Streetscape	75,000.00				75,000.00
4141	Streetscape Improvement of Ward Plaza	250,000.00		250,000.00		-
4160	Streetscape Improvement of Ward Plaza	604,766.00		30,470.22		574,295.78
	Queen Anne Road Sidewalk Improvement Study	2,500.00				2,500.00
	Cedar Lane /Palisades Park Intersection Impr.	6,750.00				6,750.00
4192	Queen Anne Road Section 7	200,000.00		150,000.00		50,000.00
4237	West Englewood Avenue, Section 4		140,000.00			140,000.00
		<u>1,239,016.00</u>	<u>140,000.00</u>	<u>430,470.22</u>	<u>0.00</u>	<u>948,545.78</u>
C						
<u>Community Development:</u>						
Ord #						
4193	Robinson Street Resurfacing	120,158.00				120,158.00
4195	ADA Ramps & Curbs- BCDPW	108,000.00		54,000.00		54,000.00
		<u>228,158.00</u>	<u>0.00</u>	<u>54,000.00</u>	<u>0.00</u>	<u>174,158.00</u>
C						
<u>Bergen County Open Space</u>						
Ord #						
4138	Playground Improvements Various	70,000.00		63,860.00		6,140.00
4189	Wading Pools/BB Courts	81,654.00				81,654.00
4213	Rehabilitation of Votee Park Sports Fields		84,708.00			84,708.00
4224	Phelps/Votee Courts		95,000.00			95,000.00
		<u>151,654.00</u>	<u>179,708.00</u>	<u>63,860.00</u>	<u>0.00</u>	<u>267,502.00</u>
C						
		<u>\$ 1,618,828.00</u>	<u>\$ 319,708.00</u>	<u>\$ 548,330.22</u>	<u>\$ -</u>	<u>\$ 1,390,205.78</u>
Reference			C-12	C-2A		

TOWNSHIP OF TEANECK  
 CAPITAL FUND  
 FOR THE YEAR ENDED DECEMBER 31, 2011

SCHEDULE OF DEFERRED CHARGES TO FUTURE TAXATION - FUNDED

	<u>Reference</u>	
Balance December 31, 2010	C	\$ 2,898,830.44
Decreased by:		
Principal on State of NJ Economic Development Authority Loan		
Paid by Budget Appropriations	C-7	67,500.00
Downtown Business Improvement Loan	C-8	40,000.00
Budget Appropriations to Pay Bonds	C-9	300,000.00
Budget Appropriations to Pay Capital Leases	C-11	<u>67,696.34</u>
		<u>475,196.34</u>
Balance December 31, 2011	C	<u>\$ 2,423,634.10</u>

BOROUGH OF TEANECK  
CAPITAL FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

SCHEDULE OF DEFERRED CHARGES TO FUTURE TAXATION - UNFUNDED

C-6

Ord. #	Improvement Description	Balance Dec. 31, 2010	2011 Authorizations	Funded/Canceled Transferred	Balance Dec. 31, 2011	Analysis of Balance - Dec. 31, 2011	
						Expenditures	Unexpended Improvement Authorizations
<b>General Improvements:</b>							
3604	Construction of DPW	\$ 3,775,000.00	\$ -	\$ -	\$ 3,775,000.00	\$ 531,785.44	\$ 3,243,214.56
3706/3819/3834/3858	Cedar Lane Streetscape Project/ Supplemental	1,971,930.00		73,035.00	1,898,895.00	1,676,351.08	222,543.92
3811	Replacement of Various Public Works Equipment	334,893.46		35,556.00	299,337.46	286,036.50	13,280.96
3813/4087	Replacement of Library Roof	769,500.00			769,500.00	765,803.00	3,697.00
3814	Municipal Building Exterior Upgrades	522,500.00			522,500.00	366,947.95	155,552.05
3874	Road Resurfacing & Curb Replacement	570,000.00		14,616.00	555,384.00	474,194.95	81,189.05
3875	Acq of Rescue Vehicle & Related Equipment	513,000.00		57,000.00	456,000.00	455,700.00	300.00
3932	Acquisition of Pomander Walk	266,631.00			266,631.00	266,013.00	618.00
3944	Sewer Upgrade Windrop Road	408,500.00			408,500.00	343,276.61	65,223.39
3945	Road Resurfacing & Curb Replacement	665,000.00			665,000.00	602,729.29	62,270.71
3946	Refunding Bond Ordinance - Emergency Judgments	762,000.00		762,000.00	0.00	0.00	0.00
3954	Police Headquarters Upgrade	2,565,000.00			2,565,000.00	2,460,350.61	104,649.39
3960	Acquisition of Public Works Equipment	475,000.00		16,380.00	458,620.00	450,071.10	8,548.90
4003	Road Resurfacing & Curb Replacement	722,000.00		38,000.00	684,000.00	648,315.47	35,684.53
4004	Acquisition of Packer Truck	240,350.00			240,350.00	220,152.00	20,198.00
4027	HVAC Upgrades for Library & Municipal Building	451,250.00			451,250.00	408,468.50	42,781.50
4076	Annual Road Resurfacing & Curb Replacement	617,500.00			617,500.00	593,139.27	24,360.73
4127	Various Photovoltaic Power Projects	389,300.00		214,269.10	175,030.90	106,456.40	68,574.50
4128	Refunding Bond Ordinance - Emergency Judgments	5,950,000.00			5,950,000.00	5,905,452.50	44,547.50
4145	Improvements to Various Township Buildings	332,500.00			332,500.00	233,085.45	99,414.55
4152	Acq. Of Radio Communications Upgrade Equipment	213,750.00			213,750.00	206,911.88	6,838.12
4164	Annual Road Resurfacing & Curb Replacement	380,000.00			380,000.00	328,548.89	51,451.11
4165	Stormwater Drainage Improvements Ardsley Ct.	261,250.00			261,250.00	206,180.60	55,069.40
4166	Improvements to Votce Park Pool	190,000.00			190,000.00	61,209.00	128,791.00
4167	Improvements at the Greenbelt Walkway	190,000.00			190,000.00	0.00	190,000.00
4168	Sanitary Sewer Perry Lane and Lozier Place	148,200.00			148,200.00	0.00	148,200.00
4182	Fire Pumper Truck	475,000.00			475,000.00	475,000.00	0.00
4186	Recycling Trucks	598,500.00			598,500.00	598,500.00	0.00
4190	Road Resurfacing & Curb Replacement	760,000.00			760,000.00	665,800.96	94,199.04
4203	Fire Department Personal Emergency Escape System	85,500.00			85,500.00	79,920.00	5,580.00
4204	Acq. Of DPW Trucks/Equipment	926,250.00			926,250.00	115,789.60	810,460.40
4205	Radio Communication Upgrade Equipment	213,750.00			213,750.00	5,628.00	208,122.00
4214	Fire House Signal Improvements		120,000.00	6,000.00	114,000.00	0.00	114,000.00
4215	Install Fencing at Votce Park		95,500.00	4,775.00	90,725.00	0.00	90,725.00
4216	Stormwater Drainage Improvements at Northumberland Road		60,000.00	3,000.00	57,000.00	0.00	57,000.00
4217	Improvement to GlenPoine Sanitary Sewer Pump Station		220,000.00	11,000.00	209,000.00	0.00	209,000.00
4220	HVAC Improvement to Library, Police and Municipal Buildings		1,000,000.00	50,000.00	950,000.00	47,498.35	902,501.65
4221	Sanitary Sewer Improvements		1,090,000.00	54,500.00	1,035,500.00	138,014.36	897,485.64
4222	Renovation of Old Police Headquarters Building		3,500,000.00	175,000.00	3,325,000.00	0.00	3,325,000.00
4223	Various Public Improvements		500,000.00	25,000.00	475,000.00	0.00	475,000.00
4235	Acquisition of Radio Communication Upgrade Equipment		213,750.00	10,688.00	203,062.00	0.00	203,062.00
4236	Acquisition of Fire Dept. Vehicles & Equipment		135,000.00	6,750.00	128,250.00	0.00	128,250.00
4238	2011 Road Resurf. & Sidewalk & Curb Improvements Program		1,100,000.00	55,000.00	1,045,000.00	0.00	1,045,000.00
4239	Stormwater Drainage Improvements - Various		94,000.00	4,700.00	89,300.00	0.00	89,300.00
4240	Resurfacing of Various Municipal Parking Lots		327,000.00	16,350.00	310,650.00	0.00	310,650.00
4242	Acquisition of Sign Making Equipment for DPW		50,000.00	2,500.00	47,500.00	0.00	47,500.00
<b>Local Improvements:</b>							
3691/3770	Sidewalk Improvements Various	55,802.83			55,802.83	(6,623.33)	62,426.16
		<u>\$ 26,799,857.29</u>	<u>\$ 8,505,250.00</u>	<u>\$ 1,636,119.10</u>	<u>\$ 33,668,988.19</u>	<u>\$ 19,716,727.43</u>	<u>\$ 13,952,260.76</u>
		C	C-14	Below	C		C-12
				Capital Improvement Fund	C-13	\$ 425,263.00	
				BAN Paydown	C-10	996,587.00	
				Paid by Reserve for Payment of BAN	C-10	214,269.10	
				Abov	<u>\$ 1,636,119.10</u>		

TOWNSHIP OF TEANECK  
CAPITAL FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

SCHEDULE OF NEW JERSEY -E.D.A. LOAN PAYABLE

	<u>Reference</u>	C-7
Balance December 31, 2010	C	\$ 202,500.00
Decreased by:		
Principal on State of NJ Economic Development Authority Loan Paid by Budget Appropriations	C-5	<u>67,500.00</u>
Balance December 31, 2011	C	<u>\$ 135,000.00</u>

Maturities of Loan Outstanding -December 31, 2011

<u>Issue Date</u>	<u>Interest Rate</u>	<u>Payment Dates</u>	<u>Principal Payments</u>
11-17-93	1.50%	08-15-12/13	67,500.00

SCHEDULE OF LOAN PAYABLE- NEW JERSEY  
DOWNTOWN BUSINESS IMPROVEMENT LOAN FUND

	<u>Reference</u>	C-8
Balance December 31, 2010	C	\$ 440,000.00
Decreased by:		
Principal on State of NJ Downtown Business Improvement Loan Paid	C-5	<u>40,000.00</u>
Balance December 31, 2011	C	<u>\$ 400,000.00</u>

TOWNSHIP OF TEANECK  
CAPITAL FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

SCHEDULE OF GENERAL SERIAL BONDS

C-9

Purpose	Date of Issue	Original Issue	Maturates of Bonds Outstanding		Interest Rate	Balance Dec. 31, 2010	Issued	Decreased	Balance Dec. 31, 2011
			Date	Amount					
General Improvement Bonds - 2002	04/15/02	\$ 3,544,000.00	04/15/2012	300,000.00	4.10%	\$ 1,644,000.00	\$ -	\$ 300,000.00	\$ 1,344,000.00
			04/15/2013	325,000.00	4.25%				
			04/15/2014	350,000.00	4.38%				
			04/15/2015	369,000.00	4.45%				
						<u>\$ 1,644,000.00</u>	<u>\$ -</u>	<u>\$ 300,000.00</u>	<u>\$ 1,344,000.00</u>
						C	C-5	C	
						Paid by Budget Appropriation	A-3	<u>\$ 300,000.00</u>	

TOWNSHIP OF TEANECK  
CAPITAL FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

C-10

SCHEDULE OF BOND ANTICIPATION NOTES

Ord. #	Purpose	Original Amount	Original Date	Date of	Interest	Balance		Balance	
		Issued	of Issue	Maturity	Rate	Dec. 31, 2010	Issued	Paid/Transferred	Dec. 31, 2011
3706	Cedar Lane Streetscape	\$ 2,118,000.00	06/22/2006	04/26/12	1.50%	\$ 1,971,930.00	\$ 1,898,895.00	\$ 1,971,930.00	\$ 1,898,895.00
3946	Refunding Bonds Judgment	2,560,000.00	05/23/2006	04/26/12	1.50%	762,000.00		762,000.00	-
3811	Various Public Works Equipment	320,000.00	07/31/2008	04/26/12	1.50%	320,000.00	284,444.00	320,000.00	284,444.00
3874	Road Resurfacing & Curb Repl	570,000.00	07/31/2008	04/26/12	1.50%	570,000.00	555,384.00	570,000.00	555,384.00
3875	Acq. Of Rescue Vehicle & Equipment	513,000.00	07/31/2008	04/26/12	1.50%	513,000.00	456,000.00	513,000.00	456,000.00
3960	Acq. Of Public Works Equip.	475,000.00	07/31/2008	04/26/12	1.50%	475,000.00	458,620.00	475,000.00	458,620.00
4003	Road Resurfacing & Curb Repl	722,000.00	07/31/2008	04/26/12	1.50%	722,000.00	684,000.00	722,000.00	684,000.00
4128	Refunding Bonds Judgment	5,950,000.00	07/07/2009	04/26/12	1.50%	5,950,000.00	5,950,000.00	5,950,000.00	5,950,000.00
3818	Replacement of Library Roof	380,000.00	04/26/10	04/26/12	1.50%	380,000.00	380,000.00	380,000.00	380,000.00
4087	Supplemental Replacement of Libr. Roof	389,500.00	04/26/10	04/26/12	1.50%	389,500.00	389,500.00	389,500.00	389,500.00
3814	Municipal Bldg. Exterior Upgrades	522,500.00	04/26/10	04/26/12	1.50%	522,500.00	522,500.00	522,500.00	522,500.00
3932	Acq. of Pomander Walk	266,631.00	04/26/10	04/26/12	1.50%	266,631.00	266,631.00	266,631.00	266,631.00
3944	Sewer Upgrade Winthrop Road	408,500.00	04/26/10	04/26/12	1.50%	408,500.00	408,500.00	408,500.00	408,500.00
3945	Road Resurfacing & Curb Repl	665,000.00	04/26/10	04/26/12	1.50%	665,000.00	665,000.00	665,000.00	665,000.00
3954	Police Headquarters Upgrade	2,565,000.00	04/26/10	04/26/12	1.50%	2,565,000.00	2,565,000.00	2,565,000.00	2,565,000.00
4004	Acq. of Packer Garbage Truck	240,350.00	04/26/10	04/26/12	1.50%	240,350.00	240,350.00	240,350.00	240,350.00
4076	Road Resurfacing & Curb Repl	617,500.00	04/26/10	04/26/12	1.50%	617,500.00	617,500.00	617,500.00	617,500.00
4127	Photovoltaic Power Project (Solar Panels)	389,300.00	04/26/10	04/26/12	1.50%	389,300.00		389,300.00	-
4152	Radio Communications Equip Upgrade	213,750.00	04/26/10	04/26/12	1.50%	213,750.00	213,750.00	213,750.00	213,750.00
4164	Road Resurfacing & Curb Repl	380,000.00	04/26/10	04/26/12	1.50%	380,000.00	380,000.00	380,000.00	380,000.00
4165	Stormwater Drainage Improvements	261,250.00	04/26/10	04/26/12	1.50%	261,250.00	261,250.00	261,250.00	261,250.00
4166	Imp. To Votee Park Inground Pool	190,000.00	04/26/10	04/26/12	1.50%	190,000.00	190,000.00	190,000.00	190,000.00
4168	Sanitary Sewer Replacement/ Upgrade	148,200.00	04/26/10	04/26/12	1.50%	148,200.00	148,200.00	148,200.00	148,200.00
4145	Improvements to Various Township Buildings		04/26/11	04/26/12	1.50%		332,500.00		332,500.00
4167	Improvements at the Greenbelt Walkway		04/26/11	04/26/12	1.50%		190,000.00		190,000.00
4182	Fire Pumper Truck		04/26/11	04/26/12	1.50%		475,000.00		475,000.00
4186	Recycling Trucks		04/26/11	04/26/12	1.50%		598,500.00		598,500.00
4190	Road Resurfacing & Curb Replacement		04/26/11	04/26/12	1.50%		760,000.00		760,000.00
4203	Fire Department Personal Emergency Escape System		04/26/11	04/26/12	1.50%		85,500.00		85,500.00
4204	Acq. Of DPW Trucks/Equipment		04/26/11	04/26/12	1.50%		400,000.00		400,000.00
4205	Radio Communication Upgrade Equipment		04/26/11	04/26/12	1.50%		213,750.00		213,750.00
4214	Fire House Signal Improvements		04/26/11	04/26/12	1.50%		114,000.00		114,000.00
4216	Stormwater Drainage Improvements at Northumberland Road		04/26/11	04/26/12	1.50%		57,000.00		57,000.00
4220	HVAC Improvement to Library, Police and Municipal Buildings		04/26/11	04/26/12	1.50%		950,000.00		950,000.00
4221	Sanitary Sewer Improvements		04/26/11	04/26/12	1.50%		1,035,500.00		1,035,500.00
4222	Renovation of Old Police Headquarters Building		04/26/11	04/26/12	1.50%		400,000.00		400,000.00
4223	Various Public Improvements		04/26/11	04/26/12	1.50%		200,000.00		200,000.00

	<u>\$ 18,921,411.00</u>	<u>\$ 23,347,274.00</u>	<u>\$ 18,921,411.00</u>	<u>\$ 23,347,274.00</u>
Reference	C	C-2A, Below	C-2A	C
Renewals		C-2A	18,921,411.00	
New Issues		C-14	5,811,750.00	
Paid by Reserve for Payment of BAN		C-6,17	(214,269.10)	
Unfunded		C-14	(175,030.90)	
Paid by Budget Appropriation		C-2A,6	(996,587.00)	
		Above	<u>\$ 23,347,274.00</u>	

TOWNSHIP OF TEANECK  
 CAPITAL FUND  
 FOR THE YEAR ENDED DECEMBER 31, 2011

SCHEDULE OF CAPITAL LEASE PAYABLE

C-11

Purpose	Date of Issue	Original Issue	Semi-Annual Maturities		Interest Rate	Balance	Decreased	Balance
			Date	Amount		Dec. 31, 2010		Dec. 31, 2011
Bergen County Improvement Authority - Various Equipment	09/12/2008	\$ 1,557,775.00	09/12/2012	\$ 70,052.17		\$ 612,330.44	\$ 67,696.34	\$ 544,634.10
			09/12/2013	72,489.99				
			09/12/2014	75,012.64				
			09/12/2015	77,623.08				
			09/12/2016	80,324.36				
			09/12/2017	83,119.65				
			09/12/2018	86,012.21				
				<u>\$ 544,634.10</u>		<u>\$ 612,330.44</u>	<u>\$ 67,696.34</u>	<u>\$ 544,634.10</u>
					C	C-5	C	



TOWNSHIP OF TEANECK  
CAPITAL FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

SCHEDULE OF IMPROVEMENT AUTHORIZATIONS

C-12

Ord No.	Improvement Description	Ordinance Date	Amount	Balance December 31, 2010		2011 Authorizations	Paid or Charged	Reimbursed/ (Canceled)	Balance December 31, 2011	
				Funded	Unfunded				Funded	Unfunded
<i>General Improvements</i>										
3547	Various Capital Improvements	04-07-98	\$ 379,000.00	\$ 2,999.30					\$ 2,999.30	\$ -
3586	Various Capital Improvements	04-06-99	319,300.00	19,682.28					19,682.28	-
3604	Construction of New DPW Building	08-24-99	4,000,000.00		3,393,139.36		149,924.80		-	3,243,214.56
3628	Various Capital Improvements	04-11-00	262,000.00	264.77					264.77	
3632	Various Road Improvements	05-16-00	400,000.00	3,697.07					3,697.07	
3663/3683	Various Capital Improvements	07-24-01	360,000.00	2,179.47					2,179.47	
3668	Road Resurfacing & Curb Replacement	05-08-01	500,000.00	1,994.85					1,994.85	
3669	Library Renovations and Equipment/Furnishings	05-08-01	300,000.00	5,628.93					5,628.93	
3705	Various Capital Improvements	03/12/02	269,500.00	8,783.04					8,783.04	
3858	Supplemental	02-08-05	250,000.00		565,023.14		342,479.22		-	222,543.92
3708	Various Capital Improvements	04-09-02	487,500.00	9,877.94					9,877.94	
3712	Road Resurfacing & Curb/Sidewalk Replacement	05-28-02	600,000.00	16,421.25					16,421.25	
3812	Improvements to the Police Building- Supplemental	04-12-04	250,000.00	157,203.02					157,203.02	
3753/3802	Various Capital Improvements - Supplemental	04/01/04	125,000.00	1,438.74					1,438.74	
3756	Road Resurfacing & Curb Replacement	05-27-03	600,000.00	71,787.99					71,787.99	
3794	Replacement of Lighting System at Votee Park	01-20-04	233,500.00	27,800.00					27,800.00	
3800	Various Capital Improvements	03-23-04	310,500.00	9,788.03					9,788.03	
3872	Supplemental - Purchase of Street Signs	04-26-05	25,000.00	66.00					66.00	
3807	Pedestrian Bridge Votee Park	04-01-04	100,000.00	42,755.25					42,755.25	
3808	Purchase of Police Communications Equipment	04-21-04	320,000.00	2,729.06					2,729.06	
3810	Road Resurfacing & Curb Replacement	04-21-04	600,000.00	38,222.52					38,222.52	
3811	Replacement of Various Public Works Equipment	04-21-04	1,000,000.00		20,405.96		7,125.00		-	13,280.96
3813/4087	Replacement of Library Roof	04-21-04	400,000.00		3,697.00				-	3,697.00
3814	Municipal Building Exterior Upgrades	04-21-04	550,000.00		311,807.38		156,255.33		-	155,552.05
3873	Various Capital Improvements	04-26-05	388,000.00	54,513.61					54,513.61	
3874	Road Resurfacing & Curb Replacement	04-26-05	600,000.00		81,189.05				-	81,189.05
3875	Acq. Of Rescue Vehicle & Related Equipment	04-26-05	540,000.00		300.00				-	300.00
3880	Renovation of Fire Station No. 2	05-24-05	197,500.00	2,134.14					2,134.14	
3932	Acquisition of Pomander Walk	02-07-06	425,000.00		618.00				-	618.00
3942	Various Improvements	04-04-06	252,000.00	112,665.90			23,000.00		89,665.90	
3944	Sewer Upgrade Winthrop Road	04-17-06	430,000.00		345,931.80		280,708.41			65,223.39
3945	Road Resurfacing & Curb Replacement	04-17-06	700,000.00		62,270.71					62,270.71
3946	Refunding Bond Ordinance Judgments	04-17-06	2,560,000.00		39,677.59				39,677.59	-
3954	Renovations and Upgrades to Police Headquarters	07-25-06	2,700,000.00		104,649.39					104,649.39
3960	Acquisition of Public Works Equipment	08-22-06	500,000.00		8,548.90					8,548.90
3995	Upgrade of Votee Park Pool	03-20-07	80,000.00	5,774.30					5,774.30	
4000	Various Capital Improvements	04-11-07	138,900.00	31,187.30			30,605.00		582.30	
4003	Road Resurfacing & Curb Replacement	04-24-07	760,000.00		50,032.68		14,348.15			35,684.53
4004	Acquisition of Packer Truck	04-24-07	253,000.00		20,198.00					20,198.00
4022	Votee Park and Playground	07-25-07	580,000.00	31,285.98					31,285.98	
4027	HVAC Upgrades for Library & Municipal Building	08-21-07	475,000.00		279,957.97		237,176.47			42,781.50
4074	Various Capital Improvements	05-27-08	126,500.00	70,486.40					70,486.40	
4075	Various Park Equipment & Improvements	05-27-08	183,000.00	108,201.24			69,964.00		38,237.24	
4076	Annual Road Resurfacing & Curb Replacement	05-27-08	650,000.00		52,360.73		28,000.00			24,360.73



TOWNSHIP OF TEANECK  
 CAPITAL FUND  
 FOR THE YEAR ENDED DECEMBER 31, 2011

**SCHEDULE OF CAPITAL IMPROVEMENT FUND**

C-13

	<u>Reference</u>	
Balance December 31, 2010	C	\$ 632,177.09
Increased by:		
Budget Appropriation	C-2A	546,838.00
		<u>1,179,015.09</u>
Decreased by:		
Appropriated to Finance Improvement		
Authorizations	C-6,14	\$ 425,263.00
Fund Ord. #4227 & Ord. #4234	C-12	39,000.00
Appropriated to Finance Preliminary Costs	C-16	87,425.00
		<u>551,688.00</u>
 Balance December 31, 2011	 C	 <u>\$ 627,327.09</u>

TOWNSHIP OF TEANECK  
CAPITAL FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

SCHEDULE OF BONDS AND NOTES AUTHORIZED BUT NOT ISSUED

C-14

Ord. No.	Improvement Description <u>General Improvements</u>	<u>Balance December 31, 2010</u>		2011 <u>Authorizations</u>	<u>Unfunded / Transferred</u>	<u>Funded / Transferred</u>	<u>Balance December 31, 2011</u>	
		<u>Capital Fund</u>	<u>Trust Fund</u>				<u>Capital Fund</u>	<u>Trust Fund</u>
3604	Construction of DPW Building	\$ 3,775,000.00	\$ -	\$ -		\$ -	\$ 3,775,000.00	\$ -
3811	Replacement of Various Public Works Equipment	14,893.46					14,893.46	
4027	HVAC Upgrades for Library & Municipal Building	451,250.00					451,250.00	
4127	Various Photovoltaic Power Projects				175,030.90		175,030.90	
4145	Improvements to Various Township Buildings	332,500.00				332,500.00	-	
4167	Improvements at the Greenbelt Walkway	190,000.00				190,000.00	-	
4182	Fire Pumper Truck	475,000.00				475,000.00	-	
4186	Recycling Trucks	598,500.00				598,500.00	-	
4190	Road Resurfacing & Curb Replacement	760,000.00				760,000.00	-	
4203	Fire Department Personal Emergency Escape System	85,500.00				85,500.00	-	
4204	Acq. Of DPW Trucks/Equipment	926,250.00				400,000.00	526,250.00	
4205	Radio Communication Upgrade Equipment	213,750.00				213,750.00	-	
4214	Fire House Signal Improvements			120,000.00		120,000.00	-	
4215	Install Fencing at Votee Park			95,500.00		4,775.00	90,725.00	
4216	Stormwater Drainage Improvements at Northumberland Road			60,000.00		60,000.00	-	
4217	Improvement to GlenPointe Sanitary Sewer Pump Station			220,000.00		11,000.00	209,000.00	
4220	HVAC Improvement to Library, Police and Municipal Buildings			1,000,000.00		1,000,000.00	-	
4221	Sanitary Sewer Improvements			1,090,000.00		1,090,000.00	-	
4222	Renovation of Old Police Headquarters Building			3,500,000.00		575,000.00	2,925,000.00	
4223	Various Public Improvements			500,000.00		225,000.00	275,000.00	
4235	Acquisition of Radio Communication Upgrade Equipment			213,750.00		10,688.00	203,062.00	
4236	Acquisition of Fire Dept. Vehicles & Equipment			135,000.00		6,750.00	128,250.00	
4238	2011 Road Resurf. & Sidewalk & Curb Improvements Program			1,100,000.00		55,000.00	1,045,000.00	
4239	Stormwater Drainage Improvements - Various			94,000.00		4,700.00	89,300.00	
4240	Resurfacing of Various Municipal Parking Lots			327,000.00		16,350.00	310,650.00	
4242	Acquisition of Sign Making Equipment for DPW			50,000.00		2,500.00	47,500.00	
<u>Local Improvements:</u>								
3509	Sidewalk Improvements Various							
3691/	Sidewalk Improvements Various -Supplemental		55,802.83					55,802.83
		<u>\$ 7,822,643.46</u>	<u>\$ 55,802.83</u>	<u>\$ 8,505,250.00</u>	<u>\$ 175,030.90</u>	<u>\$ 6,237,013.00</u>	<u>\$ 10,265,911.36</u>	<u>\$ 55,802.83</u>
				C-6,12	C-10	Below	C	C

Funded Through:

Capital Improvement Fund  
Bond Anticipation Note

C-13 \$ 425,263.00  
C-10 5,811,750.00  
Above \$ 6,237,013.00

TOWNSHIP OF TEANECK  
CAPITAL FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

SCHEDULE OF DUE TO TRUST FUND

	<u>Reference</u>	C-15
Balance December 31, 2010	C	\$ 3,391,258.61
Decreased by:		
Fund Ordinance # 4213- From Municipal Open Space Reserve		\$ 84,708.00
Fund Ordinance # 4218- From Municipal Open Space Reserve		20,000.00
Fund Ordinance # 4219- From Municipal Open Space Reserve		22,000.00
Fund Ordinance # 4224- From Municipal Open Space Reserve		<u>95,000.00</u>
	C-12	<u>221,708.00</u>
Balance December 31, 2011	C	<u>\$ 3,169,550.61</u>

SCHEDULE OF RESERVE FOR PRELIMINARY COSTS

	<u>Reference</u>	C-16
Balance December 31, 2010	C	\$ 182,719.90
Increased by:		
New Preliminary Cost Resolutions:		
53-11		\$ 3,500.00
54-11		21,250.00
99-11		20,975.00
118-11		12,000.00
139-11		8,700.00
208-11		<u>21,000.00</u>
Funded from Capital Improvement Fund	C-13	<u>87,425.00</u>
		270,144.90
Decreased by:		
Expenditures- Paid from Current Fund	C-2A	<u>109,295.72</u>
		109,295.72
Balance December 31, 2011	C	<u>\$ 160,849.18</u>

SCHEDULE OF RESERVE FOR PAYMENT OF BANS

	<u>Reference</u>	C-17
Balance December 31, 2010	C	\$ 214,269.10
Decreased by:		
Funded Ord. #4127	C-10	<u>214,269.10</u>
Balance December 31, 2011	C	<u>\$ -</u>

TOWNSHIP OF TEANECK  
PUBLIC ASSISTANCE FUND  
FOR THE YEAR ENDED DECEMBER 31, 2011

**SCHEDULE OF CASH-HYATT COMMUNITY FUND - TREASURER**

**D-1**

	<u>Reference</u>	
Balance December 31, 2010	D	\$ 432.74
Increased by:		
Donations	D-2	7,425.00
		<u>7,857.74</u>
Decreased by:		
Disbursements	D-2	3,123.07
		<u>3,123.07</u>
Balance December 31, 2011	D	<u>\$ 4,734.67</u>

**SCHEDULE OF RESERVE FOR HYATT COMMUNITY FUND**

**D-2**

	<u>Reference</u>	
Balance December 31, 2010	D	\$ 432.74
Increased by:		
Cash Receipts	D-1	7,425.00
		<u>7,857.74</u>
Decreased by:		
Public Assistance / Donations	D-1	3,123.07
		<u>3,123.07</u>
Balance December 31, 2011	D	<u>\$ 4,734.67</u>

**REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON  
COMPLIANCE AND OTHER MATTERS BASED ON  
AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN  
ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

The Honorable Mayor and Members  
of the Township Council  
Township of Teaneck, State of New Jersey

We have audited the financial statements- regulatory basis (the "financial statements") of the Township of Teaneck ("Township"), State of New Jersey, as of and for the year ended December 31, 2011, and have issued our report thereon dated August 17, 2012. Our report disclosed that, as described in Note 1 to the financial statements, the Township prepares its financial statements on a basis of accounting prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, that demonstrates compliance with a modified accrual basis and the budget laws of the State of New Jersey, which is a comprehensive basis of accounting other than accounting principles generally accepted in the United States of America. We conducted our audits in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and audit requirements prescribed by the *Division of Local Government Services, Department of Community Affairs, State of New Jersey*.

Internal Control Over Financial Reporting

In planning and performing our audits, we considered the Township's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Township's internal control over financial reporting.

A *deficiency* in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of the internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in the internal control over financial reporting that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above. However, we identified certain deficiencies in internal control over financial reporting, described in the accompanying schedule of findings and questioned costs as item 11-01 through 11-04 that we consider to be significant deficiencies in internal control over financial reporting. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

#### Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Township's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed instances of noncompliance or other matters that are required to be reported under **Government Auditing Standards**, and audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, which are described in the accompanying schedule of findings and questioned costs as item 11-02, 11-03, and 11-04.

We noted certain matters that we reported to management of the Township in the schedule of audit comments and recommendations as item numbers 11-05 through 11-08. The Township's responses to findings identified in our audit are described in the accompanying schedule of findings and questioned costs. We did not audit the Township's response and, accordingly, we express no opinion on it.

This report is intended solely for the information and use of the Township's management, council members, others within the organization, the DLGS, and federal and state awarding agencies and pass-through entities, and is not intended to be and should not be used by anyone other than these specified parties.

*Paul W. Garbarini*

Paul W. Garbarini, CPA  
Registered Municipal Accountant  
No. 534

*Garbarini & Co., P.C.*

Garbarini & Co. P.C.  
Certified Public Accountants

August 17, 2012  
Carlstadt, New Jersey



**INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE WITH REQUIREMENTS THAT  
COULD HAVE A DIRECT AND MATERIAL EFFECT ON EACH MAJOR PROGRAM AND  
INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133  
AND STATE OF NEW JERSEY'S OMB CIRCULAR 04-04**

The Honorable Mayor and Members  
of the Township Council  
Township of Teaneck, State of New Jersey

Compliance

We have audited the compliance of the Township of Teaneck, New Jersey, with the types of compliance requirements described in the *U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement* and the New Jersey State Office of Management and Budget's (OMB) State Grant Compliance Supplement that could have a direct and material effect on each of its major federal and state programs for the year ended December 31, 2011. The Township's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal and state programs is the responsibility of the Township of Teaneck's management. Our responsibility is to express an opinion on the Township of Teaneck's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the *Comptroller General of the United States*; *OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations* and *State of New Jersey's OMB Circular 04-04, Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid*. Those standards, *OMB Circular A-133 and State Circular 04-04* require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the Township's compliance with those requirements and performing such other procedures as we consider necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the Township's compliance with those requirements.

In our opinion, the Township of Teaneck complied, in all material respects, with the requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the year ended December 31, 2011.

## Internal Control Over Compliance

The management of the Township of Teaneck is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable and to federal and state programs. In planning and performing our audit, we considered the Township's internal control over compliance with requirements that could have a direct and material effect on a major federal and state program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Township's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented or detected and corrected, on a timely basis.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be deficiencies, significant deficiencies, or material weaknesses as defined above. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

This report is intended for the information and use of the governing body, management, state awarding agencies, pass-through entities, and the Division of Local Government Services, Department of Community Affairs, State of New Jersey and is not intended to be and should not be used by anyone other than those specified parties.

*Paul W. Garbarini*

Paul W. Garbarini, CPA  
Registered Municipal Accountant  
No. 534

*Garbarini & Co., P.C.*

Garbarini & Co. P.C.  
Certified Public Accountants

August 17, 2012  
Carlstadt, New Jersey

TOWNSHIP OF TEANECK

SCHEDULE OF EXPENDITURES OF FEDERAL FINANCIAL ASSISTANCE  
FOR THE YEAR ENDED DECEMBER 31, 2011

Schedule I-1

Name of Federal Agency or Department	Federal Program	Federal CFDA#	Total Grant Award Amount	Balance Dec. 31, 2010	Cash Received	Program Expenditures	Reallocate/ Canceled	Balance Dec. 31, 2011	Memo Cumulative Total Expenditures
Department of Housing and Urban Development Pass through County of Bergen	Community Development Block Grant:								
	Robinson Street Resurfacing (Ord # 4193) ADA Ramps & Curbs (Ord 4195)	14.218	\$ 120,158.00 108,000.00	\$ - -	54,000.00	\$ 114,798.43 47,054.90		\$ (114,798.43) 6,945.10	\$ 114,798.43 47,054.90
U.S. Department of Homeland Security	Assistance to Firefighters Grant	97.044	732,960.00 143,217.00	(29,510.00)	57,960.00 9,200.00	28,450.00 9,200.00		- -	732,960.00 9,200.00
U.S. Department of Transportation	Pedestrian Safety Program	20.600	14,000.00 13,000.00	7,100.00	13,000.00	7,100.00 13,000.00		- -	14,000.00 13,000.00
National Highway Safety Pass thru State of NJ	Click it or Ticket	20.602	4,000.00	-	4,000.00	4,000.00		-	4,000.00
	US Department of Transportation Pass Through Funds	20.205							
	Transportation Trust Fund:								
	Pedestrian Bridge Voice Park (Ord # 3807)		100,000.00	(57,244.75)				(57,244.75)	57,244.75
	Cedar Lane Streetscape (Ord # 3834)		400,000.00	-				-	320,000.00
	Cedar Lane / Palisades Prk Intersection (Ord # 4160)		27,000.00	(6,750.00)				(6,750.00)	27,000.00
	Resurfacing of Queen Anne Road- Section 7 (Ord # 4192)		200,000.00	-	150,000.00	200,000.00		(50,000.00)	200,000.00
	Streetscape Improvement of Ward Plaza (4141/4160)		854,766.00	(504,369.54)	280,470.22	146,314.00		(370,213.32)	650,685.54
	W. Englewood # 4 (Ord # 4237)		140,000.00	-				-	-
U.S. Department of Justice	COPS - Grant Award- COPS in Shops	16.710	2,800.00 2,616.20	1,300.00	2,616.20	1,300.00 2,616.20		(0.00) -	2,800.00 2,616.20
Pass Thru Boro. Of Paramus	Edward Byrne Mem. JAG Edward Byrne Mem. JAG	16.738 16.738	9,529.00 9,997.00	3.30 -			(3.30)	- -	9,529.00 -
	Bulletproof Vest Program	16.607	12,496.05	-		12,496.05		(12,496.05)	12,496.05
US Department of Law & Public Safety	Public Assistance Grants Emergency Management Performance Grant (PY)	97.036 97.042	144,396.97 5,000.00	- -	144,396.97 5,000.00	144,396.97		- 5,000.00	144,396.97 -
Total Federal Financial Assistance				<u>\$ (589,470.99)</u>	<u>\$ 720,643.39</u>	<u>\$ 730,726.55</u>	<u>\$ (3.30)</u>	<u>\$ (599,557.45)</u>	<u>\$ 2,361,779.84</u>

TOWNSHIP OF TEANECK  
 SCHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE  
 FOR THE YEAR ENDED DECEMBER 31, 2011

Schedule I-2

State Grantor Department	Program Title	State Program/ Account Number	Program Amount	Balance Dec. 31, 2010	Cash Received	Program Expenditures	Reallocate/ Canceled	Balance Dec. 31, 2011	Memo Cumulative Total Expenditures
Department of Law & Public Safety	Body Armor Grant	120-718-066-1020-001		\$ -				\$ -	
			11,489.51	10,243.29		10,243.29		-	10,243.29
			10,254.64	10,254.64		10,254.64		-	10,254.64
			10,877.83	10,877.83		6,479.27		4,398.56	6,479.27
			8,168.67	-	8,168.67			8,168.67	-
	NJ 911 Assistance Grant		36,651.00	9,898.00				9,898.00	26,028.15
Division of Motor Vehicles	Municipal Court Alcohol Education & Rehab. Fund	9735-760-060000-60		862.96	-	862.96		-	862.96
			653.55	653.55				653.55	
Department of Environmental Protection	Clean Communities Program	4900-765-042-4900		53,609.40	-	53,609.40		-	53,609.40
	Forest Service BSF Grant			7,000.00	-	7,000.00		-	7,000.00
	Green Communities Grant-2011			3,000.00				-	-
	State Recycling Grants	4900-752-001-4900		49,745.34	49,745.34	49,745.34		-	49,745.34
Department of Community Affairs	Statewide Livable Communities (Grant was Canceled as per State of NJ Dept of Community Affairs)			75,000.00	-			-	
Bergen County Municipal Alliance	Governor's Alcohol and Drug Abuse Prevention Teaneck Against Substance Abuse			12,444.08	(6,229.55)	8,911.44		0.00	12,444.08
				15,759.00		4,955.13	(355.84)	(5,310.97)	4,955.13
NJ	NJLM Education Foundation			9,000.00		4,500.00		4,500.00	
Total State Financial Assistance:				<u>\$ 35,697.76</u>	<u>\$ 132,797.81</u>	<u>\$ 145,831.92</u>	<u>\$ (355.84)</u>	<u>\$ 22,307.81</u>	<u>\$ 181,622.26</u>
Total Federal and State Financial Assistance				<u>\$ (553,773.23)</u>	<u>\$ 853,441.20</u>	<u>\$ 876,558.47</u>	<u>\$ (359.14)</u>	<u>\$ (577,249.64)</u>	<u>\$ 2,543,402.10</u>

TOWNSHIP OF TEANECK  
 NOTES TO THE SCHEDULES OF EXPENDITURES  
 OF FEDERAL AND STATE FINANCIAL ASSISTANCE  
 FOR THE YEAR ENDED DECEMBER 31, 2011

**1. General**

The accompanying schedules present the activity of all federal and state financial assistance programs of the Township of Teaneck. The Township is defined in Note 1A of the Township's financial statements. All federal financial assistance received directly from federal agencies, as well as federal financial assistance passed through other government agencies is included on the schedule of expenditures of awards.

**2. Basis of Accounting**

The accompanying schedules are presented using the modified accrual basis of accounting as prescribed for municipalities by the Division of Local Government Services, Department of Community Affairs, State of New Jersey which differ in certain respects from generally accepted accounting principles (GAAP) applicable to local government units. This basis of accounting is described in Note 1C of the Township's financial statements.

**3. Relationship of Financial Statements**

Amounts reported in the accompanying schedules agree with amounts reported in the Township's financial statements, exclusive of the unappropriated reserves. Financial assistance awards are reported in the Township's financial statements on a basis of accounting described above as follows:

	<u>Federal</u>	<u>State/Other</u>	<u>Total</u>
Current /Grant Fund	\$ 215,159.22	\$ 145,831.92	\$ 360,991.14
Capital	515,567.33		515,567.33
	\$ 730,726.55	\$ 145,831.92	\$ 876,558.47

**4. Relationship to Federal and State Financial Reports**

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

**5. State Loans Outstanding**

The Township's state loans outstanding at December 31, 2010, which are not required to be reported on the schedule of expenditures of state financial assistance, are as follows:

<u>Loan Program</u>	<u>State Account Number</u>	<u>State</u>
E.D.A. Loan Payable	Various	\$ 202,500.00

**Section I – Summary of Auditor’s Results**

**Financial Statements**

[Reference – Section .510 of Circular OMB-133]

Type of Auditors Report Issued	<u>Unqualified</u>		
Internal Control over Financial Reporting:			
1) Material weakness(s) identified?	<u>Yes</u>	<u>X</u>	<u>No</u>
2) Significant deficiencies identified?	<u>X</u>	<u>Yes</u>	
Noncompliance material to basic financial statement noted?	<u>Yes</u>	<u>X</u>	<u>No</u>

**Federal Awards**

Internal Control over major programs:			
1) Material weakness(s) identified	<u>Yes</u>	<u>X</u>	<u>No</u>
2) Significant deficiencies identified?	<u>Yes</u>	<u>X</u>	
Type of auditor’s report issued on compliance for major programs:	<u>Unqualified</u>		
Any audit findings disclosed that are required to be reported in accordance with section .510(a) of Circular A-133?	<u>Yes</u>	<u>X</u>	<u>No</u>
Identification of major programs:			

	<u>CFDA Number</u>	<u>Name of Federal Program or Cluster</u>
(Type A)	<u>20.205</u>	<u>US Department of Transportation (Pass through State of NJ)</u>
(Type B)	<u>14.218</u>	<u>Department of Housing and Urban Development (Community Development Block Grant)</u>
Dollar threshold used to determine type A and type B programs:		<u>\$ 300,000</u>
Auditee qualified as low-risk auditee?	<u>X</u>	<u>Yes</u> <span style="margin-left: 100px;"><u>No</u></span>

***Section I – Summary of Auditor’s Results (Continued)***

**State Awards**

Dollar threshold used to determine Type A and Type B Programs:

\$300,000

Audited qualified as low-risk auditee?

<u>X</u>	<u>Yes</u>	<u>No</u>
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Internal Control over Major Programs

1) Material weakness identified

<u>Yes</u>	<u>X</u>	<u>No</u>
------------	----------	-----------

2) Significant deficiencies identified that are not considered to be material weaknesses?

<u>Yes</u>	<u>X</u>	<u>No</u>
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Type of Auditor’s Report Issued on compliance for major programs:

Unqualified

Any audit findings disclosed that are required to be reported in accordance with NJOMB Circular Letter 04-04?

<u>Yes</u>	<u>X</u>	<u>No</u>
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Identification of major programs:

State Grant/ Project Number

Name of State Program

None

*Section II – Financial Statement Findings*

[This section identifies the significant deficiencies, material weaknesses, fraud, illegal acts, violations of provisions of contracts and grant agreements, and abuse related to the financial statements for which Government Auditing Standards requires reporting in a Circular A-133 and New Jersey OMB Circular 04-04 audit. See paragraphs 13.15 and 13.35. See the AICPA Audit Guide *Government Auditing Standards and Circular A-133 Audits* for further guidance on this schedule]

**Finding 11-01:**

Proper internal control recommends that departments of the Township are required to maintain a detailed cash receipts ledger, pre-numbered receipts and or permits. The ledger should detail the date received, payee, receipt type, pre-numbered receipt and or permit number and amount for every receipt.

**Criteria:**

Generally Accepted Auditing Standards and Requirements of Audit and Accounting (DLGS) revised 1987.

**Condition:**

Several departments did not maintain a detailed cash receipts ledger, pre-numbered receipts and or permits which detail date received, payee, receipt type, pre-numbered receipt, permit number and amount for every receipt.

**Cause:**

There is no uniform procedure in place which requires all departments to maintain the required documentation for all receipts.

**Effect:**

It was not possible to trace deposits to individual receipts for several departments.

**Recommendation:**

That departments of the Township be required to maintain a detailed cash receipts ledger, pre-numbered receipts and or permits which detail date received, payee, receipt type, pre-numbered receipt, permit number and amount for every receipt

**Management's Response:**

The finance and the tax department are redesigning the collection and reporting procedures for all of the outside departments to ensure that all of the relevant information is captured in the financial records.



*Section II – Financial Statement Findings*

**Finding 11-02:**

All funds shall be deposited within forty-eight (48) hours of receipt

**Criteria:**

N.J.S.A.40: A5-15

**Condition:**

The Board of Health and Police Department are not always depositing funds within 48 hours. Several other departments could not provide documentation of receipts in order to ascertain that deposits are made within 48 hours.

**Cause:**

The Board of Health and Police Department is not depositing within 48 hours. Several other departments did not maintain the proper documentation for receipts.

**Effect:**

Not depositing within 48 hours.

**Recommendation:**

That all funds for all departments be deposited within forty-eight (48) hours of receipt, in accordance with N.J.S.A.40: A5-15

**Management's Response:**

The requirements of N.J.S.A.40: A5-15 will be reviewed with each of the departments to ensure compliance.

*Section II – Financial Statement Findings*

**Payroll Department:**

**Finding 11-03:**

- a. Salaries must adhere to Salary Ordinances passed by Mayor and Council. Overtime and health insurance deductions should be calculated correctly.
- b. Stale checks should be reviewed and canceled.
- c. Payroll account monthly cash reconciliations should be completed accurately.
- d. Eligible employees that meet the criteria established by the State of NJ Division of Pensions must be enrolled.
- e. Federal payroll Form 941's and New Jersey forms 927's be completed accurately and tax deposits must be made in correct amounts to avoid penalties and overpayments.

**Criteria:**

- N.J.S.A 40A:5-19, 40:49-2, and 40:73-6
- Requirements of Audit, DLGS revised 1987
- NJ Pension LFN 2011-20R
- Division of Pension and Benefits

**Condition:**

- a. Two out of twenty-five salaries tested, were not consistent with the Salary Ordinances passed by Mayor and Council. Two out of twenty-five overtime calculations tested were not calculated accurately. Five out of twenty-five health insurance deductions were not calculated correctly.
- b. The payroll account monthly cash reconciliations included stale checks.
- c. There are negative entries on the outstanding check listing in error on the payroll bank reconciliations.
- d. Several employees categorized as seasonal, appear to be full time employees and are not enrolled in the pension system.
- e. Federal payroll Form 941's, New Jersey forms 927's, and tax deposits were not always accurately completed.

**Cause:**

- Lack of monitoring over duties of the payroll department.
- No segregation of duties in the payroll department.

*Section II – Financial Statement Findings*

**Finding 11-03:**

**Payroll Department (Continued):**

**Effect:**

The payroll department calculation of salaries, overtime, health insurance deductions, and payroll tax forms may not always be accurate. Employees that are full-time are not always enrolled on the pension system.

**Recommendation:**

- a. That salaries and wages be consistent with the Salary Ordinances and that overtime and health insurance deductions be calculated correctly.
- b. That stale outstanding checks be reviewed and canceled
- c. That payroll account monthly cash reconciliations be completed accurately.
- d. That eligible employees that meet the criteria established by the State of NJ Division of Pensions be enrolled.
- e. That federal payroll Form 941's and New Jersey forms 927's be completed accurately and tax deposits be made in correct amounts to avoid penalties and overpayments.

**Management's Response:**

The finance department will work with the human resources department to design the current of internal controls in order to prevent, detect, and deter errors and irregularities.

**Finding 11-04:**

The analysis of general capital fund cash should not include cash deficits for ordinances over 5 years old.

**Criteria:**

- DLGS, Requirements of Audit revised 1987
- Requirement of Audit and Accounting

**Condition:**

Ordinance # 3604 for construction of new DPW building adopted on August 24, 1999, has a cash deficit of \$531,785.44.

**Cause:**

Ordinance #3604 construction of new DPW building has not been funded.

**Effect:**

Cash deficit exists for Ordinance # 3604 in the amount of \$531,785.44.

*Section II – Financial Statement Findings*

**Finding 11-04: (continued)**

**Recommendation:**

That Bond Counsel be consulted regarding the funding of ordinances that with cash deficits. If the ordinance cannot be permanently financed, then the amount must be raised in the budget.

**Management's Response:**

The finance officer will develop a plan to fund cash deficits through bonding, bond anticipation notes ore budget appropriation.

*Section III – Schedule of Federal and State Award Findings and Questioned Cost*

[This section identifies audit findings required to be reported by section .510(a) of Circular A-133 and NJOMB Circular Letter 04-04].

**FEDERAL AWARDS**

No matters were reported.

**STATE AWARDS**

No matters were reported.

*Section IV: Summary Schedule of Prior – Year Audit Findings  
and Questioned Costs as Prepared by Management*

[This section identifies the status of prior-year findings related to the general-purpose financial statements and federal and state awards that are required to be reported in accordance with Chapter 6.12 of *Government Auditing Standards*, USOMB Circular A-133 (section .315(a)(b)) and NJOMB's Circular Letter 04-04].

“None”

TOWNSHIP OF TEANECK  
 ROSTER OF OFFICIALS AND SURETY BONDS  
 AT DECEMBER 31, 2011

<u>Name</u>	<u>Title</u>	
Mohammed Z. Hameeduddin	Mayor	
Lizette P. Parker	Deputy- Mayor	
Adam Gussen	Council Member	
Emil Y. Stern	Council Member	
Monica Honis	Council Member	
Elie Y. Katz	Council Member	
Barbara Ley Toffler	Council Member	
William Broughton	Township Manager	
Jamie L. Evelina	Township Clerk & Officer for Searches for Municipal Improvements	
Anthony Bianchi	Chief Financial Officer	
Milene Quijano	Tax Collector	(a)\$167,000
James E. Young, Jr.	Judge	
Jill Graham	Municipal Court Administrator	
Charles McKearnin	Engineer	
Steven Gluck	Construction Code/Zoning Official	
Robert Wilson	Police Chief	
Anthony Verley	Fire Chief	
Chris Brothers	Fire Official	
Kevin McQuire	Fire Sub-Code Official	
Ken Katter	Health Officer	
Laura Turnbull	Registrar of Vital Statistics	
Michael D. McCue	Library Director	
Stanley Turitz	Attorney	
James Tighe	Assessor	
Glenna Crockett	Superintendent of Recreation	

(a) **Note:** The Surety Bond for the Tax Collector, Municipal Court Personnel and other municipal employees is provided by the Traveler's Casualty and Surety Company of America.

TOWNSHIP OF TEANECK  
General Comments  
For the Year Ended December 31, 2011

Contracts and Agreements Required to be Advertised for NJS 40A:11-4

NJS40A:11-4 states "Every contract awarded by the contracting agents, for the provision or performance of any goods or services, the cost of which in the aggregate exceed the bid threshold [40A:11-3 "a contract year the total sum of \$17,500. If the purchasing agent is qualified pursuant to subsection b. of section 9 of P.L.1971, c.198 (C.40A:11-9), the governing body of the contracting unit may establish that the bid threshold may be up to \$36,000.00"], shall be awarded only by resolution of the governing body of the contracting unit to the lowest responsible bidder after public advertising for bids and bidding therefore, except as is provided otherwise in this act or specifically by any other law."

NJS40A:11-9 states "The governing body of any contracting unit may by ordinance, in the case of a municipality, by ordinance or resolution, as the case may be, in the case of a county, or by resolution in all other cases, establish the office of purchasing agent, or a purchasing department or a purchasing board, with the authority, responsibility, and accountability as its contracting agent, for the purchasing activity for the contract in unit, to prepare public advertising for bids and to receive bids for the provision or performance of goods or services on behalf of the contracting unit and to award contracts permitted pursuant to subsection a. of section 3 of P.L.1971, c. 198 (C.40A:11-3) in the name of the contracting unit, and conduct any activities as may be necessary or appropriate to the purchasing function of the contracting unit."

The Governing Body of the Municipality has the responsibility of determining whether the expenditures in any category will exceed \$36,000.00 within the calendar year or any twelve-month period. Where questions arise as to whether any contract or agreement might result in a violation of the statute, the Township Attorney's opinion should be sought before a commitment is made.

The minutes indicate that resolutions were adopted and advertised, authorizing the awarding of contracts or agreements for "Professional Services" per N.J.S. 40A:11-5.

Our examination of expenditures did not reveal individual payments, contracts or agreements in excess of \$36,000.00 "for the performance of any work, or the furnishing or hiring of any materials or supplies," other than those where bids had been previously sought by public advertisement or where a resolution had been previously adopted under the provisions of NJS 40A:11-6.

Expenditure of \$5,400 or more and less than \$36,000.00 Per N.J.S.A. 40A:11-6.1

N.J.S.A 40A:11-6.1 states, "a. For all contracts that in the aggregate are less than the bid threshold but 15 percent or more of that amount, and for those contracts that are for subject matter enumerated in subsection (1) of section 5 of P.L.1971, c.198 (C.40A:11-5), except for paragraph (a) of that subsection professional services and paragraph (b) of the subsection concerning work by employees of the contracting unit, the contracting agent shall award the contract after soliciting at least two competitive quotations, if practicable. The award shall be made to a vendor whose response is most advantageous, price and other factors considered. The contracting agent shall retain the record of the quotation solicitation and shall include a copy of the record with the voucher used to pay the vendor. Whenever two or more responses to a request of a contracting agent offer equal prices and are the lowest responsible bids or proposals, the contracting unit may award the contract to the vendor whose response, in the discretion of the contracting unit, is the most advantageous, price and other factors considered. In such a case, the award resolution or purchase order documentation shall explain why the vendor selected is the most advantageous."

TOWNSHIP OF TEANECK  
General Comments (Continued)  
For the Year Ended December 31, 2011

Collection of Interest of Delinquent Taxes and Assessments

The statute provides the method for authorizing interest and the maximum rate to be charged for the nonpayment of taxes or assessments on or before the date when they would become delinquent.

The Governing Body on January 1, 2011 adopted the following resolution authorizing interest to be charged on delinquent taxes:

WHEREAS, N.J.S.A. 54:4-67 permits the governing body of each municipality to fix the rate of interest to be charged for nonpayment of taxes or assessments subject to any abatement or discount for the late payment of taxes as provided by law; and

WHEREAS, N.J.S.A. 54:4-67 has been amended to permit the fixing of said rate of 8% per annum on the first \$1,500.00 of the delinquency and 18% per annum on any amount in excess of \$1,500.00 and allows an additional penalty of 6% be collected against a delinquency in excess of \$10,000.00 prior to the end of the calendar year;

NOW, THEREFORE, BE IT RESOLVED by the Mayor and Township Council of the Township of Teaneck, County of Bergen, State of New Jersey as follows:

1. The Tax Collector is hereby authorized and directed to charge 8% per annum on the first \$1,500.00 of taxes becoming delinquent after due date and 18% per annum on any amount of taxes in excess of \$1,500.00 becoming delinquent after due date and if a delinquency is in excess of \$10,000.00 and remains in areas beyond December 31, and additional penalty of 6% shall be charged against the delinquency.
2. Effective January 1, 2011 there will be a ten-day grace period of quarterly tax payments made by cash, check, or money order.
3. Any payments not made in accordance with paragraph two of this resolution shall be charged interest from the due date as set forth in paragraph one of this resolution.

It appears from an examination of the Collector's records, that interest was collected in accordance with the foregoing resolution.

TOWNSHIP OF TEANECK  
Summary Schedule of Prior Year Audit Comments  
For The Year Ended December 31, 2011

**#10-01 RECOMMENDATION:**

All minutes of Council meetings should be promptly prepared and available for inspection.

**STATUS:**

Partial corrective action has not been taken.

**#10-02 RECOMMENDATION:**

All payments to personnel for clothing allowance should be included as part of payroll.

**STATUS:**

Corrective action has been taken.

**#10-03 RECOMMENDATION:**

Cash receipts and disbursements of the payroll account must be accurately reconciled to the bank statements. Stale outstanding checks and negative balances on the outstanding list should be investigated and canceled. The reconciliations must be monitored on a monthly basis.

**STATUS:**

Corrective action has not been taken.

**# 10-04 Recommendation:**

That all eligible employees that meet the criteria established by the State of NJ Division of Pensions must be enrolled.

**STATUS:**

Corrective action has not been taken.

**#10-05 Recommendation:**

That federal payroll Form 941 be completed accurately and federal tax deposits must be made in correct amounts to avoid penalties and overpayments.

**STATUS:**

Corrective action has not been taken.



TOWNSHIP OF TEANECK  
Summary Schedule of Prior Year Audit Findings  
For The Year Ended December 31, 2011

**#10-06 Recommendation:**

- a) All tickets should be assigned.
- b) The Eligible for DSUS Notices Report should be reviewed by the court to insure that the tickets/complaints are processed through ATS/ACS.
- c) The Case Status Report should be reviewed and each ticket should be reviewed regularly by the court to insure processing is continued.

**STATUS:**

Corrective action has not been taken.

TOWNSHIP OF TEANECK  
Audit Comments and Recommendations  
For the Year Ended December 31, 2011

**\*Comment # 11-05**

Meeting minutes for the Township Mayor and Council were not all available for inspection on a timely basis.

**Recommendation:**

That all minutes of Council meetings be promptly prepared and available for inspection.

**Comment # 11-06**

Monthly and or quarterly statements are not being sent to developers in accordance with Finance Notice CFO-98-7. The statements must include a listing of all deposits, interest earnings, disbursements, and cumulative balance of the escrow account. The statements must be provided on a quarterly basis, if monthly charges are \$1,000 or less; or on a monthly basis if charges exceed \$1,000. Professionals are also required to send payment vouchers to the CFO as well as an advice copy to the developer/applicant.

**Recommendation:**

That monthly and or quarterly statements be sent to developers in accordance with Finance Notice CFO-98-7.

**Comment # 11-07**

The Township did not have an SSAE No. 16, Report on Controls of a Service Organization, for the 2010 and 2011 for the 457 deferred compensation plan. Compliance with sub-chapter 6 of N.J.A.C. 5:37-1 should be reviewed.

**Recommendation:**

That an SSAE No. 16, Report on Controls of a Service Organization, be obtained for the 2010 and 2011 for the 457 deferred compensation plan as required by N.J.A.C. 5:37-1 et seq. as amended in July 2007. That compliance with sub-chapter 6 of N.J.A.C. 5:37-1 be reviewed.

TOWNSHIP OF TEANECK  
Audit Comments and Recommendations  
For the Year Ended December 31, 2011

**Municipal Court:**

**\*Comment # 11-08**

1. Review of ATS/ACS Monthly Management Report dated December 31, 2011 indicated a backlog in ticket/complaint processing resulting in the following:
  - a). There were 291 tickets and 13 complaints eligible for FTA over 14 days.
  - b). There were 179 tickets assigned but not issued over 180 days.
  - c). There were 112 tickets and 6 complaints eligible for order of drivers' license suspension.
  - d). There were 111 tickets that were not disposed listed under "Other Statuses".
  - e). There were 14 complaints eligible for Warrant.
  - f). There were 24 moving and 52 parking tickets over three years old eligible for dismissal.
2. In the Police department, there were instances noted where bail was collected for an out-of-town municipal court and where the payment was in the form of a check, the checks were made payable directly to other courts. These bail payment checks were not made payable to Teaneck Municipal Court and were not processed through Teaneck's ATS/ACS system as "out of town bail" as they should have been.
3. There was one (1) isolated instance noted in our audit test sample where a ticket was disposed of in court and the complaint was amended but the signature of the Judge was missing.
4. Manual pre-numbered receipt books utilized by the municipal court and by the police department were not always used in numerical sequence. Many pre-numbered receipt books were skipped. Also, the pre-printed bail receipt books specifically for Teaneck Police Department (prefix "P") and for the Municipal Court Township of Teaneck (prefix "B") were mixed and used by both departments.
5. There were numerous manual receipt books that were not available for audit for both departments, the municipal court and the police department. Manual receipts issued by the Municipal Court were not available for inspection for the following time periods: 1/01/2011-2/02/2011; 4/14/2011-7/12/2011; 8/09/2011-9/08/2011 and 11/02/2011-12/07/2011. Manual receipts issued by the Police Department were not available for inspection for the following time periods: 1/01/2011-1/29/2011 and 6/15/2011-9/22/2011.

Management's Response: Many receipt books were damaged due to a flood from a broken pipe in May of 2011.

6. There were five (5) instances noted where bail receipts collected by the Police Department were not turned over timely to the municipal court. They were turned over 2 to 4 business days after receipt

TOWNSHIP OF TEANECK  
Audit Comments and Recommendations  
For the Year Ended December 31, 2011

**Municipal Court:**

**Recommendation:**

1. Case management processing:
  - a). The Eligible for FTA Report should be reviewed and FTAs should be promptly generated.
  - b). All tickets assigned over six (6) months not issued should be recalled.
  - c). The Eligible for DSUS Notices Report should be reviewed and the tickets/complaints eligible for drivers license suspension should be processed through ATS/ACS.
  - d). The Case Status Report should be reviewed and each ticket/case should be reviewed regularly by the court to insure processing is continued.
  - e). The Eligible for Warrant Reports should be reviewed and cases should be promptly processed to complete ticket processing follow up procedures.
  - f). The Cases Eligible for Dismissal Report and Follow-Up Incomplete Report should be reviewed. As per Rule 7:8-9(f), once the case is over 3 years old, and the follow-up procedures available to the municipal court have not been completed, the ticket must be dismissed.
2. The Police department should ensure that, when accepting bail in the form of a check for an out-of-town summons/warrant, the check is made payable to Teaneck Municipal Court. All out-of-town traffic and criminal bail monies posted/disbursed for outside agencies should be receipted through the ATS/ACS automated system.
3. The court should ensure that all tickets disposed of in court that are amended are signed by the Judge.
4. The Police Department and the Municipal Court pre-numbered manual receipt books should be used in sequential numerical order, and the receipt books should not be skipped. Also, the pre-printed receipt books specifically for the Police Department and for the Municipal Court should be used by the corresponding department and should not be mixed. Although it is not required, it is strongly recommended that the police department sign-out for the manual receipt books.
5. All manual receipt books used should be retained and receipts issued subsequent to the flood damage incident date should be available for inspection.
6. Bail monies collected by the Police Department should be turned over to the municipal court timely, by the next business day.

Appreciation

We desire to express our appreciation of the assistance and courtesies rendered by the Township Officials and employees during the year.

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The problems and weaknesses noted in our review were not of such magnitude that they would affect our ability to express an opinion on the financial statements taken as a whole.

August 17, 2012